

Nc``_cbZ]_h`VfYa gh`GdUb]Ybg`Hci f]ga i g.
6cca `[Y\h`ni `9bXY°

GdUb]Ybg`Hci f]ga i gVfUbWXY`j YfnY]WbYh`&\$&) `g]b_YbXY
K UWXghi a gdfc[bcgYb`Ui Z[fi bX`j cb`Nc``_cbZ]_hYbž`hfchn
ghY][YbXYf`6Ygi WXYfnU\`Yb`Ui g`5g]Yb"



GdUb]Yb`!`GdUb]Ybg`Hci f]ga i gVfUbWXY`ghY\`hj`cf
\YfUi gZcFXfYfbXYb`NY]hYbž`XU`Z0f`XUg`Gca a Yf[YgW\`ÄZi`Y]bY
gd0fVUfY`5V_0\`i b[`Yfk UfhY`h`k]fX" B UWX`XYa `U\`fY`Ub[`Y]b`6cca
j YfnY]WbYh`k i fXYž`nY][Yb`U`hi Y``Y`9bhk]W`i b[Ybž`XUgg
l bg]WXYf\`Y]hYb`Xi fW`Y]bYb`Nc``_cbZ]_h`a]h`XYb`l G5`X]Y`6fUbWXY
VY`UghYb"8]Yg`VYf]W`hYh`b!hj "

8]Y`9]bgW`Ämi b[Yb`XYg`6fUbWXYbj YfVUbXg`9l W`hi f`g]bX
U`Ufa]YfYbX": 0f`XUg`Xf]hY`E i UfhU``&\$&) `k]fX``YX][`]W`Y]b
l a gUhnk UWXghi a `j cb`&ž+`DfcnYbh`VY]`< chY`gž: `i [[YgY``gW`UZhYb
i bX`; Ughfcbca]Y`dfc[bcgh]n]Yfh"=a `J cf`U\`fYgnY]hfUi a ``U[`XUg
K UWXghi a `bcW`VY]*ž`DfcnYbhž`i bX`ja`nk Y]hYb`E i UfhU``&\$&)
k UfYb`Yg`(`ž`DfcnYbh" C gWUf`DYfY``ž`XYf`J]nYdfÄg]XYbhj`cb

9I W'hi fž'Yf_`Äfhž'XUgg'X]Y'9fk Ufhi b[Yb'ZØf'XUg'đ\`f'bUW' i bhYb
_cff][JYfh'k i fXYb"

F ØW_ [Ub ['XYf'5b_ØbZhY'Ui g'nYbhfU`Yb A Äf_hYb

6YgcbXYfg'Ui ZÄ`]['gh'X]Y'GWÄhni b[ž'XUgg'X]Y'NU\`XYf
6Ygi WXYf'Ui g'8Yi hgW'UbX'i bX': fUb_fY]W'ni fØW_[Y\Yb'_ÖbbhY"
8]Yg'ghY\h]a ' ; Y[YbgUhm'ni 'XYb'5b_ØbZhYb'Ui g'; fc» Vf]hUbb]Ybž
XYb'I G5ž'đdUb'i bX'7\]bUž'X]Y'nk Uf'ni bY\`a Yb'gc`Ybž`YXcW
`Ub[gUa Yf'U'g']b'XYb'Jcf'U\`fYb"8]Y'FY]gYghfÖa Y'ÄbXYfb'g]Wž
XYbb]a a Yf'a Y\`f'9i fcdÄYf'YbhgWY]XYb'g]W'ZØf'FY]gYb
]bbYf\U'V'9i fcdUgž'k Ä\`fYbX'5g]UHyb'`bUW'5'hYfbUh]j Yb'ni 'XYb
I G5'gi WYb"

8]Y'K UWgh' a gdfc[bcgY'ZØf'X]Y'[YgUa hY'6fUbWY'k i fXY'Ui Z' ž
DfcnYbh'[YgYb_hž'bUWXYa 'i fgdfØb[`]W' ('DfcnYbh'Yfk UfhYh
k cfXYb'k UfYb"8Yf'Hci f]ga i ggY_hcf'k]fX'j cfUi gg]W'h]W'ghÄf_Yf
k UWgYb'U'g'X]Y'gdUb]gWY'; YgUa hk]fhgWUZž'X]Y'Y]b'K UWgh' a
j cb'&ž('DfcnYbh'UbghfYVh"@Ui h'XYa 'K cf'X'HfUj Y`UbX'Hci f]ga
7ci bW]`k]fX'ZØf'XUg'đ\`f'&\$&) `Y]bY'FY_cfXnU\`j cb'%\$\$'A]`]cbYb
6Ygi WXYfb]b'GdUb]Yb'Yfk UfhYh"8Yf'Hci f]ga i g'gc`Yhk U'% ž&
DfcnYbh'ni a '6fi hhc]b'UbXgdfcXi _h'XYg'@UbXYg'VY]hfU[Yb"

, VYfhci f]ga i g'i bX'DfchYghY

Hfchn'X]YgYf'dcg]h]j Yb'5i gg]W'hYb'k]fX'GdUb]Yb'a]h'XYf
<YfUi gZcfXYfi b['XYg', VYfhci f]ga i g'_cbZfcbh]Yfh"æ a Yf'a Y\`f
Hci f]ghYb'gi WXYb'XUg'@UbX'Ui Zž'k Ug'gck c\`dcg]h]j Y'U'g'Ui W
bY[Uh]j Y'5i gk]f_i b[Yb'\`Uh"K]Y'Gd]Y[Y`VYf]W'hYhž'[]Vh'Yg
ni bY\`a YbXY'DfchYghY'[Y[Yb'X]Y', VYfZØ`i b['VY']YVhYf
8Ygh]bUh]cbYb"8]YgY'Gh]a a Yb'j Yf'Ub[Yb'Y]b'I a XYb_Yb]b'XYf
Hci f]ga i gdc`h]ž'i a 'X]Y'6YXØfZb]ggY'XYf'5bk c\`bYf'i bX'X]Y
I a k Y'h'ni 'gWØhnYb"

8Yf'Hci f]ga i ggY_hcf']b'GdUb]Yb'ghY\`h'gca]h'Ub'Y]bYa
K YbXYdi b_h"8]Y'k]fhgWUZž]WYb'9fk Ufhi b[Yb'g]bX'hfchn'XYf

<YfUi gZcfXYfi b[Yb`k Y]hYf\]b`d cg]hj ž`YXcW`k YfXYb`X]Y`gcn]U`Yb
i bX`Ö_c`c[]gW`Yb`5gdY`hY`]a a Yf`VYXYi hgUa Yf``9]b
; `Y]W`[Yk]W`h`nk]gW`Yb`Hci f]ga i gk UW`ghi a `i bX`@YVYbgei U`]h`h
XYf`Y]b`Y]a]gW`Yb`6Yj Ö`_Yfi b[`ni `Z]bXYbž`k]fX`Y]bY`XYf
nYbhfU`Yb`5i Z[UVYb`XYf`b`ÅW`ghYb``U\`fY`gY]b"

8YhU]`g	
C fh	GdUb]Yb
E i Y`Yb	<ul style="list-style-type: none"> • k k k "b!hj "XY • k k k "gd]Y[Y`"XY

6Ygi W`Yb`G]Y`i bg`Ui Z. `Y]bY!fY]gY"XY