

K U]V`]b[Yb`Yb hXYW_Yb. '5`hghUXhž
? i `]bUf]_`i bX`B Uhi fYf`YVb]ggY

9bhXYW_Yb`G]Y`K U]V`]b[Yb. 'J cb`XYf`W Ufa UbhYb`5`hghUXh
ØVYf`_i `]bUf]gWY`<][\`][\hg`V]g`\]b`ni`gdUbbYbXYb
5i gZi [gn]Y`Yb` [Yb]Y»Yb`G]Y`X]Y`J]Y`ZU`h`X]YgYf`GhUXh`

K]`_ca a Yb`]b`K U]V`]b[Ybž`Y]bYf`W Ufa UbhYb`GhUXh`ja
6i bXYg`UbX`6UXYb!K ØfhYa VYf[ž`X]Y`g]W`bi`f`Y]bYb`GhY]bk`i`fZ
j`cb`XYf`di`g]YfYbXYb`A`Yhfc`dc`Y`Ghi`hh[Ufh`Yb`hZ`fb`h`VY`Z]b`XYh`<`]Yf
hf]Zh`X]Y`\]ghc`f]gWY`5`hghUXh`Ui`ZY]bY`UhYa`VYfUi`VYbXY`B`Uhi`f`i`bX
Y]bY`YVYbX][Y`?`i`hi`fž`X]Y`Yg`ni`Yb`hXYW_Yb`[]`h`K U]V`]b[Yb
V]YhYh`b]W`h`bi`f`a`U`Yf]gWY`; UggYb`i`bX`; UW`k`Yf`\`Äi`gYfž
gcbXYfb`Ui`W`Y]bY`J]Y`nU`\`j`cb`_i`]bUf]gWYb`?`Øgh]W`_Y]hYbž`X]Y
Ui`W`X]Y`Ub`gd`fi`W`gj`c`ghYb`; Ui`a`Yb`YfZ`FYi`Yb`"i`bX`XUg`6YghY
XUfUb`3`8]Y`i`a`[YVi`b[\`Ä`hi`bn`Ä`\][Y`B`Uhi`fYf`YVb]ggY`VYfY]hž`X]Y
XUfUi`Z`k`UfhYbž`Yf`_i`bXYh`ni`k`YfXYb`"

≠`X]YgYa`5fh]_Y`bY`a`Yb`k`]f`X]W`a`]h`Ui`ZY]bY`F`Y]gY`Xi`fW`X]Y
j`]Y`gY]h][Y`GhUXh`K U]V`]b[Yb`"8`i`k`]fgh`YfbYbž`k`]Y`Xi`X]Y`5`hghUXh
Ui`ZY][YbY`; Ui`gh`Yb`hXYW_Yb`_Ubbghž`k`Y`W`Y`fY[]`cb`U`Yb
GdYn]U`]h`Ä`hYb`Xi`i`bVYX]b[hidfcV]YfYb`gc`hYgh`i`bX`k`c`X]Y`VYghYb
5i gZi [gn]Y`Y`]b`XYf`i`a`[YVi`b[``]Y[Yb`"Ni`XYa`k`YfZYb`k`]f`Y]bYb
6`]W`_Ui`ZX]Y`fY]W`Y`; YgW`]W`hY`i`bX`?`i`hi`f`XYf`GhUXhž`X]Y`]b`]`fYb
A`i`gYYb`i`bX`J`YfUbghU`hi`b[Yb`YVYbX][`k`]fX`"GW`bUdd`X]f`U`gc
XY]bYb`F`Y]gY`ZØ`fYf`i`bX`Y`b`X]W`ni`fØW`_`X]Y]bY
9bhXYW`i`b[ghci`f`Xi`fW`K U]V`]b[Yb`VY[]bbh`Y`hnh`

9bhXYW`i`b[`XYf`5`hghUXh`j`cb`K U]V`]b[Yb

8]Y`5`hghUXh`j`cb`K U]V`]b[Yb`]gh`Y]b`k`U`fYg`?`Y]bcXž`XUg`F`Y]gYbXY
Ui`g`bU`i`bX`ZYfb`Ubn]Y`h`"A`]h`]`fYb`[i`h`Yf`U`hYbYb

a]hhY`U`hYf`]W\Yb` ; YV\i XYbž`W\Ufa UbhYb` ; UggYb`i bX`Y]bYf`
`YVYbX][Yb`5ha cgd\`ÅfY``ÅXhig]Y`ni a` `J Yfk Y]`Yb`i bX`9bhXYW_Yb
Y]b"5i ZY]bYa` [Ya`Øh]W\Yb`GdUn]Yf[Ub[` _`ÖbbYb`G]Y`fY]W\`]W
; YgW\]W\hY`i bX`?i`hi`f`Yf`YVYb"

9]b` \Yfj`c ffU[YbXYf`5i`g[Ub[gdi`b`_h`ZØf``ÆfY`9bhXYW`i`b[ghci`f`]gh
XYf`A`Uf`_hd`Uhnž`XYf`j`cb`\]ghcf]gW\Yb` ; UW\k`Yf`_\`Åi`gYfb`i`a` [YVYb
]gh" <]Yf`Z]bXYh`fY[Y`a`Å»][`XYf`K`cW\Yba`Uf`_h`ghUhnž`XYf`Y]bY` ; Ø`Y
j`cb`Zf]gW\Yb`fY[]cbU`Yb`DfcXi`_hYb`V]YhYh"8Yf`6`]W`_Ui`ZXUg`U`hY
F`Uh\Ui`g`]gh`b]W\h`bi`f`Zchc[Ybž`gcbXYfb`Yf`_`Åfh`Ui`W\`Y]b`GhØW`
K`U]V`]b[Yf` ; YgW\]W\hY`ž`XU`Yg`]a` `š\`f`%+`(`&`YfVUi`h`k`i`fXY`i`bX
\Yi`hY`XUg`GhUXha`i`gYi`a` `VY`YfVYf[hž`k`Y`W\Yg`X]Y`_i`hi`fY`Yb
<`Ö\Ydi`b`_hY`XYf`GhUXh`df`ÅgYb]Yfh"

9]b`k`Y]hYfYf`<`Ö\Ydi`b`_h]gh`X]Y`Gh]Zhg_]fW\Y`Gh"DYhYf`i`bX`DUi` ``
8]YgYg`VYY]bXfi`W`_YbXY`6Ui`k`Yf`_`Ui`g`XYa` `%&"`š\`f\`i`bXYfh]gh
XUg`K`U`\fnY]W\Yb`XYf`GhUXh" `A`]h`]\`fYf`fca`Ub]gW\Yb`5fW\]hY`_hi`f`
i`bX`XYb`[`ch]gW\Yb`9`Ya`YbhYb`n]Y\`hig]Y`5fW\]hY`_hi`f!`i`bX
; YgW\]W\hg`]YV\UVYf`[`Y]W\Yfa`U»`Yb`]b`]`fYb`6`Ubb" `HfYhYb`G]Y`Y]b
i`bX`VYk`i`bXYfb`G]Y`X]Y`_i`bg]j`c`Yb` ; YbghYfž`X]Y` ; YgW\]W\hYb`Ui`g
XYf`6]VY`Yfn`Å\`Ybž`gck`]Y`X]Y`df`ÅW\h][Yb`5`h`ÅfYž`X]Y`X]Y
F`Y][]cg]h`Åhi`bX`?i`bghZYfh][_Y]h`XYf`XUa`U][Yb`NY]h`nYi` [Yb"

J`cb`XYf`Gh]Zhg_]fW\Y`Ui`g`ZØ\`fh`Y]b`a`U`Yf]gW\Yf`K`Y[`ni`f`
K`U]V`]b[Yf`5`hghUXha`Ui`Yfž`X]Y`g]W\`ZUgh`j`c`gh`ÅbX][`Yf\`U`hYb`\`Uh"
9]b`GdUn]Yf[Ub[`Yb`h`Ub[`X]YgYf`U`hYb`A`Ui`Yfb`V]YhYh`b]W\h`bi`f`
Y]bYb`gW\`ÖbYb`6`]W`_Ui`ZX]Y`GhUXhž`gcbXYfb`Ui`W\`Ui`ZX]Y
i`a` `]Y[YbXY`@UbXgW\UZh" `i`bhYfk`Y[g`[]Vh`Yg`nU`\`fY]W\Y`_`Y]bY
B]gW\Yb`i`bX`9W`_Ybž`X]Y`ni`a` `J`Yfk`Y]`Yb`Y]b`UXYb" <]Yf`_`ÖbbYb`G]Y
[Ya`Øh]W\`Y]bY`DUi`gY`a`UW\Yb`i`bX`X]Y`5ha`cgd\`ÅfY`Ui`Z`g]W\
k`]f`_Yb`UggYb"

Ni`XYb`k`Y]hYfYb`GY`Yb`gk`ØfX][_Y]hYb`[Y\`Öfh`XYf`GW\`c`ggd`Uf`ž`
XYf`g]W\`]b`i`ba`]hhY`VUfYf`B`Å\`Y`ni`f`5`hghUXh`VYZ]bXYh"8Yf`DUf`_]gh
]XYU`ZØf`Y]bY`YbhgdUbbhY`5i`gnY]h]a` ; fØbYbž`i`bX`k`Å\`fYbX`ÆfYg
5i`ZYbh`U`hg`_`ÖbbYb`G]Y`X]Y`\`Yff`]W\Y`BUhi`f`gck`]Y`X]Y
j`YfgW\`i`b[YbYb`K`Y[Y`i`bX`gW\`ÖbYb`6`i`a`YbVYYhY`[Yb]Y»`Yb"9]b
<][\`][\h]gh`XYf` ; UfhYb`a`]h`6`]W`_Ui`ZX]Y`GhUXhž`XYf`g]W\

\Yfj cffU[YbX`ZØf`Y]b`D]W_b]W_`Y][bYh"

8]Y`5`hghUXh`gY`Vgh`]gh`Ui W`ZØf`]\fY`_`Y]bYb`6ci h]ei Yb`i bX
; YgW`ÄZhY`VY`_Ub`b`h`ž`X]Y`Y]bY`J`]Y`nU`\`UbX[YZYfh][hYf`DfcXi`_hY
i bX`fY[]cbU`Yf`GdYn]U`h`ÄhYb`_UbV]YhYb`"GW`YbXYfb`G]Y`Xi`fW`X]Y
; YgW`ÄZhY`ž`i bX`Yb`hXYW`_Yb`G]Y`Y]b`Y]bn][Ufh][Yg`Gci`j`Yb]fž`XUg`Ub
ÄfYb`6Ygi W`]b`K`U]V`]b[Yb`Yf]bbYfh"

9]b`k`Y]hYfYf`VYXYi hgUa`Yf`C`fh`]gh`XUg`K`]fhgW`UZhg[YV`Äi`XY`XYf
Y\Ya`U`][Yb`K`UggYfa`Ø`Y`ž`X]Y`Y]b`hY`Y]b`VY`]YVhYg`F`YghUi`fUbh
VY\YfVYf[h`<`]Yf`_`ÖbbYb`G]Y`c`_`U`Y`;`Yf]W`hY`[Yb]Y»Yb`i bX`XUg
: `U]f`XYf`GhUXh`bcW`a`U`g`gd`ØfYb`" `Æ`XYb`nU`\`fY]W`Yb`7`UZ`Äg`i bX
6`ÄW`_YfY]Yb`XYf`5`hghUXh`_`ÖbbYb`G]Y`g]W`a`]h`fY[]cbU`Yb
?`Ögh]W`_Y]hYb`k`]Y`XYa`K`U]V`]b[Yf`Nk`]YVY`_i`W`Yb`j`Yfk`Ö`bYb
`UggYb"

K`Ä`fYbX`ÄfYg`Fi bX[Ub[g`\UVYb`G]Y`Ui W`X]Y`A`Ö[`]W`_Y]hž
Y]b][Y`XYf`?`i bgh]bghU`U]cbYb`i bX`G`_i`dhi`fYb`ni`VYk`i bXYfb`ž`X]Y
ØVYf`X]Y`5`hghUXh`j`YfhY`h`g]bX`"8]YgY`K`Yf`_`Y`c`_`U`Yf`?`Øbgh`Yf
hfU[Yb`ni`f`_i`hi`fY`Yb`Æ`Yb]h`Äh`K`U]`]b[Ybg`VY]i bX`fY[Yb`c`Zh
ni`a`B`UW`XYb`_Yb`Ub`":`_Ub]YfYb`G]Y`Xi`fW`X]Y`;`UggYb`i bX`UggYb
G]Y`g]W`]bgd]f]YfYb`°

9]ba`U`]a`Ä`f`ž`]a`Gd`Ähgca`a`Yfž`Z]bXYh`]b`K`U]V`]b[Yb`XUg
5`hghUXh`Z]gh`ghUhh`"8]YgYg`Ygh`n]Y`\`h`nU`\`fY]W`Y`6`Ygi`W`Yf`Ub`i bX
[]Vh`Ä`bYb`X]Y`;`Y`Y[Yb`Y]hž`X]Y`5`hghUXh`]b`Y]bYa`[Ub`n`Ub`XYfYb
@]W`h`ni`g`Y`Yb`"A`]h`@]Y`!`A`i`g]_ž`GhfY`Y`h!`cc`X`!`Gh`Ä`b`XYb`i bX
j`YfgW`]YXYbYb`i`bhYf`U`hi`b[gUb[YV`chYb`k`]fX`X]Y`5`hghUXh`ni`a
@VYb`Yfk`YW`_h`"D`UbYb`G]Y`ÄfYb`6`Ygi`W`U`gc`gc`ž`XUgg`G]Y`X]YgYg
Vi`bhY`HfY]VYb`Ui`Z`_Y]bYb`:`U`j`YfdUggYb`°

Ni`a`GW`i`gg`bcW`Y]b`H]dd.`B`Y`a`Yb`G]Y`g]W`X]Y`NY]hž`X]Y`GhUXh
ni`Yf`_i`bXYb`ž`Ui`W`UVgY]hg`XYf`<`Ui`d`hghfU»Yb`" `Æ`XYb`_`Y]bYb
;`UggYb`i bX`<`]bhYf`ÖZYb`k`UfhYb`c`Zh`ØVYffUgW`YbXY
9bhXYW`_i`b[Yb`Ui`Z`G]Y`ž`X]Y`K`U]V`]b[Yb`bcW`Ui`h`Yb]gW`Yf
YfgW`Y]bYb`UggYb`"Æ`XYg`8`YhU]`Yfn`Ä`h`Y]bY`;`YgW`]W`hY`ž`i bX`Yg
[]Vh]a`a`Yf`Yhk`Ug`B`Yi`Yg`ni`Yb`hXYW`_Yb`"

: Øf'k Y]hYfZØ\ fYbXY' ðZcfa Uh]cbYb'ØVYf'K U]V`]b[Yb'i bX'gY]bY
5`hghUXh'VYgi WXYb'G]Y'X]Y'c ZZ]n]Y`Y'K YVg]hY"

? i `]b Uf]gWXY' ? Ògh`]W _Y]hYb' i bX'fY[]cbU`Y
GdYn]U`]hÀhYb

K U]V`]b[Ybž'Y]bY'W Ufa UbhY'GhUXh']b'XYf'BÀ\Y'j cb'Ghi hh[Ufhž
V]YhYh'b]W h'bi f'Y]bY'UhhfU_h]j Y'5`hghUXhi bX'VYY]bXfi W_YbXY
BUhi fž'gcbXYfb'Ui WXY]bY'J]Y'nU\`Ub`_i `]b Uf]gWXYb'9f'YVb]ggYbž
X]Y'X]Y'< YfnYb'j cb': Y]bgW a YW_Yfb'\Ò\Yf'gW`U[Yb'UggYb'"8]Y
FY[]cb'GWk UVYb']gh'VY_Ubbh'ZØf']\fY'\Yfn\UZhYb' i bX'j]Y'ZÀ'h][Yb
GdYn]U`]hÀhYbž'X]Y'G]Y'k À\ fYbX' ÆfYg'5i ZYbh\U'hg']b'K U]V`]b[Yb
i bVYX]b[h'dfcV]YfYb'gc`hYb"

9]b'hmd]gWYg'; Yf]W hž'XUg'Ui g'XYf'gWk ÀV]gWYb' ? ØWY'ghUa a hž
]gh'X]Y'A Ui `hUgWY'"8]YgY' [YZØ`hYb'HY][hUgWYb' [Y\ØfYb'ni`XYb
VY`]YVhYghYb'fY[]cbU`Yb'GdYn]U`]hÀhYb'"G]Y'g]bX'cZn'a]h'Y]bYf
A]gW i b[`Ui g': `Y]gW ž'Gd]bUhž'Nk]YVY'b' i bX'; Yk ØfnYb' [YZØ`h
i bX'k YfXYb']b'6fØ\Y'gYfj]Yfh'cXYf'Ub[YVfUhYb'"9]b'UVgc'i hYg
A i gg'ZØf'YXYbž'XYf'X]Y'Ui h\Ybh]gWY'gWk ÀV]gWY' ? ØWY
Ui gdfcV]YfYb'a ØW hY`

9]b'k Y]hYfYg'<][\`][\h'g]bX'X]Y'GdÀhn`Yž'X]Y'U'g'6Y]U[Y'ni`j]Y'Yb
; Yf]W hYb' [YfY]W h'k YfXYb'"8]YgY'\UbX[Ya UW hYb'9]Yfbi XYb
g]bX'VYgcbXYfg[i hi bX'k Y]W i bX'dUggYb'\Yfj cffU[YbX'ni
Y]bYa '\Yfn\UZhYb'F]bXYfVfUhYb'cXYf'Y]bYf'; i`UgWgi ddY"
DfcV]YfYb'G]Y'Ui W'X]Y'? ÀggdÀhn`Yž'VY]XYbYb'X]Y'GdÀhn`Y'a]h
[YgW a c`nYbYa`? ÀgY'i bX'F Òghnk]YVY'b'gYfj]Yfh'k YfXYb'`Y]b
YW hYf'; Ybi gg`

B UhØf`]W'XUfZ]b'K U]V`]b[Yb'Ui W'X]Y'GWk Ufnk À`XYf
?]fgW hc fhY`b]W h'ZY\`Yb'"8]YgY'k Y'hVYfØ\ a hY'HcfhY`_ca V]b]Yfh
Y]bY'A]gW i b[`Ui g'GWc`c`UXYb`_i WXYbž'GU\bY' i bX'?]fgWYb' i bX
k]fX'cZn'a]h'Y]bYa`Gdf]hnYf'?]fgWk UggYf'j YfZY]bYfh"DYfZY_hini
Y]bYa`BUW a]hU[g_UZZY`]b'Y]bYa`XYf'[Ya Øh]WXYb'7UZÀg]b'XYf
5`hghUXhž'X]Y'Y]bZUW`ni a`J Yfk Y]Yb'Y]b`UXYb"

: Øf'Ya UbXYbž'XYf'g]W'ZØf'X]Y`c`U`Y'K Y]bdfcXi`_h]cb

]bHyfYgg]Yfhž[]VhYg]b`XYf`I a [YVi b[]j cb`K U]V`]b[Yb`j]Y`Y`
k Y]b[ØhYfž`X]Y`Yfj cffU[YbXY`K Y]bY`UbV]YhYb`"8]Y`FY[]cb`]gh
VY_Ubbh`ZØf`]\fY`_fÄZh[Yb`Fchk Y]bYž]bgVYgcbXYfY`XYb
Hfc`]b[Yfž`XYf`\]Yf`j]Y`5b`_Ub[]Z]bXYh`"9]b[]Y`K Y]b[ØhYf`V]YhYb
Ui W`K Y]bdfcVYb`Ubž`VY]`XYbYb`G]Y`a Y`f`ØVYf`XYb`5bVUi`i bX
X]Y`<YfghY`i b[]XYf`K Y]bY`YfZU`fYb`_ØbbYb"

9a dZc\`YbY`F YghUi fUbhg`i bX`7UZÅg`]b`K U]V`]b[Yb

B Ua Y	Hmd`XYf`?ØWY	6YgcbXYf\Y]hYb
F YghUi fUbhY	GWk ÅV]gWY	6YfØ`a hY
GWk UVYbghi VY	GdYn]U`]hÅhYb	A Ui`hUgWYb
; Ugh`cZni f`Dcgh	HfUX]h]cbY`Y XYi hgWY`?ØWY	; Ya Øh]WY 5ha cgd`ÅfY
K Y]bghi VY`Ua`A Uf_h	F Y[]cbU`Y`K Y]bY`/ HUdUg	5i gk U`fY[]cbU`Yf K Y]bY
7UZÅ`6`i a	<Ui g[Ya UW hY ?i WYb	6YfØ`a hY GWk Ufnk Å`XYf ?]fgW hc f hY

8 UfØVYf`\]bUi g[]VhYg`nU`fY]WY`A Uf_hghÅbXY`]b`K U]V`]b[Ybž
k c`c`_U`Y`DfcXi`_hY`i bX`8Y`_UhYggYb`Ub[YVchYb`k YfXYb`" <]Yf`
_ØbbYb`G]Y`Zf]gW`[YVUW_YbYg`6fchž`fY[]cbU`Yb`?ÅgYž`<cb][]i bX
j]Y`Y`UbXYfY`GdYn]U`]hÅhYb`dfcV]YfYb`i bX`Y]b_Ui`ZYb`"9]b`6Ygi W
Ui ZXYa`K cWYba Uf_h`k]fX`ÅbYb`b]W h`bi f`_i`_]bUf]gWY
?Øgh]W`_Y]hYb`V]YhYbž`gcbXYfb`Ui W`Y]bYb`9]bV`]W`]b`XUg`c`_U`Y
@VYb`i bX`X]Y`HfUX]h]cbYb`XYf`GhUXh"

8]Y`GhUXh] YfUbghU`hYh`Ui W`[Y`Y[Ybh]W`_i`_]bUf]gWY
: Ygh]j U`gž`X]Y`Yg`k Yfh`g]bXž`VYgi W`h`ni`k YfXYb`" <]Yf`_ØbbYb`G]Y
Ub`j YfgW]YXYbYb`GhÅbXYb`dfcV]YfYbž`_cWYb`gWUi Yb`i bX`X]Y
@]VY`ni f`gWk ÅV]gWYb`?ØWY`\Ui hbU`Yf`YVYb`" < U`hYb`G]Y
5i ggWUi`bUW`gc`WYb`J YfUbghU`hi b[Ybž`i a`Y]b`bcW`h]YZfYg
J YfghÅbXb]g`ZØf`X]Y`[Ughfc bca]gWY`?i`hi`f`XYf`FY[]cb`ni
Yf`Ub[Yb`"

8]Y`; Ya Øh]W`_Y]hi bX`XUg`5a V]YbhY`XYf`F YghUi fUbhg`i bX`7UZÅg
]b`K U]V`]b[Yb`a UWYb`Yg`Y]W hž`XYb`HU[`a]h`YW`YfYb`GdY]gYb

i bX'; YhfÅb_Yb'ni 'j YfVf]b[Yb''K Ybb'G]Y'Ui ZFY]gYb'g]bX'i bX
bcW' b]W'h[YbUi 'k]ggYbž'k Ug'G]Y'YggYb'a ÒW'hYbž'gc''hYb'G]Y
A i h'ni f'5i gk U\''\UVYb'i bX'g]W'Ui W'Y]ba U''Ui Z'bYi Y
9bhXYW_i b[Yb'Y]b'UggYb''8]Y'?i 'bUf]_]b'K U]V`]b[Yb']gh'gc
j]Y'ZÀ'h]['i bX'gdUbbYbXž'XUgg'ZØf'YXYb'; YgW'a UW_Y'hk Ug'XUVY]
]gh"

CV'G]Y'g]W'ZØf'[Y\cVYbY'?ØW'Y'cXYf'ZØf'Y]bZUW'YfYž'hfUX]h]cbY''Y
GdY]gYb'YbhgW'Y]XYb' 'K U]V`]b[Yb'\Uh'Ui Z'YXYb': U''j]Y''ni
V]YhYb'i bX'a UW'h'ÀfYb'5i ZYbh\U'h'ni 'Y]bYa '[Ybi ggj c''Yb
9f'YVb]g''J YfdUggYb'G]Y'b]W'h'X]Y'; Y'Y[Yb\Y]hž'X]YgY
_i]bUf]gW'Yb'<][\'][\ hg'k Å\ fYbX'ÀfYg'6Ygi W'g'ni 'YbhXYW_Yb°

B Uhi fYf`YVb]ggY`]a `l a `UbX`j cb`K U]V`]b[Yb

8]Y'la [YVi b['j cb'K U]V`]b[Yb'V]YhYh'Y]bY': Ø''Y'j cb
B Uhi fYf`YVb]ggYbž'X]Y'BUhi f']YV\UVYf'i bX'5VYb'hYi fYf
['Y]W'Yfa U»Yb'VY[Y]ghYfb''9]b[YVYh'Yh]b'X]Y'a U'Yf]gW'Y
@UbXgW'UZh'XYg'GW'k UVYb'UbXYgž'Z]bXYb'6Ygi W'Yf'Y]bY'J]Y'ZU'h
Ub'A Ò['W'_Y]hYbž'X]Y'VYY]bXfi W_YbXY'BUhi f'ni '[Yb]Y»Yb''J cb
K UbXYfi b[Yb'Xi fW'X]W'hY'K Å'XYf'V]g'\]b'ni ': U\ffUXh'ci fYb
Ybh'Ub['Xm`]gW'Yf': `ØggY' '\]Yf'gW'À[h'XUg'<Yfn'XYf'BUhi f"

9]bY'XYf'VYghYb'A Ò['W'_Y]hYbž'X]Y'la [YVi b['ni 'Yf_i bXYbž]gh
XUg'K UbXYfb''9g'[]Vh'nU\ fY]W'Y'K UbXYfk Y[Yž'X]Y'Xi fW'X]Y
la [YVi b['j cb'K U]V`]b[Yb'ZØ\ fYb''Ni 'XYb'VY`]YVhYghYb'F'ci hYb
[Y\Òfh'XYf' FYa ghU`!K UbXYfk Y[ž'XYf'Ybh'Ub['XYg'FYa gl: 'i ggYg
j Yf`Ài Zh'i bX'UhYa VYfUi VYbXY'5i gV`]W_Y'Ui Z'X]Y'i a `]Y[YbXYb
K Y]bVYf[Y'i bX'K Å'XYf'V]YhYh''5i Z'XYa 'K Y['[]Vh'Yg'nU\ fY]W'Y
F Ughd`ÀhnYž'X]Y'g]W'dYfZY_h'ZØf'Y]bY'DUi gY'a]h'Y]bYa 'D]W_b]W_
Y][bYb"

<]Yf'g]bX'Y]b][Y'Ya dZY\`Yb'gk YfhY'K UbXYfk Y[Y]b'XYf'BA\Y'j cb
K U]V`]b[Yb.

- 8Yf'FYa ghU`!K UbXYfk Y[.': Ugn]b]YfYbXY'5i gV`]W_Y
i bX'W'Ufa UbhY'8ØfZYf'Ybh'Ub['XYg': 'i ggYg"
- K UbXYfi b['ni f'6cW_k i fgh! <ØhhY.'9]b'Y]bZUW'Yf'i bX

ZJa]YbZFYi bX`jWXYf`K Y[žXYf`ni `Y]bYf`VY`jYVhYb
5i gg]W hgd`UhhZcfa `ZØ\fh"

- GWXi fk U`X!K UbXYfi b[.`<YfUi gZcXYfbXY`HfU]`g`a]h
j]Y`5Vk YWg`i b[`i bX`VYY]bXfi W_YbXYb`5i gV`]W_Yb"

B]W h`bi f`K UbXYfYf`_ca a Yb`Ui Z]`fY`?cghYb": U\ ffUXZU\ fYf
_ÖbbYb`g]W `Ui Z[i h`Ui g[YgW]`XYfhY`: U\ ffUXk Y[Y`ZFYi Ybž`X]Y
g]W `Xi fW`X]Y`fY]nj c``Y`@JbXgW UZh`gW`Ab[Y`b``8Yf`FYa ghU!
F UXk Y[`]gh`VYgcbXYfg`VY`]YVh`i bX`ZØ\fh`Xi fW`k i bXYfgW`ÖbY
K Y]bVYf[Y`i bX`a U`Yf]gWY`C fhY``F UXZU\ fYf`_ÖbbYb`Ui W`Ub
j YfgW]YXYbYb`GhU]cbYb`<U`h`a UW`Ybž`i a `fY[]cbU`Y`DfcXi _hY`ni
dfcV]YfYb`cXYf`Y]bZUW`X]Y`gW`ÖbY`I a [YVi b[`ni `[Yb]Y»Yb"

: Øf`X]Yž`X]Y`Yg`fi `][Yf`Ub[Y`Yb`a ÖW`hYbž`[]Vh`Yg`X]Y`A Ö[`]W`_Y]hž
Ub`Y]bYa `XYf`GW`k]a a gYYb`]b`XYf`I a [YVi b[`ni `YbhgdUbbYb"
8Yf` 9Vb]gYY `]gh`VYgcbXYfg`Y`fj`cfn`i`YVYbž`XU`a Ub`Y]f`b]W`h
bi`f`gW`k]a a Yb`_Ubbž`gcbXYfb`Ui W`5b[Y`bž`6cch`ZU\ fYb`i bX`X]Y
BUh`i`f`Ui Zj`YfgW]YXYbYb`K UbXYfk Y[Yb`fi bX`i a `XYb`GYY
[Yb]Y»Yb`_Ubb``8Yf`GYY`]ghj`cb`K U`X`i a [YVYbž`k`cXi fW`g]W`Y]b
k i bXYfj`c``Yg`5a`V]YbhY`V]YhYhž`i a `XYb`5``hU[`]bhYf`g]W`ni
`UggYb"

8UfØVYf`\]bUi g`AXh`XYf`bU`Y[Y`Y[YbY`GW`i`fk`U`X`a`]h`gY]bYb
X]W`hYb`K`Å`XYfb`ni`Ui`g[YXY`b`hYb`GdUn]Yf[Åb[Yb`Y]b``<]Yf
_ÖbbYb`K`UbXYfYf`j`YfgW]YXYbY`H]Yf!`i`bX`DZUb`nYb`UfhYb
Yb`hXYW`_Yb``8]Y`Y`fj`c`ffU[YbXY`@`Zhe`i`U`]h`Å`h`i`bX`X]Y`F`i`Y`X`Y`g
K`U`XY`g`h`f`U[Yb`ni`f`9f`\`c`i`b[`i`bX`9bhgdUbbi`b[`VY]``J`Yf[YggYb`G]Y
b]W`hž`X]Y`j`YfgW]YXYbYb`5i`gg]W`hYb`ni`[Yb]Y»Ybž`X]Y`ØVYf`X]Y
<Ø[Y`i`bX`H`Å`Yf`\]bk`Y[`fY]W`Yb`°

