

K UbXYfi b['ni a 'K \]hgi bXUm'DYU_'Ui Z
XYb 'K \]hgi bXUm'g`UbXgž'E i YYbg`UbX

8]Y'K \]hgi bXUm'DYU_'K UbXYfi b['gh'Y]bY'_i fnY
HU[Ygk UbXYfi b[ž'X]Y'ni a '\ÒW ghYb'Di b_h'Ui Z'K \]hgi bXUm
g`UbX'ZØ\fh"CVYb'k YfXYb'K UbXYfYf'a]h'Y]bYa 'k Y]hYb
6`]W_ØVYf'X]Y'[YgUa hYb'K \]hgi bXUm'g`UbXg'VY'c\bh"
K \]hgi bXUm'g`UbX'MJW h'cXYf'6cc hgni [Ub['I a 'ni a
K \]hgi bXUm'DYU_'<]_Y'ni '[Y`Ub[Ybž]gh'Ni [Ub['ni 'Y]bYa
6cch'YfZc'fXYf`]W"K Ybb'G]Y'XUg; `ØW_\UVYbž'g]W'Ui Z'ÀfYf
Y][YbYb'MJW h'cXYf'ÀfYa 'Y][YbYb'6cch'k]YXYfni Z]bXYbž
XUbb'\UVYb'G]Y'; `ØW"K Ybb'b]W hž]gh'7\UfhYf'MJW hg
5i ghfU`]U'Y]b'gY\ f'VY`]YVhYg'7\UfhYfi bhYfbY\ a Ybž'XUg'Ui W
MJW hYb'i bX'6cchY'ZØf'X]Y'Yb][Yb'j Yfa]YhYhž'X]Y']\ f
Y][YbYg'5VYbhYi Yf'Ui Z'XYb'K \]hgi bXUm'g`UbXg'gi WYb"
5bfY]gY'ni a 'HfU]'<YUX'I a 'ni a 'K \]hgi bXUm/Ua d^Y`d/

8]Y'K \]hgi bXUm'DYU_'K UbXYfi b['gh'Y]bY'_i fnY
HU[Ygk UbXYfi b[ž'X]Y'ni a '\ÒW ghYb'Di b_h'Ui Z'K \]hgi bXUm
g`UbX'ZØ\fh"CVYb'k YfXYb'K UbXYfYf'a]h'Y]bYa 'k Y]hYb'6`]W_ØVYf
X]Y'[YgUa hYb'K \]hgi bXUm'g`UbXg'VY'c\bh"

K \]hgi bXUm'g`UbX'MJW h'cXYf'6cc hgni [Ub[

I a 'ni a 'K \]hgi bXUm'DYU_'<]_Y'ni '[Y`Ub[Ybž]gh'Ni [Ub['ni
Y]bYa '6cch'YfZc'fXYf`]W"K Ybb'G]Y'XUg; `ØW_\UVYbž'g]W'Ui Z
ÀfYf'Y][YbYb'MJW h'cXYf'ÀfYa 'Y][YbYb'6cch'k]YXYfni Z]bXYbž
XUbb'\UVYb'G]Y'; `ØW"

K Ybb'b]W hž]gh'7\UfhYf'MJW hg'5i ghfU`]U'Y]b'gY\ f'VY`]YVhYg
7\UfhYfi bhYfbY\ a Ybž'XUg'Ui W'MJW hYb'i bX'6cchY'ZØf
X]Y'Yb][Yb'j Yfa]YhYhž'X]Y']\ f'Y][YbYg'5VYbhYi Yf'Ui Z'XYb
K \]hgi bXUm'g`UbXg'gi WYb"

5bfY]gY`ni a`HfU]`<YUX

I a`ni a`K`\\hgi bXUm`DYU_`<]_Y`ni`[Y`Ub[Ybž`]gh`Ni [Ub[`ni
Y]bYa`6cch`YfZcfXYf`]W`": Øf`X]Y`Yb][Ybž`X]Y`]b`XYb`K`\\hgi bXUm`g
?fYi nZU`fhYb`cXYf`GY[Y`b`a`UW`Ybž`ZU`fYb`G]Y`bUW`7]X`<UfVci fž
Y]bYa`VY`]YVhYb`5b`_Yfd`Uhn`Ui ZXYf`K`YghgY]hY`j`cb`K`\\hgi bXUm`
=g`UbX"

9g`[]Vh`j`]Y`Y`Ubgh`AbX][Y`5b`_Yfd`Ah`nY`]b`7]X`<UfVci fž`i`bX`XYf`
GhfUbX`]gh`bi`f`Y]b`_i`fnYg`Gh`ØW`_j`cb`XYf`5b`_YfVi`W`h`Yb`hZ`Yfb`h`G]Y`
Z]bXYb`XYb`K`UbXYf`cf`h`Ui`Z`XYf`?`UfhY`i`bhYb`a`Uf`_]Yfh"

<ØhYb`G]Y`g]W`_j`cf`<U]Yb`]b`7]X`<UfVcf

: Øf`X]Y`Yb][Ybž`X]Y`bUW`7]X`<UfVci f`gY[Y`b`cXYf`ZU`fYb`ž`k`YfXYb`
G]Y`[Y`VY`6c`Yb`]a`K`UggYf`i`bX`GW`_]XYf`Ub`@UbX`VYa`Yf`_Ybž`X]Y`
XUj`cf`k`UfbYbž`]b`7]X`<UfVci f`ni`gW`k`]a`a`Yb`"@Y]XYf`[UV`Yg`]b`
XYb`Y`hnhYb`_j`fYb`nU`fY]W`Y`<U]Ub[f]ZY`]b`X]YgYf`6i`W`h"

U`h1` W]X`<UZ`Yb`5b`_Yfd`Uhn`2

U`h1` W]X`<UZ`Yb`5b`_Yfd`Uhn`2

U`h1` K`<HGI`B85M`B`G9@7`8`<5:9B`2

K`UbXYfi`b[`ni a`K`\\hgi bXUm`DYU_`

6Y]`XYf`5b`_i`bZ`h`Ua`GhfUbX`k`YfXYb`G]Y`Y]b`GW`_]X`VYa`Yf`_Ybž`XUg`
Ui`ZXYb`6Y[]bb`XYf`K`\\hgi bXUm`DYU_`!K`UbXYfi`b[`\\]bk`Y]gh"

8]Y`K`UbXYfi`b[`VY[]bb`h`X]fY`_h`Ua`GhfUbX`i`bX`gW`_`Ab[Y`h`g]W`
ghY]`XYb`6Yf[`\\]bUi`Z`Xi`fW`X]W`hYg`; YVØgW`i`bX`ØVYf`a`Y`fYfY`
6`ÅW`Y"

U`h1` 6YghY][i`b[`XYg`K`\\hgi bXUm`DYU_`g`2

8]Y`GhfYW`_Y`]gh`i`b[YZ`Å`f`)'`_a`ZØf`X]Y`F`ØW`ZU`fh`8Yf`K`\\hgi bXUm`
DYU_`YffY]W`h`Y]bY`<Ø`Y`j`cb`(`&)`a`i`bX`]gh`XUa`]h`XYf`\\ØW`ghY`
Di`b`_h`Ui`Z`K`\\hgi bXUm`=g`UbX"

8]Y`6YgW`]XYfi`b[`k`Y]gh`XUf`Ui`Z`\\]bž`XUgg`K`UbXYfYf`ZØf`XYb`
F`ØW`_k`Y[`a`]bXYghYbg`j`]Yf`Ghi`bXYb`Y]bd`UbYb`gc`h`Yb`"K`Ybb`G]Y`
fY`U`h]j`Z]h`g]bXž`XUi`Yfh`Yg`k`U`f`gW`Y]b`]W`Y`hk`U`%ž)`Ghi`bXYb`ZØf`

XYb`5i Zgh]Y[`i bX`%Ghi bXY`ZØf`XYb`5Vgh]Y[``5VYf`G]Y`k YfXYb
k U\fgWXY]b`]W\`Yhk Ug`NY]h`ZØf`XYb` ;]dZY``Y]bd`UbYb`k c``Ybž`X]Y
5i gg]W\h`]ghi b[`Ui V`]W\."

G]Y`k YfXYb`j]Y``Y]W\h`VYa`Yf`_Ybž`XUgg`g]W\`X]Y`@UbXgW\UZh`ÀbXYfhž
`Y`\Ø\Yf`G]Y`XYb`6Yf[`]\]bUi Zgh]Y[Ybž`j`cb`_ØfnYfYb`Ghf`Ài`W\Yfb`ni
Y]bYf`ZUgh`fY[Ybk U`XÀ\`b`]W\Yb`GnYbY`bUW\`cVYb"

8]Y`5i gg]W\h`

K Ybb`G]Y`XYb` ;]dZY``XYf`K` \]hgi bXUm`DYU`!K`UbXYfi b[`YffY]W\Ybž
k YfXYb`G]Y`a`]hY]bYa`DUbcfUa`UV`]W\`ØVYf`X]Y`[YgUa`hYb
K` \]hgi bXUm`!`b`gY`b`VY[fØ`»`h"

6YUW\hYb`G]Y`<cc`_`g`UbX`]a`BcfXYbž`X]Y`A`c``Y`g`UbX` ; fci`d`]a
K`YghYb`i`bX`gc[Uf`<Ua`]`hcb`g`UbX`i`bX`X]Y`Gci`h\Yfb
K` \]hgi bXUm`g`Ui`Z`XYf`UbXYfYb`GY]hY"
U`h1` K` \]hgi bXUm`DYU`!5bg]W\h`2

9]b`gW\`bY``Yf`H]d`d`

K Ybb`G]Y`cVYb`Ub[Y`_ca`a`Yb`g]bXž`_ØbbYb`G]Y`bcW\`Y]b`GhØW_
k Y]hYf`Xi`fW\`Y]bYb`_i`fnYb`6i`gW\ghfY]ZYb`[Y\Ybž`i`a`Ui`Z`XYf
UbXYfYb`GY]hY`Y]bYb`k`Y]hYfYb`5i`gg]W\hgdi`b`_h`ni`YffY]W\Yb``9g`]gh
b]W\h`XYi`h`]W\`a`Uf`_]Yfh`i`bX`G]Y`a`ØggYb`bUW\`Y]bYa`XØbbYb`DZUX
gi`W\Ybž`XYf`Xcfh\]b`ZØ\fh"

6YghY`F`Y]gYnY]h`ZØf`X]Y`K` \]hgi bXUm`g`

8Yf`VYghY`A`cbUh`ZØf`Y]bYb`6Ygi`W\`]gh`XYf`GYdhYa`VYf``8Ug``Y[`h
Ub`\Ø\YfYb`K`UggYfhYa`dYfUhi`fYbž`k`Ufa`Yb`HU[Yb`i`bX`XYb
[Yf]b[ghYb`B]YXYfgW\`U[ga`Yb[Yb"

9g`]gh`YXcW\`a`Ø[`]W\`ž`X]Y`K` \]hgi bXUm`g`XUg`[Ubny`»\f`ØVYf`ni
VYgi`W\Yb``8]Y`<cW\gU]gcb`ZØf`GY[Y`!`i`bX`?`fYi`nZU\fhYb`Ui`Z`XYb
K` \]hgi bXUm`g`UbXg`]gh`nk`]gW\Yb`A`U]i`bX`GYdhYa`VYf"

K`À\fybX`XYf`Gca`a`Yf`XYZ]b]h]j` \Y]»`YfYg`K`YhhYf`V]YhYhž`[]Vh`Yg

a Y\fhfcd]gW\Yb`FY[Yb`i bX`X]Y'; YZU\`f`j cb`K]fVY`ghØfa Yb`
5i » YfXYa `]gh`XYf`Gca a Yf`X]Y`<cW\gU]gcb`ZØf`[YZ\`f`]W\Y
A YfYgghUW\Y`]b`XYb`; Yk ÅggYfb`XYg`?cfU`Yba YfYg"

: chcg`j ca `K \]hgi bXUm`DYU_`

K Ybb`G]Y`Yg`_Ui a `Yfk UfhYb`_ØbbYb`i bX`: chcg`j ca `K \]hgi bXUm
DYU_`k c`Ybž`gY\Yb`G]Y`g]W\`Y]b][Y`a Y]bYf`GW\ bUddgW\ØggY`j cb
Y]bYf`K UbXYfi b[`Ua `ZfØ\Yb`A cf[Yb`Ub"

U`h1 2

U`h1 2

U`h1 2

U`h1 K \]hgi bXUm`DYU_`K UbXYfi b[2

U`h1 K \]hgi bXUm`g`UbX`DYU_ 2

- U`h1 2
- U`h1 2
- U`h1 2

"

8YhU]`g

6Ygi W\Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY