

K]W\ h][Y`<]b k Y]gY. `DYfgcbU`Ui gk Y]g`i bX
F Y]gYdUgg`fYW\ hnY]h][`VYUbhfU[Yb`°

A Y`XYb`G]Y`g]W\ `fYW\ hnY]h][`ZØf`DYfgcbU`Ui gk Y]gY`i bX
F Y]gYd`ÄggY`Ubž`i a ``Ub[Y`K UfhYnY]hYb`]b`XYb`Gca a YfZYf]Yb
ni`j`Yfa`Y]XYb"



: U`_YbgYYž`8Yi hgW\ `UbX`!`8]Y`A Y`XYVY\`ØfXY`XYf`GhUXh
: U`_YbgYY`[]Vh`k]W\ h][Y`≠Zcfa`Uh]cbYb`ni`f`6YUbhfU[i b[`j`cb
DYfgcbU`Ui gk Y]gYb`i bX`F Y]gYd`ÄggYb`VY`_Ubbh`°6YgcbXYfg`]b
5bVYhfUW\h`XYf`VYj`cfghY\`YbXYb`Gca a YfZYf]Yb`f`Äh`g]Y`ni`Y]bYf
fYW\ hnY]h][Yb`5bhfU[ghY`i`i b[``5i`Z[fi bX`XYf`\`c`\Yb`BUW\ ZfU[Y`]b
XYb`Gca a Yfa`cbUHyb`]gh`a`]h`Äb[YfYb`K UfhYnY]hYb`ni`fYW\ bYb`
8]Y`6YUfVY]hi b[gnY]h`ZØf`Y]bYb`F Y]gYdUgg`_Ubb`V]g`ni`UW\ h
K`cW\ Yb`VYhfU[Ybž`k`Yg\`U`V`Y]bY`ZfØ\`nY]h][Y`6YUbhfU[i b[`fUhgUa
]gh"

Ni`f`A`]b]a`]Yfi b[`j`cb`K UfhYnY]hYb`Ya`dZ]Y\`h`X]Y`6Y\`ØfXYž`j`cf
U`Ya`Ui`»`Yf\`U`V`XYf`Ghc`»`nY]hYbž`U`gc`bUW\`²`Zbi b[`i`bX`j`cf
GW\`Y]»`i b[ž`j`cfni`gd`fYW\`Yb`"8]Yg`[]`h`Ui`W\`ZØf`X]Y`[Ya`Y]bgUa`Y

6YUbfU[i b['Y]bYg'F Y]gYdUggYg'ZØf'?]bXYfž'ni 'XYf'X]Y
5bk YgYb\Y]h'XYg'?]bXYg'gck]Y'Y]bYg'Gcf[YVYfY\W h][hYb
YfZcfXYf']W 'gh"Ni XYa ']gh'Yg'k]W h][ž'Y]b'U_hi Y''Yg'8c_i a Ybh
ni f'6YUbfU[i b['a]hni Vf]b[Yb''6Y]'Y]bYf'9fghVYUbfU[i b[']gh'X]Y
J cf'U[Y'XYf'; YVi fhgi f_i bXY'bc h k YbX]["'K Yf' ðZcfa Uh]cbYb'ni f
9]bfY]gY']b'UbXYfY'@AbXYf'VYbØh][hž'Z]bXYh'X]YgY'Ui ZXYf
K YVgY]hY'XYg'5i gk Åfh][Yb'5a hg"

9fbYi Yfi b['XYf'DUggZc hc!F Y[Y`b

5V'XYa '% "A U] &\$&) 'hfYhYb' bYi Y'F Y[Y'i b[Yb'VYnØ[']W 'XYf
V]ca Yhf]gW Yb'@]W hV]'XYf']b' ? fUZh''@Ui h'XYb' ðZcfa Uh]cbYb'Ui g
Ghi hh[Ufh'XØfZYb'V]ca Yhf]gW Y'DUggZc hc g'ni _ØbZh]['bi f'bc W ']b
6Y\ØfXYb'cXYf'nYfh]Zn]YfhYb': chcghi X]cg'X][]hU'YfghY''h'k YfXYb"
9]b'8fi W_XYf': chc g'k]fX' b]W h'a Y'f'U_nYdh]Yfh''8]Y'X][]hU'Yb
DUggZc hc g'a ØggYb'ni XYa 'Ui ZY]bYa ' [Yg]W YfhYb'Y'Y_hfc b]gW Yb
K Y['Ub'X]Y'Yk Y']][Yb'6Y\ØfXYb'ØVYfa]hY'h'k YfXYbž'i a 'XYb
G]W Yf\Y]hgghUbXUfXg'[YfYW h'ni 'k YfXYb"

ð'Ghi hh[Ufh'k YfXYb'XYfnY]h'6Øf[YfVØfcg'a]h'HYfa]bU'g'ZØf
V]ca Yhf]gW Y'DUggZc hc g'Ui g[YghUhhYhž'i bX'Ui W ']b'UbXYfYb
6Øf[YfVØfcg'g]bX'gc'W Y'HYfa]bU'g']b'D'Ubi b["'9g']gh'ni
VYUW hYbž'XUgg'@]W hV]'XYf'Ui g'6Øf[YfVØfcg'b]W h'ZØf
Y'Y_hfc b]gW Y'5i ZYb h'U'hgh]hY''j Yfk YbXYh'k YfXYb'_ØbbYb"
5'hYfbUh]j '_ØbbYb'X]Y': chc g'Ui W ']b'nYfh]Zn]YfhYb': chcghi X]cg
cXYf'VY]Xa 'YfghY''h'k YfXYbž'k cVY]'X]Y', VYf[UVY'YVYbZU''g
Y'Y_hfc b]gW YfZc'[h"

: f]ghYb' i bX'5i gbU\ a Yb

6Y]'XYf'9]bZØ\fi b['X]YgYf'bYi Yb'F Y[Y'i b[Yb'ghY'h'X]Y
J Yf\]bXYfi b['j cb'A Ub]di 'Uh]cbYb'Ub'\c\Y]h']W Yb'8c_i a YbhYbž
]bgVYgcbXYfY'\]bg]W h']W 'A cfd\]b[!HYW b]_Ybž']a ' : c_i g"
8Yi hgW Y'5i gk Y]gXc_i a YbhY'[Yb]Y» Yb'XUVY]' \c\Y
G]W Yf\Y]hgghUbXUfXgž'X]Y'j]gi a ZfY]Yg'F Y]gYb']b'%+\$'@AbXYf
Yfa Ø[']W Yb''9]bY'k]W h][Y'5i gbU\ a Y[']h'V]g'ni a '' %'ž']'&\$&).
@]W hV]'XYfž'X]Y'j cf'XYa '% "A U] &\$&) 'Ui Z[Ybca a Yb'k i fXYbž
_ØbbYb']b'Ui g[YXfi W_hYf': cfa ' [Ybi hnh'k YfXYbž'k Ybb'XUg

6Øf[YfVØfc`_Y]bY`A Ø[`]W_X_Y]h`ni f`5i ZbU\`a Y`j cf`C fh`\Uh"Gc`hY
X]Yg`YXcW`XYf` : U`gY]bž`k]fX`Y]b`bYi Yg`@]W`hV]`X`_cghYbZfY]
YfghY`h"

≠g[YgUa`h`i bhYfghfY]W_XYb`X]YgY`A U» bU\`a Yb`X]Y`6Ya Ø\`i b[Yb
XYf`6Y\`ØfXYbž`X]Y`J YfZU\`fYb`ZØf`X]Y`6YUbfU[i b[`j cb
5i gk Y]gXc`_i a`YbhYb`gck c\`YZZ]n]YbhYf`U`g`Ui W`g]W_XYfYf`ni
[YghU`hYb`"8]Y`A Y`XYVY\`ØfXY`k Y]gh`Ui Z`X]Y`2 ZZbi b[gnY]hYb`\]b.
A cbhU[ž`8]YbghU[`i bX`8 cbbYfghU[`j cb`-`V]g`%` `i \fž`A]h`k cW
i bX`:`fY]hU[`j cb`-`V]g`%` `i \f`gck]Y`Ua` `&"GUa ghU[`]a` `A cbUh]j cb
-`V]g`%&`i \f"

: Øf`XYhU]`YfhY`≠Zcfa`Uh]cbYb`ni f`6YUbfU[i b[`i bX`ni `XYb
bYi Yb`J cf[UVYb`gY]`Ui Z`X]Y`K YVgY]hYb`XYf`GhUXh` : U`_YbgYY
i bX`XYf`GhUXh`Ghi`hh[Ufh]j Yfk]YgYb"

8YhU]`g	
C fh	: U`_YbgYYž`8Yi hgW_X`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "ZU`_YbgYY"XY• k k k "ghi`hh[Ufh"XY

6Ygi W_XYb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY