

K]Yb`Yf`YVhHci f]ga i g!6cca .', ž-
A]``]cbYb`BÀW h][i b[Yb`]b`X]YgYf`GU]gcb°

K]Yb`j`YfnY]WbYh`Y]bYb`Hci f]ga i gVcca`a`]h', ž-`A]``]cbYb`
BÀW h][i b[Yb`]a`K`]bhYf`&\$&(#&) `i bX`dcg]h]j`Yb`5i`gV`]W`
hfch`<YfUi`gZcfXYfi`b[Yb`"



K]Ybž² ghYffY]WŁ !`K]Yb`j YfnY]WŁ bYh`VYY]bXfi W_YbXY
BÀWŁh][i b[gnU\`Yb`i bX`n]Y\`h`XUa]hj]Y`Y`Hci f]ghYb`Ub`"Nk]gWŁYb
Bcj Ya VYf`i bX`5df]`k i fXYb`]b`XYf`ÒghYffY]WŁ]gWŁYb`<Ui dhghUXh
, ž-`A]``cbYb`BÀWŁh][i b[Yb`fY[]ghf]Yfh`"8]Yg`VYXYi hYh`Y]bY
GhY][Yfi b[`j cb`%\$Ž`DfcnYbh]a`J Yf[`Y]WŁ`ni f[`Y]WŁYb`NY]h]a
Jcf`U\`f`i bX`gYhnh`XYb`j cfdUbXYa]gWŁYb`5i Zk`ÀfhghfYbX`Zcfhž`XYf
k`À\`fYbX`XYf`7cfcUj]fi g!DUbXYa]Y`_i fnnY]h][`i bhYfVfcWŁYb
k i fXY`"8Ya bUWŁ`k UfYb`X]Y`BÀWŁh][i b[Yb`]b`XYf`K]bhYfgU]gcb
&\$%, #-`bcWŁ`VY]`+ž,`A]``cbYb`i bX`]b`XYf`K]bhYfgU]gcb`&\$%+`#%,
VY]`*ž,`A]``cbYb`ž`k]Y`cfZ"Uh`VYf]WŁ`hYh"

8Yf`8YnYa VYf`&\$&`k Uf`VYgcbXYfg`ghUf_ž`XU`X]Y
<chY`Ui g`Ughi b[`ni` , +`DfcnYbh`VYhfi [``8]Y
K Y]\bUWŁ`hgfhUX]h]cbYbž]bgVYgcbXYfY`X]Y`VY`]YVhYb
7\`f]gh_]bX`a`Àf`hYž`n]Y\`Yb`nU\`fY]WŁY`Hci f]ghYb`Ui g`XYa
VYbUWŁ`VUfhYb`5i g`UbX`Ub`"K]Yb`[]h]bhYfbUh]cbU`U`g`X]Y
K Y]\bUWŁ`hgghUXh`i bX`[Y\`Òfh`ni`XYb`Ua`gh`Àf`ghYb`[YVi WŁ`hYb
Gh`XhYb`]b`9i fcdU"

9]bZ`i gg`XYg`Hci f]ga i g`Ui Z`K]Yb

8Yf`ghUf_Y`5bgh]Y[`XYg`Hci f]ga i g`\Uh`Ui WŁ`dcg]hj]Y
5i gk]f_i b[Yb`Ui Z`XYb`<UbXY`i bX`X]Y` ; Ughfcbca]Y`]b`XYb
hci f]gh]gWŁYb`<chgdchg`XYf`GhUXh` ; `Y]WŁ`nY]h][[[]Vh`Yg`YXcWŁ
ni bY\`a`YbXY`?f]h]_j cb`5bk c\`bYfb`ØVYf`ØVYfZØ`hY`≠bYbgh`XhY
i bX`ØVYf`UghYhY`ÒZZYbh]WŁY`J Yf_Y\`fga]hhY`"I a`X]YgYb
<YfUi gZcfXYfi b[Yb`ni`VY[Y[bYbž`d`UbYb`X]Y`GhUXh`i bX`K]Yb
Hci f]ga i g`?cbnYdhYž`i a`Ui WŁ`GhUXhY]Y`UVgY]hg`XYf`≠bYbghUXh
ZØf`Hci f]ghYb`UhhfU_h]j Yf`ni`[YghU`hYb"

≠bg[YgUa h`\Uh² ghYffY]WŁ]b`XYf`K]bhYfgU]gcb`&\$&(`#&) `+&ž
A]``cbYb`BÀWŁh][i b[Yb`j YfnY]WŁ bYhž`k Ug`Y]bYa`D`i g`j cb`%ž*
DfcnYbh]a`J Yf[`Y]WŁ`ni a`Jcf`U\`f`Ybhgd]WŁ`h`K]Yb`hfi [`gca]h
a]hgY]bYb`, ž-`A]``cbYb`BÀWŁh][i b[Yb`Yf`YV`]WŁ`ni`X]YgYa
`UbXYgk Y]hYb`K UWŁ`ghi a`VY]"`8UVY]`V`Y]Vh`X]Y`F`Y[]cb`H]fc``a]h
&*ž(`A]``cbYb`i bX`GU`nVi f[`a]h`)ž) `A]``cbYb`BÀWŁh][i b[Yb`X]Y

Xca]b]YfYbXYb'6i bXYg`ÀbXYfžk]Y`]b`XYb`NU\`Yb`j cb`
k]Yb"[j "Uh`XYi h]W`k]fX"

6`]W_`Ui Z`X]Y` ; YgUa hnU\`Yb

8]Y`i bhYfgW]YX`]W]Yb`B`ÀW]h][i b[gnU\`Yb`]b`UbXYfYb
6i bXYg`ÀbXYfb`g]bX`YVYbZU`g`VYa Yf`Ybgk Yfh`Gc`j YfnY]W]bYhY
X]Y`GhY]Yfa Uf`_) ž-`A]`]cbYbž`J cfUf`VYf[`(ž-`A]`]cbYbž`?`ÀfbhYb
`ž*`A]`]cbYbž`C VYf`ÒghYffY]W`' ž&`A]`]cbYbž`B]YXYf`ÒghYffY]W`&ž
A]`]cbYb`i bX`XUg`6i f[Yb`UbX`%ž%A]`]cbYb`B`ÀW]h][i b[Yb`
GhUh]gh]_!5i ghf]U!; YbYfU`X]fY`_hcf`HcV]Ug`H\ca Ug`Ài » YfhY`g]W`ni
X]YgYb`F Ygi `hUhYb`i bX`VYgh`Àh][hY`Y]bY`d cg]h]j Y`6]`Ub n`hfc hn
k]fhgW]UZh]W]Yf`i bg]W]Yf\Y]hYb`"9]b`]bhYfYggUbhYf`5gdY`_h`VY]
X]YgYb`6i W]i b[Yb`]ghž`XUgg`(*`Dfc nYbh`XYf`6i W]i b[Yb`]b`XYb
A cbUhYb`ÀbbYf`i bX`: YVfi Uf`j cf[Ybca`a Yb`k i fXYb"

8]Y`DU`YhY`XYf`; `ÀghYUb`_ØbZhY`nY][h`Y]bY`GhY][Yfi b[`i a`&ž
Dfc nYbh`Ui Z]bg[YgUa`h`&\$ž*`A]`]cbYb`"8 UVY]`_ca`a Yb`%(ž*
A]`]cbYb`i f`Ui VYf`Ui g`XYa`5i g`UbXž`k Ug`Y]bYa`D`i g`j cb`' ž)
Dfc nYbh`Ybhgd f]W]h`"8]Y`a`Y]ghj YfhfYhYbXYb`<Yf`_i bZhg`ÀbXYf
k UfYb`8Yi hgW]`UbX`a]h`&) ž-`A]`]cbYb`; VYfbUW]h`i b[Ybž`[YZc`[h
j cb`ÒghYffY]W]gW]Yb`; `ÀghYb`a]h`%* ž) `A]`]cbYb`i bX`* ž-`A]`]cbYb
6i W]i b[Yb`Ui g`XYb`B]YXYf`UbXYb`"8]YgY`XfY]`@`ÀbXYf`a UW]Yb
ni gUa`a Yb`*, `Dfc nYbh`U`Yf`B`ÀW]h][i b[Yb`Ui g"

=a`?`U`YbXYf`U\`f`&\$&) ž] cb`]b`i Uf`V]g`5df]`ž`[UV`Yg]bg[YgUa`h`i) (
A]`]cbYb`B`ÀW]h][i b[Ybž`k Ug`Y]bYb`"Y]W]hYb`F`ØW`[Ub[`j cb`\$ž
Dfc nYbh]a`J Yf[`Y]W]ni a`J cf`U\`f`XUfghY`h`K`À\`fYbX`g]W]X]Y
6i W]i b[Yb`Ui g`2 ghYffY]W]`_Ui a`j Yf`ÀbXYfhYbž`j Yff]b[YfhYb`g]W]
X]Y`; VYfbUW]h`i b[Yb`Ui g`XYa`5i g`UbX`i a`%ž%A]`]cbYb`B]YXYf`UbXYb`"8]YgY`XfY]`@`ÀbXYf`a UW]Yb
5df]`Z]Y`i bX`gca]h`ni`Y]bYa`B`ÀW]h][i b[gd`i g`j cb`&' ž-`Dfc nYbh
Ui Z, ž&`A]`]cbYb`]a`J Yf[`Y]W]ni a`5df]`&\$&(`ZØ\`fhY`"8 Yf`5bgh]Y[
VY]`XYb`6i W]i b[Yb`Ui g`XYa`i`b`UbX`nY][h]g]W]`]b`Y]bYa`D`i g`j cb
+ž(`Dfc nYbhž`k`À\`fYbX`X]Y`Ui g`XYa`5i g`UbX`i a`" &ž*`Dfc nYbh
ni bU`a Yb"

8YhU]`g	
C fh	K]Ybž`² ghYffY]W
E i Y`Yb	<ul style="list-style-type: none">• cfZ"Uh• k k k "k]Yb"[j "Uh

6Ygi W X Yb `G]Y`i bg`Ui Z. `Y]bY!fY]gY"XY