

9]g[Ybi gg]b`#U`]Yb. `Gc`Z]bXYb`G]Y`XUg
VYghY` ; Y`Uhc`°

9bhXYW_Yb`G]Y`X]Y`gW`ObghYb`F Y]gYn]Y`Y`]b`#U`]Yb`&\$&) .
H]ddg`Z0f`\\]ghcf]gW`Y`Gh`XhY`z`_i`]bUf]gW`Y`<][\`][` \hg`i`bX
_0gh`]W`Yg` ; Y`Uhc`"



F ca ž`#U`]Yb`!`#U`]Yb`YfZfYi`h]g]W`U`g`l`f`Ui`Vgn]Y`[`fc»Yf
6Y`]YVh\Y]hž`i`bX`XUg`b]W`h`c`\bY` ; fi`bX`"8Yf`7\Ufa`Y`\\]ghcf]gW`Yf
Gh`XhY`k`]Y`F`ca`i`bX` : `cfYbn`n]Y`h`YXYg`>U`f`A`]`]cbYb`j`cb
Hci`f]ghYb`Ub`"9]bY`5i`hc`ZU`f`h`Xi`fW`X]Y`a`U`Yf]gW`Yb`@Ub`XgW`UZ`hY`b
XYg`@Ub`XYg`]gh`Z0f`j`]Y`Y`Y]b`i`bj`Yf[`Ygg`]W`Yg`9f`YVb]g`"8c`W`
bYVYb`X]YgYb`_i`h`i`fY`Yb`<`0`Ydi`b`_hYb`[`]Vh`Yg`Ui`W`_i`]bUf]gW`Y
?`0gh`]W`_Y]hYb`ž`X]Y`X]Y`<`YfnYb`XYf`l`f`Ui`VYf`\\0`YfgW`U`[`Yb
`UggYb`"

I`bj`Yfn]W`hV`Uf`Z0f`Y]bYb`#U`m`Hf]d`g]bX` ; Yf]W`hY`k`]Y`D]nnUž`DUghU
i`bX`XUg`VYf0a`hY`]hU`]Yb]gW`Y`9]gž`Ui`W`VY`Ub`b`h`U`g` ; Y`Uhc`"
K`A`fY`bX`j`]Y`Y`XYi`hgW`Y`9]gX]Y`Yb` ; Y`Uhc`UbV]YhYb`ž`c`\bh`Yg`g]W`ž
XUg`C`f][`]bU`X]fY`_hij`cf`C`fh`ni`d`fcV]YfYb`"U`gga`]bY`6Y`YdU`_hY`]h`

Ui ZH]_Hc_k Yfhj c`Y`H]ddg`ZØf`XYb`9]g[Ybi gg]b`XYb`]hU`]Yb]gWXYb
; fc» ghÅXhYb`i bX`[]Vh`F UhgW`À[Y`ni a`?Ui Z] cb`ei U`]hUh]j
\cWk Yfh][Ya`9]g"

H]ddg`ZØf`XYb`dYfZY`_hYb`9]g[Ybi gg

9]bY`k]W h][Y`9a dZY`i b[]j cb`9]b`Y]a]gWXYb`]ghž`XUfUi Z`ni
UW hYbž`XUgg`X]Y`7cbhU]bYfž`]b`XYbYb`XUg`9]g`df`ÀgYbh]Yfh`k]fXž
ZUW`g]bX`"C Zh]g]bX`9]gVYf[Y`]b; YgW`ÀZhYb`bi f`Ui Z[YgW`U[Yb
i bX`a]h`@ Zh[YZØ`hž`k Ug`Ui Za]bXYfk Yfh][Y`E i U`]hÅh`\]bk Y]gh"
9]b`k Y]hYfYg`ϕX]n`ZØf`gW`YW hY`E i U`]hÅh`]gh`gY`f`[Y`VYg`6UbUbYb!
9]gž`XUg`c Zh`Ui Z: UfVghc ZY`\]bk Y]gh`Ni XYa`gc`hYgh`Xi`j c fg]W h][
gY]bž`k Ybb`Y]bY; Y`UhYf]U`ni`j]Y`Y`Gc fhYb`UbV]YhYh`X]Yg`_Ubb
Ui Z]bXi ghf]Y`Yf[YghY`hYg`9]g`\]bXYi hYb`i bX`b]W h`Ui Z
\Ui g[Ya`UW hYg"

; Y`Uhc`i bhYfgWY]XYh]g]W`[fi bXg`Åhn`]W`j cb`hfUX]h]cbY`Yf
9]gWfYa Y`"K`À`fYbX`9]gWfYa Y`a]h`GU`bY`\Yf[YghY`h`k]fXž`k]fX
; Y`Uhc`a]h`A]W`dfcXi n]Yfh`"8UXi fW`gW`a]nh; Y`Uhc`gW`bY`Yfž
j cf`U`Ya`VY`\`Ø`YfYb`HYa dYfUhi fYb`"9]bY`J]Y`nU`\`j cb`9]ggc fhYb
ghY`h]b`XYb`]hU`]Yb]gWXYb; Y`UhYf]Yb`ni f`5i gk U`\`"5i W`9]ggc fhYb
k]Y`XUg`[Y`Uhc`U`U`Zfi hU`fC VghY]gŁ`g]bX`gY`f`VY`]YVhž`k cVY`]Yg
]bhYfYggUbhY; YgW`a`ÅW`Yf`k]Y`K`UggYfa Y`cbY`cXYf; Y][Y`[]Vh`"

6YgcbXYfY`Gc fhYb`i bX`9gg_i`hi f

8]Y`]hU`]Yb]gWXY`9]g_i`hi f]gh`Ui » YfXYa`[Ydf`À[hij cb`[Ubn
VYgcbXYfYb`9]ggc fhYb`"9]b][Y`k YfXYb`]b`[fc» Yb; `ÀgYfb`gYfj]Yfh
i bX`gc`hYb`]a`G]hnYb`[YbcggYb`k YfXYbž`k]Y`XUg`UZZc[Uhcž`XUg
a]hj YfgW]YXYbYb;`Øgg][_Y]hYb`k]Y`?UZZY`cXYf`GW`c`c`UXY
gYfj]Yfh`k]fX`": Øf`UVYbhYi Yf`i gh][Y; Ui a Yb`[]Vh`Yg`_fYUh]j Y
J Uf]UbhYb`k]Y`?ÀgYY]g`cXYf`K`Y]bY]g`"ϕ`GØX]hU`]Ybž`VYgcbXYfg`]b
G]n`]Ybž`Z]bXYh`a`Ub`X]Y`VYgcbXYfY`8Y`]_UhYggY`[Y`Uhc`bY`U
Vf]cW`Yž`XUg`c Zh`ni a`: fØ`ghØW`cXYf`U`g`GbUW`[YbcggYb`k]fX"

: Øf`U`Yž`X]Y`X]Y`6YghY`i b[`Ui Z`hU`]Yb]gW`Ui Z[YVYb`a`ØW`hYb.`9]b
Y]bZUW`Yf; fi »`[YZc`[hij cb`J`c ffY]i b`Wc`bc`#i bU`Wc`ddYhU`Wc`b
[i gh] `Zi b_h]cb]Yfh[i hž`i a`Y]b`< ØfbW`Yb`cXYf`Y]bYb`6YW`Yf`a]h

j YfgWk]YXYbYb"; YgWka UW_gf]Wkhi b[Yb'ni 'VYghY''Yb''9g]gh
 ØV`]WkžXUgg'XYf'J Yf_Ài ZYf'ZFU[hž'cV'a Ub'GU\bY'XUni 'a ØWkhY"
 5i Wk'X]Y'A]hbU\ a Y'XYg'; Y'Uhcg]ghi b_ca d`n]Yfh' JcffY]i bU
 WcbZYn]cbY'XU'dcfhUfY'j]U '[YbØ[hž'i a 'Y]bY'DUW_i b['ni a
 A]hbY\ a Yb'ni 'VYghY''Yb"

þg[YgUa h'gcf[Yb'X]Y'j]Y`ZÀ`h][Yb'A Ø[`]Wk_Y]hYbž'X]Y'þU`]Yb
 V]YhYh' j cb`\]ghcf]gWkYb'GhÅXhYb'ØVYf'k i bXYfgWk ØbY
 @UbXgWkUZhYb'V]g'\]b'ni '_i`'bUf]gWkYb'<][\`][\hg'k]Y'; Y'Uhc'
 XUZØfž'XUgg'XYf'HfUi a i f`Ui V'ni a 'i bj Yf[Ygg`]WkYb'9f'YVb]g'k]fX"

: Øf'k Y]hYfY' þZcfa Uh]cbYb'ØVYf'i f`Ui Vgh]ddg]b'þU`]Ybž'VYgi WkYb
 G]Y'XYfk YghYb"XY'i bX'YI dYfhc"XY"

8YhU]`g	
Cfh	Fca ž'þU`]Yb
Ei Y''Yb	<ul style="list-style-type: none"> • k k k "XYfk YghYb"XY • k k k "YI dYfhc"XY

6Ygi WkYb'G]Y'i bg'Ui Z.'Y]bY!fY]gY"XY