

HJ !G\ck 'ZØf'A][fUb hYb. 'K Yf' [Yk]bbh'X]Y
I G!GhUUhgVØf[YfgWÅ UZh3

<Y]a UhgWÅ i hna]b]ghYf]b'?'f]gh]'BcYa 'd`Ubh'Y]bY'i a ghf]hhYbY
HJ !G\ck ž'X]Y'A][fUb hYb'Xi fWÅ 'X]Y'I G5'fY]gYb''Ågghž'i a
GhUUhgVØf[YfgWÅ UZh'ni '[Yk]bbYb"



9``]g'g`UbXž'I G5'!'8]Y'8YVUhY'i a 'Y]bY'[Yd`UbhY'HJ !G\ck 'ZØf
A][fUb hYb']b'XYb'I G5'[Yk]bbh'k Y]hYf'Ub': U\fh''?'f]gh]'BcYa ž'X]Y
A]b]ghYf]b'ZØf'<Y]a UhgWÅ i hnž`\Uh'Y]bY'FYU']hm!G\ck ']bg'@YVYb
[Yfi ZYbž']b'XYf'A][fUb hYbž'X]Y'X]Y'I G!GhUUhgVØf[YfgWÅ UZh
UbghfYVYbž'X]Y'A Ò[`]WÅ_Y]h'\UVYb'gc``Ybž'Xi fWÅ 'j YfgWÅ]YXYbY
<YfUi gZc fXYfi b[Yb']\fYb'HfUi a 'ni 'j Yfk]f_`]WÅ Yb''@Ui h'Y]bYa
6Yf]WÅ hij cb' **bUi "WÅ** 'k i fXY'Y]b'XYhU]'`YfhYg'?cbnYdh'a]h')
GY]hYb']a 'A]b]ghYf]i a 'Ybhk]W_Y'hž'YfghY``h] cb'F cV'K c fgcZZ
Y]bYa 'YfZU\ fYbYb'DfcXi nYbhYb"

8]Y' ÆYY'g]Y\h'j cfž'XUgg'X]Y'HY]'bY\ a Yf'Ui Z'9``]g'g`UbX'ghUfhYb
i bX'UbgWÅ]Y» YbX']b'Y]bYa 'Ni ['Xi fWÅ 'X]Y'I G5'fY]gYb''8UVY]
gc``Yb'g]Y'j YfgWÅ]YXYbY'<YfUi gZc fXYfi b[Yb'a Y]ghYfbž'X]Y'Ui Z

XYb`HfUX]h]cbYb`XYf`Yk Y]][Yb`6i bXYgghUUhYb`VUg]YfYb`"8]YgY
<YfUi gZcfXYfi b[Yb`_0bbhYb`VY]gd]Y`gk Y]gY` ; c`X[fUVYb`]b`GUb
: fUbW]gWc`cXYf`F U`_YhYbVUi `]b` : `cf]XU`i a ZUggYb`"8Yf` ; Yk]bbYf
XYf`G\ck`Yf`À`h`X]Y`I G!GhUUhgVØf[YfgW\UZh`k`À`fYbX`X]Y
J Yf`]YfYf`a]h`GhUfVi W_g! ; i hgW\Y]bYb`VY`c`b`h`k YfXYb`"

⇒b hYfYggUb hY`A cXYfUhc fYb`i bX`Gi W\Y`bUW\W
GhfYUa]b[!5bV]YhYfb

: Øf`X]Y`5i g[YghU`hi b[`XYf`G\ck`g]bX`dfca]bYbhY`A cXYfUhc fYb`
k]Y`GcZU`J Yf[UfUž`A]`U`?i b]g`i bX`F mUb`F Ymbc`Xg`]a ` ; Ygdf`AW`"
BcYa`i bX`]\f`HYUa`g]bX`a ca YbhUb`XUVY]ž`[fc»Y`GhfYUa]b[!
5bV]YhYf`ni f`Ni gUa`a YbUfVY]h`ni `[Yk]bbYbž`UVYb`XUVY]`YXcW\W
V]g\Yf`_Y]bYb`9fZc`[ži bhYf`UbXYfYa`VY]`BYhZ]I "

8YbbcW\g]bX`X]Y`FYU`_h]cbYb`]bbYf`U`V`XYg
<Y]a UhgW\i hna]b]ghYf]i a g[Ya]gW\h`"9]b][Y`A]hUfVY]hYf`ghY\Yb
XYf`⇒XY`_f]h]gW\`[Y[YbØVYf`"8]Y`8]g`_i gg]cb`i a`X]Y`G\ck`k`i fXY
]b`XYb`gcn]U`Yb`A YX]Yb`]bhYbg]j`[YZØ`fh`i bX`n]Y`h`ia]h`Yfk Y]Y
j]Y`5i Za Yf_gUa`_Y]h`Ui Z]g]W`"9]b`6Yf]W\h`XYg`8U]`m`A U`
VYnY]W\WbYhY`BcYa`]b`X]YgYa`Ni gUa`a Yb\Ub[`Ui W\U`g` ⇒9
6UfV]Y`i bX`ghY`hY`YfUi gž`XUgg`g]Y`X]Y`G\ck`i bhYfghØhnYb
k ØfXYž`k Ug`YXcW`j cb`Hf]W]U`A W@Ui [\`]bž`XYf`ghY`j YfhYhYbXYb
A]b]ghYf]b`ZØf`<Y]a UhgW\i hnž`U`g`ZU`gW\`ni fØW_[Yk]YgYb`k`i fXY`"

?cbhfcj YfgYb`i bX`I bhYfghØhni b[

A W@Ui [\`]b`VYgh`Ah][hY`ni XYa`ž`XUgg`XYf`J cfgW\`U[`g]W\`bcW\`]b
ZfØ`Yb`D\UgYb`Y]bYg` ; YbY`a]][i b[gdfcnYggYg`VYZ]bXYh`i bX`bcW\W
_Y]bY`YbX[Ø`h][Y`Ni gh]a`a i b[`Yf`U`hYb`U`h`K`À`fYbX`g]Y`X]Y
6Yf]W\hYfghUhi b[`U`g]ffYZØ`fYbX`_f]h]g]YfhYž`[UV`K`cfcg`ZZ`Ubž
XUgg`Yf`b]W\h`]b`X]fY`_hYa`?cbhU`_h`a]h`BcYa`VYnØ[`]W\`XYf`G\ck
[YghUbXYb`UVY`"8]Yg`Äggh`F Ui a`ZØf`GdY`_i`Uh]cbYb`ØVYf`X]Y
hUhg`AW`]W\Y`I bhYfghØhni b[`i bX`6YhY]][i b[`XYf`A]b]ghYf]b`Ub
XYa`Dfc`Y`_h`"

6]g`Ub[`Uh`BcYa`bcW\`b]W\h`ÖZZYbh]W\`ni`XYb`6Yf]W\hYb`ØVYf`

X]Y`G\ck`GhY``i b[`[Ybca a Yb""8]Y`G]hi Uh]cb`V`Y]Vh`Ub[YgdUbbh
i bX`VYk Y[h'g]W`]b`Y]bYa`GdUbbi b[gZY`X`nk]gW`Yb
A YX]YbVYf]W`hYb`i bX`cZZ]n]Y``Yb`GhY``i b[bU\`a`Yb""8]Y`8]g_i gg]cb
i a`X]Y`G\ck`ž`X]Y`Y]bY`?ca V]bUh]cb`Ui g`l bhYf\U`hi b[`i bX
9]bk UbXYfi b[gdc`h]_`XUfghY``hž`k]fX`g]W`Yf`]W`k Y]hYf\]b`ZØf
GW`U[nY]`Yb`gcf[Yb"

8YhU]`g	
C fh	9``g`g`UbXžl G5
E i Y``Yb	<ul style="list-style-type: none"> • k k k "bUi "W` • k k k "gbc dYg"W`a

6Ygi W`Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY