

NcbhU! ? cbZYfYbn']b' ? cdYb\U[Yb. 'K Y[Y
ni '8]j Yfg]hÅh'i bX'; `Y]W\ghY`i b[

I hY`GW\c`n'j Yfhf]h'iNcbhU' ðhYfbUh]cbU`VY]'Y]bYa
VYXYi hYbXYb';]dZY`hfYZZYb']b' ? cdYb\U[Ybž'h\Ya Uh]g]Yfh
8]j Yfg]hÅh'i bX'; `Y]W\ghY`i b["



? cdYb\U[Ybž'8ÅbYa Uf_!'5a '%, "A U] &\$&) `ZUbX']b
? cdYb\U[Yb'Y]b'VYXYi hYbXYg'Yi fcdÅ]gW\Yg';]dZY`hfYZZYb']cb
NcbhU' ðhYfbUh]cbU`ghUhh'I hY`GW\c`nž'X]Y'Y\Ya U'] [Y'DfÅg]XYbh]b
j cb'NcbhU' ðhYfbUh]cbU'ž'bU\ a 'Ub'X]YgYf'XfY]hÅ[] [Yb' ? cbZYfYbn
hY]'ž'X]Y'fi bX'') \$'HY]'bY\ a Yf]bbYb'Ui g'XYb'i bhYfgW\]YX`]W\ghYb
NcbhU! 7'i Vg]j YfY]bhY" 'a 'A]hY'di b_h'XYf'HU[i b['ghUbXYb
[YgY`gW\UZh`]W\`fY'Yj UbhY'H\Ya Ybž']bgVYgcbXYfY'8]j Yfg]hÅhž
; `Y]W\ghY`i b['i bX' ð_ 'i g]cb"

8 Ug'nY\bhY'NcbhU'9i fcdYUb' ðhYf! 8]ghf]Wh'GYa]bUf'Vch'Y]bY
D`UhhZcfa 'ZØf'XYb'5i ghUi gW\ØVYf'U_hi Y`Y'<YfUi gZcfXYfi b[Yb"
I hY`GW\c`n'hfUZVY]'XYf'? cbZYfYbn'Ui Z]\fY'XfY]'Jcf[Åb[Yf]bbYbž
X]Y'U`YgUa hiU'g'DUgh' ðhYfbUh]cbU`DfYg]XYbhg'VY_Ubbh'g]bXž

gck]Y`Ui Z'6f][]hhU`<Yb» ž`X]Y`Zf0\YfY`DfÀg]XYbh]b`XYg`NcbhU`7`i`Vg`
8]Y`J`YfUbghU`hi`b[`ZUbX`Ub`XYf`nk`Y]hÀ`hYghYb`l`b]j`Yfg]hÀh
G_UbX]bUj`]Ybg`ghUhhž`X]Y`%(`+`-`[`Y[`f0bXYh`k`i`fXY`"8]Y`\`]ghcf]gWXY
?i`]\ggY`Z0[`hY`XYa`HfYZZYb`Y]bY`VYa`Yf`Ybgk`YfhY`5ha`cgd\`ÀfY
\]bni`"

⇒b\U`hY`i`bX`K`cf_g\cdg

8]Y`?`cbZYfYbni`a`ZUgghY`nU\`fY]WXY`J`cfhfÀ[`Y`i`bX`K`cf_g\cdg`"
A`UXg`:`U`_YbZYh\ž`XYf`:`f0bXYf`j`cb`K`9@5ž`\]Y`h`Y]bYb`J`cfhfU[
0VYf`X]Y`K`c\`Z0\`0_cbc`a`]Y`ž`Y]b`?`cbnYdhž`XUg`XYb
k`]fhgW`UZh`]WXYb`:`cfhgW`f]hh`Ub\`UbX`XYg`K`c\`VYZ]bXYbg`XYf
A`YbgWXYb`a`]ggh`A`i`bYYnU`F`cgYbXU\`ž`X]Y`@Y]hYf]b`j`cb`9ei`U`
5W`W`ggž`h\Ya`Uh]g]YfhY`]b`]\fYa`6Y]hfU[`X]Y`H\Ya`Yb
A`]bXYf\Y]hYbghfYgg`i`bX`8]g_f]a`]b]Yfi`b[`"BYVYb`XYb`nYbhfU`Yb
J`cfhfÀ[`Yb`ZUbXYb`K`cf_g\cdg`ghUhhž`X]Y`XYb`HY]`bY\`a`Yf]bbYb
\U`ZYbž`X]Y`VYgd`fcWXYbYb`H\Ya`Yb`]b`]\fYb`7`i`Vg`i`a`ni`gYhnYb`"

9]b`F`U\`a`Ybdfc[`fUa`a`ž`XUg`i`bhYf`UbXYfYa`Y]bYb`9a`dZUb[`]a
F`Uh\`Ui`g`i`bX`Y]bYb`5i`gZi`[`ni`a`GW\`cgg`?`fcbVcf[`\VY]b\U`hYhYž
gcf[`hY`Z0f`Y]bY`Ub[`YbY\`a`Y`5ha`cgd\`ÀfY`i`bX`XYb`5i`ghUi`gW
i`bhYf`XYb`HY]`bY\`a`Yf]bbYb`"

J`YfV]bXi`b[`ni`f`l`B

9]b`k`]W`h[`Yf`Di`b_h]b`l`hY`GW`c`n`5i`ZYb`h\U`h]b`?`cdYb\U[`Yb`k`Uf
]\f`6Ygi`W`XYf`l`B`7]hmž`XYa`Yi`fcd`À]gWXYb`NYbhf`i`a`XYf
J`YfY]bhYb`BUh]cbYbž`XUg`&\$-\$`Yf0ZZbYh`k`i`fXY`"l`B`7]hm
VY\YfVYf[`h`a`Y\YfY`l`B`!`C`f[`Ub]gUh]cbYbž`XUfi`bhYf`l`b]W`Zž`XUg
Y]bYg`XYf`[`f0»`hYb`\`i`a`Ub]hÀfYb`@U[`Yf`XYf`K`Y`h]b`?`cdYb\U[`Yb
VYhfY]Vh`8]Y`5_h]j`]hÀhYb`j`cb`NcbhU`hYfbUh]cbU`g]bX`Yb[`a`]h
XYb`N]Y`Yb`XYf`l`B`j`Yf_b0dZhž`]bgVYgcbXYfY`]b`6Yni`[`Ui`ZX]Y
Gi`ghU]bUV`Y`8Yj`Y`cda`Ybh`:`cU`g`fG8`:`głž`k`cVY]`XYf`:`c_i`g`Ui`Z
N]Y`")`Y[`hž`XUg`X]Y`GhÀf_i`b[`XYf`F`c`Y`j`cb`:`fUi`Yb`]b`XYf
:`YgY`gW`UZh`VYhf]Zh`"

8]Y`l`B`!`HYUa`g`j`cb`NcbhU`hYfbUh]cbU`j`YfhfYhYb`X]Y
C`f[`Ub]gUh]cb`Ub`j`YfgW`]YXYbYb`l`B`!`GhUbXcfhYb`k`Y`hk`Y]hž

XUfi bhYf'BYk 'Mcf_ž; YbŽž'K]Ybž'6Ub[_c_ž'B U]fcV]i bX'DUf]g"
 8]YgY'HYUa g'gYhnYb'g]W'XUZØf'Y]bž'XUgg'X]Y'Df]cf]hÀhYb'j cb
 NcbhU'_`Uf'i bX'XYi h]W'j]b'YbhgW'Y]Xi b[gfY`Yj UbhYb'A YYh]b[g
 j YfhfYhYb'k YfXYb'i bX'Yb[U[]YfYb'g]W'ja '8]U`c['a]h
 9bhgW'Y]Xi b[ghfÀ[Yfb'XYf'i B'gck]Y'j]b'@ÀbXYfbž'j]b'XYbYb'NcbhU
 Dfc'Y_hY'ZØfXYfh"

B UW'XYf'?cbZYfYbn'fY]ghY'i hY'GW'c'n'k Y]hYf'bUW '@ØVYW_ž'i a 'Ub
 Y]bYa ' ; YgdfÀW'gUVYbX'XYg'NcbhU'7'i Vg'hY]`ni bY`a Yb'"<]YfVY]
 nY][h'g]W'XUg'Ub\U'hYbXY'9b[U[Ya Ybhj cb'NcbhU' ðhYfbUh]cbU`
 ZØf'X]Y'6Y`Ub[Y'j cb': fUi Yb'i bX'X]Y': ØfXYfi b['j cb
 ; `Y]W'ghY`i b["

8YhU]`g	
C fh	?cdYb\U[Ybž'8ÀbYa Uf_
E i Y`Yb	<ul style="list-style-type: none"> • k k k "k YgYf!_i f]Yf"XY • ncbhU"cf[

6Ygi W'Yb'G]Y'i bg'Ui Z. 'Y]bY!fY]gY"XY