8]Y`F`Y[]cb`]gh`Ui`W`ZØf`\`fY`J`j]Y`ZU`h`Ub`:``c`f`U`i`b`X`:``Ui`b`U
VY`_Ubb`h`B`U`h`f`VY`c`V`U`W`h`Y`f`k`Y`f`X`Y`b`X]Y`n`U`\`fY]W`Yb`J`Ö[Y`ž
GW`a`Y`h`Y`f`]b[Y`i`bX`UbXYfYb`H]YfYž`X]Y`]b`XYb`K`Å`XYfb`i`b`X
K`j]Y`g`Yb`Y`V`Y`b`ž`ni`g`W`Å`h`n`Y`b`k`j]Y`g`Yb``8]Y`V`Y`gh`Y`b`N`Y]h`Y`b`ZØf
H]YfVYc`V`U`W`h`i`b[Yb`g]b`X`ZfØ`Y`A`c`f[Yb`ghi`b`X`Y`b`c`X`Y`f`X`Y`f`g`d`Å`h`Y
B`U`W`a`]h`U[``: U`g`G]Y`]b`h`Y`f`Y`gg]Y`f`h`g]b`X`ž`_ÖbbYb`Y]b][Y`c`_U`Y
C`f[Ub]gU]cbYb`[YZØ\fhY`Hci`fYb`UbV]YhYbž`i`a`a`Y`\f`ØVYf`X]Y
H]Yfk`Y`h`X`Y`f`F`Y[]cb`ni`Y`f`ZU\`fY`b"

9]b`k Y]hYfYg`<][\`][\h'g]bX`X]Y`6c hUb]gW`Yb` ; ÅfhYb`i bX
 5fVc fYhYb`]b`XYf`I a [YVi b[``8]YgY` ; ÅfhYb`g]bX`b]W`h`bi f`Y]b
 k i bXYfgW`ÖbYf`C fhž`i a `Xi fW`X]Y`B Uhi f`ni `gW`YbXYfbž`gcbXYfb
 V]YhYb`Ui W`X]Y`A Ö[`]W`_Y]hž`a Y`f`ØVYf`X]Y`j YfgW`]YXYbYb
 DZUbnybUfhYb`ni `YfbYbž`X]Y`]b`XYf`FY[]cb`Y]a]gW`g]bX``9]b
 6Ygi W`]b`Y]bYa `X]YgYf` ; ÅfhYb`_Ubb`gY`f`Y`ffY]W`i bX
 YbhgdUbbYbX`gY]b"

5_h]j]hÅh	6YgW`fY]Vi b[
K UbXYfb	J YfgW`]YXYbY`F ci hYbž`XUfi bhYf` XYf`FYa ghU`!K UbXYfk Y["
F UXZU`fYb	; i h`Ui g[YgW`]X`YfhY`F UXk Y[Yž` n"6"X`Yf`FYa ghU`!F UXk Y["
GW`k]a a Yb	6UXYb`]a `9Vb]gYY`i bX`UbXYfYb` GYYb`]b`XYf`B`Å`Y"
6c hUb]gW`Y` ; ÅfhYb	9f`YVYb`G]Y`X]Y`c`_U`Y` ; `cfU`i bX` YbhgdUbbYbXY`GdUn]Yf[`Åb[Y"

Æ`XYf`I a [YVi b[]cb`K U]V`]b[Yb`[]Vh`Yg`U`gc`YXY`A Yb[Y
 5_h]j]hÅhYb`ZØf`B Uhi f`]YV`UVYf``8]Y`?ca V]bUh]cb`Ui g
 K UbXYfi b[Ybž` : U`ffUXhci fYb`i bX`YbhgdUbbYbXYb`Ghi bXYb`Ua
 K UggYf`a UW`h`X]Y`FY[]cb`ni `Y]bYa `i bj Yfn]W`hVUfYb`N]Y`ZØf`U`Yž`
 X]Y`X]Y`B Uhi f`]b`j c`Yf`DfUW`hYf`YVYb`a ÖW`hYb``9[U`ž`cV`G]Y
 U`Y]bž`a]h` : fYi bXYb`cXYf`XYf` : Ua]`Y`fY]gYbž`\]Yf`]gh`ZØf`YXYb
 Yhk Ug`XUVY]`

; YgW`]W`hY`i bX`?i `hi f. `A i gYYb`i bX
 J YfUbghU`hi b[Yb

K U]V`]b[Ybž`Y]bY`W`Ufa UbhY`GhUXh`]a `<YfnYb`6UXYb!
 K ØfhY`a VYf[gž`j YfZØ[h`ØVYf`Y]bY`fY]W`Y` ; YgW`]W`hY`i bX
 `YVYbX][Y`?i `hi fž`X]Y`g]W`]b`]fYb`nU`fY]W`Yb`A i gYYb`i bX
 J YfUbghU`hi b[Yb`k]XYfgd]Y[Y`b``8]Y`GhUXh`\Uh]g]W`]cb`Y]bYf
 k]W`h][Yb`<UbXY`gghUXh`]b`XYf`ZfØ`Yb`BYi nY]h`ni `Y]bYa
 a cXYfbYb`GhUbXcfh`ZØf`?i bgh`i bX`?i `hi f`Yb`hk]W`_Y`h"

9]b`<][\`][\h`ZØf` ; YgW`]W`hg]bhYfYgg]YfhY`]gh`XUg`GhUXha i gYi a
 K U]V`]b[Ybž`XUg]b`Y]bYa `Y`Ya U`][Yb`FUh`Ui g`Ui g`XYa `%*"

⋄\f\i bXYfh'i bhYf[YVfUWxh'gh" <]Yf'_ÖbbYb'6Ygi WXYf'X]Y
9bhk]W_`i b['XYf'GhUXh'Xi fW`j YfgW]YXYbY'9dcWXYb'\]bk Y[
bUWj YfZc`[Yb"8]Y'5i gghY`i b[Yb'V]YhYb'Y]bYb'h]YZYb'9]bV`]W_`]b
X]Y'; YgW]WxhY'XYf'FY[]cbžj cb'XYf'fÖa]gWXYb'6Yg]YX'i b['V]g'\]b
ni f'BYi nY]h"6YgcbXYfg'VYa Yf_Ybgk Yfh'g]bX'X]Y'fYUh]cbYb
fY[]cbU'Yf'ØbghYfž'X]Y'XYb'_i`hi fY`Yb'FY]Wxi a`XYf'GhUXh
i bhYfghfY]WXYb"

9]b'k Y]hYfYg'VYXYi hYbXYg'A i gYi a`]gh'XUg'? i bgha i gYi a
K U]V`]b[Ybž'XUg'b]Wxh'bi f'a cXYfbY'i bX'nY]h[YbÖgg]gWY'? i bgh
dfÄgYb]Yfhž'gcbXYfb'Ui W`fY[Y'a Ä»]['K YWxgY'Ui gghY`i b[Yb
V]YhYh"8]Y'Yi nY`Yb'h_i fUh]YfhYb'GUa a`i b[Yb'n]Y\Yb
? i bgh]YV\UVYf'Ui g'XYf'[Ubnyb'FY[]cb'Ub'i bX'V]YhYb'Y]bY
D'UhhZcfa`ZÖf`c_U'Y'?ØbghYfž'i a`]\fY'K Yf_Y'Ui gni ghY`Yb"8 Ug
A i gYi a`j YfUbghU'hYh'ni XYa`K cf_g\cdg'i bX': Ø\fi b[Ybž'X]Y
⋄ b[`i bX'5'h'Ub'X]Y'K Y'h'XYf'? i bgh\YfUbZÖ\fyb"

K U]V`]b[Yb']gh'Ui W`ZÖf'gY]bY'J YfUbghU'hi b[Yb'VY_Ubbhž'X]Y'XUg
_i`hi fY`Y`@YVYb'XYf'GhUXh'dfÄ[Yb"⋄XYg'⋄\f'Z]bXYh'XUg`
K U]V`]b[Yf'GhUXhZYgh'ghUhhž'Y]b'VY`]YVhYg'9j Ybž'XUg
9]b\Y]a]gWY'i bX'6Ygi WXYf'['Y]WYfa U»Yb'Ubn]Y'h"A]h@] Y!
A i g]_ž`_i`]bUf]gWXYb'? Ögh]W_X]Y]hYb'i bX'5hhfU_h]cbYb'ZÖf'?]bXYf
j Yfk UbXY'h'g]W`X]Y'5'hghUXh]b'Y]b`YVYbX][Yg': Ygh[Y'ÄbXY" <]Yf
_ÖbbYb'G]Y'fY[]cbU'Y'GdYn]U]hÄhYb'dfcV]YfYb'i bX'X]Y'\Yfn`]WXY
5ha cgd\ÄfY'[Yb]Y»Yb"

9]b'k Y]hYfYg'\YfUi gfU[YbXYg'9fY][b]g`]gh'XYf'K U]V`]b[Yf
K Y]\ bUWxhga Uf_hž'XYf'k Ä\fybX'XYf'5Xj YbhgnY]h'ghUhhZ]bXYh"
8]YgYf'gh]a a i b[gj c`Y'A Uf_h'V]YhYh'\UbX[YZYfh][hY'; YgWXYb_Yž
fY[]cbU'Y`@YW_YfY]Yb'i bX'ZYgh]WXY'i bhYf\U'hi b["'GWx`YbXYfb'G]Y
Xi fW`X]Y'ZYgh]W`VY'Yi WxhYhYb'; UggYb'i bX'UggYb'G]Y'g]W`j cb
XYf'NUi VYf'XYf'K Y]\ bUWxh'VY[Y]ghYfb"9g`]gh'XYf'dYfZY_hY'Cfhž
i a`]b'X]Y'ZYgh]WXY'Gh]a a i b['Y]bni hUi WXYb'i bX'X]Y`c_U'Y'? i`hi f
ni`Yf'YVYb"

8]Y'hfUX]h]cbgfY]WXY'GhUXh'V]YhYh'XUfØVYf'\]bUi g'nU'\fY]WXY'
? i`hi fY`Y`J YfUbghU'hi b[Ybž'X]Y'XUg'[Ubny'⋄\f'ØVYf
ghUhhZ]bXYb"8Uni`nÄ\Yb.

VYnUi VYfbXYb`GhUXh`ni `YbhXYW_Yb`

5i gZi [gn]Y`Y`]b`XYf`I a [YVi b[`j cb
K U]V`]b[Yb

K U]V`]b[YbžY]bY`W Ufa UbhY`GhUXh`]b`6UXYb!K ØfhYa VYf[ž]gh
b]W h`bi f`ZØf`]\fY`5`hghUXh`i bX`_i`_]bUf]gWXYb`; YbØggY`VY_Ubbhž
gcbXYfb`V]YhYh`Ui W`Y]bY`\Yfj`c ffU[YbXY`6Ug]g`ZØf`9f`_i bXi b[Yb
]b`XYf`I a [YVi b["J cb`a U`Yf]gWXYb`8ØfZYfb`V]g`\]b`ni
VYY]bXfi W_YbXYb`BUhi fdUf`_g`_`]\Yf`g]bX`Y]b][Y`XYf`VYghYb
5i gZi [gn]Y`Yž`X]Y`g]W`dYfZY`_h`ZØf`HU[YgUi gZØ[Y`Y][bYb"

%`Ghi hh[Ufh`_8]Y`@UbXYg\Ui dhghUXh`Yf`YVYb
Bi f`Yhk U`&\$`?]`ca YhYf`j cb`K U]V`]b[Yb`YbhZYfbhž`]gh`Ghi hh[Ufh`Y]b
]XYU`Yg`N]Y`ZØf`Y]bYb`HU[YgUi gZi ["8]Y`GhUXh`V]YhYh`Y]bY
A]gW`i b[`Ui gi fVUbYa `@YVYbggh`]i bX`[fc»nØ[][Yb`; fØbZ`ÅWXYb"
<]Yf`g]bX`Y]b][Y`<Ø\Ydi b`_hY.

`A YfWXYg!6Ybn`A i gYi a .`9fZU`fYb`G]Y`U`Yg`ØVYf`X]Y
; YgW`]W`hY`XYf`5i hca`cV`]bXi ghf]Y"
`K`]\Y`a U`Ncc`c[]gW`!6chUb]gWXYf`; UfhYb.`9]b`Y]bn][Ufh][Yf`C`fhž
i a`H]YfY`i bX`DZUbnyb`Ui g`U`Yf`K`Y`h`ni `YbhXYW_Ybž`Y]b[YVYhYh
]b`Y]bYf`\]ghcf]gWXYb`5b`U[Y"
`GW`c`ggd`Uhn.`8Yf`nYbhfU`Y`D`Uhn`XYf`GhUXh`ÅXh`ni a`JYfk`Y]Yb
i bX`:`Ub]YfYb`Y]b"

&"FYa ghU`_`; Ybi gg`i bX`BUhi f
8 Ug`FYa ghU`ž`VY_Ubbh`ZØf`gY]bY`K`Y]bdfcXi`_h]cbž`]gh`Y]b
k i bXYfVUfYg`N]Y`ZØf`BUhi f`]YV`UVYf`i bX`:`Y]bgW`a`YW_Yf`"8]Y
FY[]cb`V]YhYh`inU`\fY]W`Y`K`UbXYf`!`i bX`F`UXk`Y[Y`Ybh`Ub[`XYf
K`Y]bVYf[Y`"DfcV]YfYb`G]Y`c`_U`Y`K`Y]bY`]b`Y]bYf`XYf`j`]Y`Yb
GhfUi »k]fhgW`UZhYb`i bX`[Yb]Y»Yb`G]Y`X]Y`k i bXYfgW`ØbY
@UbXgW`UZh"

'`"9gg`]b[Yb`Ua`_BYW_Uf
Fi bX`" \$`A]bi hYb`a`]h`XYa`5i hc`j`cb`K U]V`]b[Yb`YbhZYfbhž`]gh
9gg`]b[Yb`ZØf`gY]bY`[i`h`Yf`U`hYbY`5`hghUXh`i bX`gY]bY`; YgW`]W`hY
VY_Ubbh`"8]Y`GhUXh`V]YhYh

5`hghUXh`GW`YbXYfb`G]Y`Xi fW`X]Y`Yb[Yb` ; UggYb`a]h
a]hY`U`hYf`]W`Yb` : UW`k Yf`_`Ài` gYfb`"
6i f[`9gg`]b[Yb.`9]b`5i`Zgh]Y[`ni f`6i f[`c`b`h`g]W`ZØf`Y]bYb
[fUbX]cgYb`6`]W`_ØVYf`X]Y`GhUXh`
K`Y]b!`i`bX`GhfYYhZccX!: Ygh] U`g.`a`Gca`a`Yf`Z]bXYb`nU`fY]W`Y
J`YfUbghU`hi`b[Yb`ghUhh`X]Y`fY[]cbU`Y`@YW`YfV]ggYb`UbV]YhYb"

("`@`Xk][gVi f[`6UfcW`Y`DfUW`h`Yb`hXYW`Yb
8]Y`GhUXh`@`Xk][gVi f[ž`YVYbZU`g`bi`f`Y]bY`_i`fnY` : U`fhj`cb
K`U]V`]b[Yb`Yb`hZYfb`h`]gh`VYfØ`a`h`ZØf`]f`VYY]bXfi`W`YbXYg
6UfcW`gW`cgg` `Y]bYg`XYf`[fØ`hYb`]b`8Yi`hgW`UbX`"9]b][Y
<][`][`hg`g]bX.

GW`cgg`@`Xk][gVi f[`6Yg]W`h][Yb`G]Y`X]Y`dfi`b`_j`c`Yb`F`Ài`a`Y
i`bX`X]Y`k`Y]h`Ài`Z][Yb` ; `ÀfhYb`"
6`Ø`YbXYg`6UfcW`_`9]b`k`i`bXYfgW`ØbYf` ; UfhYb`ž`XYf`VYgc`bXYfg
]a` : fØ`_`]b[`i`bX`Gca`a`Yf`j`]Y`Y`6Ygi`W`Yf`Ubn]Y`h`"
 :]`a`!`i`bX`A`YX]YbnYb`hfi`a` `8Yf`C`fh]gh`Ui`W`U`g`NYb`hfi`a` `ZØf`
 :]`a` `i`bX`A`YX]Yb`VY`_Ubbh`"

)`"GW`k`ÀV]gW`<U`ž`?`i`bgh`i`bX`?`i`hi`f
GW`k`ÀV]gW`<U`ž`VY`_Ubbh`ZØf`gY]bY`U`hY`<UbXY`gghUXh`a`]h
a`U`Yf]gW`Yb`<c`n!`i`bX`GhY]b`Ài`gYfb`ž`]gh`Yhk`U`)`\$`?`]ca`YhYf`j`cb
K`U]V`]b[Yb`Yb`hZYfb`h`8]Y`GhUXh`V]YhYh

8]Y`æ`Ub]hYf_]fW`Y.`9]b`VYY]bXfi`W`YbXYg`6Ui`k`Yf`ž`XUg
gck`c`_`j`cb`]bbYb`U`g`Ui`W`j`cb`Ui`»`Yb`ZUgn]b]YfYbX`]gh`"
`<`À`_]gW`!` : f`Àb_]gW`Yg`A`i`gYi`a` `<]Yf`_ØbbYb`6Ygi`W`Yf`a`Y`f`
ØVYf`X]Y`fY[]cbU`Y` ; YgW`]W`hY`i`bX`?`i`hi`f`YfZU`fYb`"
8Ug`H`Y`U`hYf.`a`di`g[YVYbX`]b`XYf`fY[]cbU`Yb`?`i`hi`fgnYbY`ž`c`Zh
a`]h]b`hYfYggUb`hYb`5i`ZØ`f`i`b[Yb`"

*`"BUhi`fdUf`_`GW`ØbVi`W`
 : Øf`BUhi`f`]YV`UVYf`]gh`XYf`GW`ØbVi`W` `Y]b`BUhi`fdUf`_`a`]h
i`bVYfØ`fhYf`BUhi`f`i`bX`UVk`YW`g`i`b[gfY]W`Yb`K`UbXYfk`Y[Yb` `Y]b
A`i`gg`"9f`V]YhYh

, VYf`(\$`\$`?)`ca`YhYf`K`UbXYfk`Y[Y.`5`Y`GW`k`]Yf][`_Y]hg[fUXY

g]bX`j YfhfYhYbž]XYU`ZØf` : Ua]Yb`i bX`YfZU\fybY`K UbXYfYf"
`J]Y`ZÀ`h][Y` : `cfU`i bX` : Ui bU. `9bhXYW_Yb`G]Y`X]Y`hmd]gWXY`H]Yf!
i bX`DZUbnybk Y`h`XYf`FY []cb"
`D]W_b]W_d`ÀhnY. `DYfZY`_h`ZØf`Y]bY`5i gnY]h`]b`XYf`BUhi`f"

≠`XYf`I a [YVi b[]j cb`K U]V`]b[Yb`[]Vh`Yg`U`gc`j]Y`ni `YbhXYW_Yb`
9[U`ž`cV`G]Y`g]W`ZØf` ; YgW]W`hYž`BUhi`f`cXYf`[i hYg`9ggYb
]bhYfYgg]YfYbž`G]Y`Z]bXYb`g]W`Yf`XUg`dUggYbXY`5i gZi [gn]Y`"8]YgY
UVk YW`g`i b[gfY]W`Y` ; Y[YbX`gc`f[h`XUZØfž`XUgg`≠f`5i ZYbh\U`h`]b
K U]V`]b[Yb`U`Yg`UbXYfY`U`g`Y]bhØb][`k]fX`"I a `a Y\`f`ØVYf`X]Y
i bhYfgW]YX`]W`Y`5b[YVchY`i bX`9j Ybhg`]b`K U]V`]b[Yb`i bX`XYf
I a [YVi b[`ni `YfZU\fybž`VYgi W`Yb`G]Y`X]Y`cZZ]n]Y`Y`K YVgY]hY`XYf
GhUXh`K U]V`]b[Yb"

H]ddg`ZØf`Y]bYb`dYfZY`_hYb`5i ZYbh\U`h`]b
K U]V`]b[Yb

9]b`6Ygi W`]b`K U]V`]b[Yb`j Yfgdf]W`hY]bY`A]gW`i b[`Ui`g
; YgW]W`hYž`BUhi`f`i bX`_i`]bUf]gW`Yb` ; YbØggYb`"8Ua]h`G]Y`XUg
6YghY`Ui`g`≠fYa`5i ZYbh\U`h`\YfUi`g`c`Yb`_ØbbYbž`\UVYb`k]f
Y]b][Y`bØhn`]W`Y`H]ddg`ni`gUa`a`Yb[YghY`"hž`X]Y`≠bYb`\Y`ZYb
k YfXYbž`X]Y`GhUXh`i bX`]YfY`I a [YVi b[`cdh]a`U`ni`Yf`_i`bXYb"

5bfY]gY`i bX`A`cV`]h`h

8]Y`5bfY]gY`bUW`K U]V`]b[Yb`]gh`i b`_ca`d`]n]Yfh`"8]Y`GhUXh`]Y[h`]b
XYf`B`À`Y`j`cb`Ghi`hh[Ufh`i bX`V]YhYh`Y]bY`[i hY`5bV]bXi`b[`Ub
ØZZYbh`]W`Y`J`Yf`_Y`f`ga`]hY`" <]Yf`g]bX`Y]b][Y`C`dh]cbYb`ZØf`≠fY
5bfY]gY.

- A]h`XYa` `Ni [.`K U]V`]b[Yb`\Uh`Y]bYb`Y][YbYb`6U\b`cZž
XYf`fY[Y`a`À`»][]j`cb`FY[]cbU`nØ[Yb`Ub[YZU\fyb`k]fX`"J`cb
Ghi`hh[Ufh`Ui`g`g]bX`Yg`bi`f`Yhk`U`%)`A]bi`hYb"
- A]h`XYa` `5i`hc.`8]Y`GhUXh`]gh`ØVYf`X]Y`5,`%`i`bX`6%(`[i`h
YffY]W`VUf`"DUf`_a`Ò[`]W`_Y]hYb`Z]bXYb`G]Y`]a
GhUXhnYbhfi`a`"
- ²`ZZYbh`]W`Y`J`Yf`_Y`f`ga`]hY`".`Bi`hnYb`G]Y`6i`ggY`i`bX
GhfU`»YbVU\bYbž`i`a`VYe`i`Ya`ni`XYb`j`YfgW]YXYbYb

5 h f U _ h] c b Y b ' n i ' [Y ` U b [Y b "

I b h Y f _ Ø b Z h Y

K U] V `] b [Y b ` V] Y h Y h ` Y] b Y ` J] Y ` n U ` ` U b ` , V Y f b U W X h i b [g a Ø [`] W X _ Y] h Y b ž X] Y ` Z Ø f ` Y X Y b ` ; Y ` X V Y i h Y ` i b X ` ; Y g W X a U W _ [Y Y] [b Y h ` g] b X " <] Y f ` g] b X Y] b [Y ` 9 a d Z Y ` ` i b [Y b .

- < c h Y ` g . ` 6 i W X Y b ` G] Y ` Y] b ` N] a a Y f `] a ` A U f] h] a ` < c h Y ` K U] V `] b [Y b ž X U g ` a c X Y f b ` i b X ` n Y b h f U ` ` [Y ` Y [Y b `] g h "
- D Y b g] c b Y b ` i b X ` ; Å g h Y ` \ Å i g Y f . ` ? ` Y] b Y f Y ž ` [Y a Ø h `] W X Y D Y b g] c b Y b ` Z] b X Y b ` G] Y `] b ` X Y f ` I a [Y V i b [ž] X Y U ` ` Z Ø f ` Y] b Y b d Y f g Ø b `] W X Y b ` H c i W X "
- : Y f] Y b k c \ b i b [Y b . : Ø f ` ` Å b [Y f Y ` 5 i Z Y b h ` U ` h Y ` V] Y h Y b ` g] W X : Y f] Y b k c \ b i b [Y b ` U b ž ` X] Y ` Æ b Y b ` a Y \ f ` : ` Y I] V `] h Å h i b X I b U V ` \ Å b [] [_ Y] h [Y V Y b "

K U g ` h i b `] b ` K U] V `] b [Y b 3

8] Y ` G h U X h ` \ U h j] Y ` n i ` V] Y h Y b ` ` j c b ` \] g h c f] g W X Y b G Y ` \ Y b g k Ø f X] [_ Y] h Y b ` V] g ` \] b ` n i ` a c X Y f b Y b ` 5 h f U _ h] c b Y b " <] Y f ` g] b X Y] b [Y ` X Y f ` a i g h] g Y Y ` C f h Y .

G Y ` \ Y b g k Ø f X] [_ Y] h

6 Y g W X f Y] V i b [

G h U X h _] f W X Y ` G h " ` æ \ U b b Y g	9] b Y ` V Y Y] b X f i W _ Y b X Y ` ?] f W X Y ž X] Y ` 9] b V `] W _ Y `] b ` X] Y ` ; Y g W X] W X h Y X Y f ` G h U X h ` [] V h "
K U] V `] b [Y f ` 5 ` h g h U X h	7 \ U f a U b h Y ` ; U g g Y b ` a] h : U W X k Y f _ \ Å i g Y f b ž `] X Y U ` ` Z Ø f Y] b Y b ` G d U n] Y f [U b ["
G h U X h a i g Y i a ` K U] V `] b [Y b	9 f Z U \ f Y b ` G] Y ` a Y \ f ` Ø V Y f ` X] Y _ i ` h i f Y ` ` Y ` ; Y g W X] W X h Y ` X Y f F Y [] c b "
G W X ` c g g ` K U] V `] b [Y b	9] b a U ` [Y ` 5 i g g] W X h i b X ` f Y] W X U b ` ; Y g W X] W X h Y "

? i `] b U f] g W X Y ` H] d d g

9]b`5i ZYbh\U`h]b`K U]V`]b[Yb`k ÅfY`b]W\h`_ca d`Yhh`c\bY`X]Y
A Ò[`]W\`_Y]hž`X]Y` \]Yg][Y`?ØW\Y`ni` d`fcV]YfYb" `<]Yf`g]bX`Y]b][Y
`c`_U`Y`; Yf]W\hYž`X]Y`G]Y`b]W\h`j YfdUggYb`gc``hYb.

- G\W`Åi ZY`Y. `9]b`VY`]YVhYg`gW\k`ÅV]gW\Yg`; Yf]W\h`Ui`g
G\W`k`Y]bYbUW`Yb"
- Gd`Åhn`Y. `GY`Vgh[Ya`UW\hY`9]Yfbi`XY`bž`X]Y`dYfZY`_h`ni
j`]Y`Yb`<`Ui`dh[Yf]W\hYb`dUggYb"
- 5dZY`_ØW\`Y. `9]b`_Ògh`]W\Yg`8YggYfh`Ui`g`ÿdZY`bž`X]Y`]b
HY][a`UbhY`Zf]hh]Yfh`k`YfXYb"

6Ygi W\Yb`G]Y`X]Y`c`_U`Yb`F`YghUi`fUbhg`i`bX`6]ghfcgž`i`a
Ui`h\Ybh]gW\Y`gW\k`ÅV]gW\Y`; Yf]W\hY`ni`d`fcV]YfYb"
9a`dZY`\`Ybgk`Yfh]g]bX`XUg`F`YghUi`fUbh`F`Ògg`Y`i`bX`X]Y`
?`Y``Yfk`]fh]b"

5`_h]j`]h`ÅhYb`]a`:`fY]Yb

: Øf`B`Uhi`f`]YV\`UVYf`[`]Vh`Yg`]b`i`bX`i`a`K`U]V`]b[Yb`nU`\`fY]W\Y
A Ò[`]W\`_Y]hYbž`X]Y`:`fY]nY]h]a`:`fY]Yb`ni`j`YfVf]b[Yb" `<]Yf`g]bX
Y]b][Y`J`c`fgW\`Å[Y.

- K`UbXYfi`b[Yb. `9bhXYW`_Yb`G]Y`X]Y`nU`\`fY]W\Yb
K`UbXYfk`Y[Y`]a`F`Ya`ghU``8]Y`GhfYW`_Y`V]g`bUW\
K`]bbYbXYb`]gh`VYgcbXYfg`Ya`dZY`\`Ybgk`Yfh"
- :`U\`ffUXhc`i`fYb. `@Y`\`Yb`G]Y`g]W\`Y]b`:`U\`ffUX`i`bX
Yf`_i`bXYb`G]Y`X]Y`F`UXk`Y[Yž`X]Y`Xi`fW\`a`U`Yf]gW\Y
K`Y]bVYf[Y`i`bX`:`Y`XYf`ZØ\`fYb"
- DUf`_g`i`bX`;`fØb`Ub`U[Yb. `9bhgdUbbYb`G]Y`g]W\`]a
GhUXhdUf`_c`XYf`]a`F`Ya`gYW`_dUf`_"

9j`Yb`hg`i`bX`:`YghY

K`U]V`]b[Yb`]gh`ni`XYa`VY`_Ubbh`ZØf`gY]bY`_i`hi`fY``Yb
J`YfUbghU`hi`b[Yb`i`bX`:`YghYž`X]Y`c`Zi[Ub`n`Å`\f][`ghUhhZ]bXYb" `<]Yf
g]bX`Y]b][Y`<][\`][\hg.

- K`Y]\`bUW\`hga`Uf`_h. `6Ygi`W\Yb`G]Y`XYb`ZYgh`]W\Yb

K Y]\bUW\hga Uf_hž'XYf'YXYb'8YnYa VYf'jb'XYf'5`hghUXh
ghUhhZ]bXYh"

- K U]V`]b [Yf'GhUXhZYgh. '9]b'VY`]YVhYg'9j Ybh'ja 'Gca a Yfž
XUg'A i g]_ž'9ggYb'i bX`c_U'Y<UbXk Yf_g_i bgh'V]YhYh"
- ? i bgh! 'i bX '? i `hi fZYgh]j U`. :À\`f`]WXY'J YfUbgHU`hi b [Ybž
X]Y`c_U'Y?Øbgh'Yf'i bX'? i `hi fYb'dfÀgYbh]YfYb"

⇒Zcfa]YfYb'G]Y'g]W'ØVYf'X]Y'HYfa]bY'XYf'J YfUbgHU`hi b [Ybž'i a
⇒fYb'6Ygi W'YbhgdFYWXYbX'ni 'd'UbYb"'9]bY'U_h]j Y'HY]'bU\ a Y'Ub
X]YgYb'9j Ybhg'k]fX'⇒f'9f'YVb]g]b'K U]V`]b [Yb'VYfY]WXYfb"

H]ddg'ZØf'F Y]gYbXY'a]h': Ua]`]Yb

K Ybb'G]Y'a]h': Ua]`]Y'fY]gYbž []Vh'Yg']b'K U]V`]b [Yb'i bX
I a [YVi b []j]Y'Y_]bXYfZfYi bX`]WXY'5_h]j]hÀhYb.

- : fY]nY]hdUf_. '8Yf'bYUfVm'9f'YVb]gdUf_'Hf]dgXf]`V]YhYh
: U\ f [YgW\ÀZhY'i bX'H]Yf [Y\Y [Y"
- Gd]Y`d`ÀhnY. 'J]Y'Y'gW\ØbY'Gd]Y`d`ÀhnYž'X]Y'g]W'XYU'ZØf
Y]bY'DUi gY'Y][bYb"
- 6Ygi WXY'XYf'BUhi f. 'H]YfdUf_g'i bX'6Ui Yfb\ØZY'g]bX'cZh
bi f'Y]bYb'_i fnYb'5i gZi ['YbhZYfbh"

8i fW'XUg'5b [YVch'Ub'5_h]j]hÀhYb']gh'K U]V`]b [Yb'Y]b'dYfZY_hYg
N]Y`ZØf': Ua]`]YbUi gZØ [Y"

8YhU]`g

6Ygi WXYb'G]Y'i bg'Ui Z.'Y]bY!fY]gY"XY