

A]hhY`a YYf! I f`Ui V`]b` ; YZU\ f. `? `]a U_f]gY
j YfÅbXYfh`? ØghYbdUfUX]Yg°

GhY][YbXY`HYa dYfUhi fYb`i bX`?`]a U_f]gY`VYXfc\Yb`XUg
I f`Ui VgYf`YVb]g`]a `A]hhY`a YYf" `9I dYfhYb`k UfbYb`j cf
Yfbgh\UZhYb` : c`[Yb"



A]hhY`a YYfž`hU`]Yb`!`8 Ug`A]hhY`a YYfž`Y]b`VY`]YVhYg`N]Y`ZØf
Gca a Yfi f`Ui VYž`g]Y\hig]W\`ni bY\`a YbX`XYb`<YfUi gZcfXYfi b[Yb
XYf`?`]a U_f]gY` [Y[YbØVYf" `8]YgY`9bhk]W`i b[Yb` \UVYb
[fUj]YfYbXY`5i gk]f_i b[Yb`Ui ZX]Y`I a k Y`hi bX`XUg
I f`Ui VgYf`YVb]gž`k UfbYb`K]ggYbgW\UZhYf" `@Ui h`Y]bYa `6Yf]W\h
j cb`XYfk YghYb"XY`g]bX`X]Y`ghY][YbXYb`HYa dYfUhi fYb`i bX`X]Y
XUa]hij YfVi bXYbYb`Ö_c`c[]gWYb`J YfÅbXYfi b[Yb`U`Ufa]YfYbX"
DfcZYggcf`7\]f]gh]Ub`K]X`j cb`XYf`I b]j Yfg]hÅh`6fYa Yb` \YVh` \Yfj cfž
XUgg`X]Y`K UggYfhYa dYfUhi fYb`]a `K]bhYf`b]W\h`a Y\`f`i bhYf`nY\`b
; fUX`g]b`_Ybž`k Ug`XUg`@YVYb`j cb`K UggYfdZUbnyb`i bX`!h]YfYb
ghUf`_VYY]bZi`ggh"

6YgcbXYfg`VYhfc ZYb`g]bX`5 fhYbž`X]Y`ZØf`]\fY` : cfhdZUbni b[

?À`hYdYf]cXYb`VYbØh][Yb"GW\bcfW\`Yf'i bX`HUi W\Yf`VYf]W\hYb
j cb`FØW_[Àb[Yb`VY]'GYY[fUgk]YgYb`i bX`<cfb_cfU`Ybk À`XYfbž
k À\fybX`g]W\`U[YbhYdd]W\Ufh][Y`Ghfi _hi fYb`Ui gVfY]hYb"8]YgY
JYfÀbXYfi b[Yb`g]bX`Y]b`<]bk Y]g`Ui Z'h]YZfY`DfcV`Ya Y`ja
²_cgmghYa`i bX`_ca a Yb`ni gUa a Yb`a]h`YI hfYa Yb
K YhhYfYfY][b]ggYbžk]Y`<]hYdYf]cXYb`i bX`ghUf_Yb`FY[YbZÀ`Ybž
X]Y`X]Y`A]hhY`a Yf`ØghY`VY`UghYb"

?`]a UVYX]b[hY`I a k Y`hj YfÀbXYfi b[Yb

8]Y`5i gk]f_i b[Yb`XYg`?`]a Uk UbXY`g`nY][Yb`g]W\`Ui W\`]b`XYf
K UggYfW\Ya]Y`XYg`A]hhY`a Yf`fg.`<Ø\YfY`HYa dYfUhi fYb`ZØ\fyb`ni
Y]bYa`ghY][YbXYb`GU`n[Y\U`h`Xi fW\`gW\`bY`YfY`JYfXi bghi b["
8]Yg`ghY`h`Y]bY`<YfUi gZcfXYfi b[`ZØf`nU\`fY]W\Y
A YfYgcf[Ub]ga Yb`k]Y`:]gW\Yž?cfU`Yb`i bX`A i gW\Y`b`XUf"÷
k Àfa YfYa`K UggYf`_ca a h`Yg`ni XYa`j Yfa Y\fh`ni
Gui YfghcZza Ub[Y`ž`k Ug]b`YI hfYa Yb`:]À`Yb`ni`A UggYbghYfVYb
ZØ\fyb`_Ubb"

9]b`k Y]hYfYg`DfcV`Ya`g]bX`X]Y`YI d`cg]cbgUfh][`ni bY\`a YbXYb
E i U`Ybdc`di`Uh]cbYb"GY]h`&\$`\$` \UVYb`X]YgY`Ui Z[fi bX`XYf
9fk Àfa i b[`XYg`K UggYfg`Y]b`I b[`Y]W\ [Yk]W\h]a`a Uf]bYb
²_cgmghYa`j Yfi fgUW\h" E i U`Ybž`X]Y`gY]h`XYf`NY]h]j cf`XYb
8]bcgUi f]Yfb`YI]gh]YfYb`i bX`ZØf`Y]b`Ui g[Yk c[YbYg`²_cgmghYa
k]W\h][`g]bXž`\UVYb`g]W\`]b`XYb`Y`h`h`Yb`÷U\fyb`]b`gØX`]W\Yb
; Yk ÀggYfb`XYg`A]hhY`a Yf`fg`ghUf`_j Yfa Y\fh"8]YgY
E i U`YbV`ØhYbž`X]Y`ZfØ\Yf`gY`h`Yb`k UfYbž`hfY`h`Yb`bi b`À\`f`]W\`Ui Z
i bX`XUi Yfb`Àb[Yf`Ubž`k Ug`ni`Yfbgh\UZhYb`:]c`[Yb`ZØf`X]Y
:]gW\YfY][i bX`XYb`Hci f]ga i g`ZØ\fhž`k]Y`k k Z"XY`VYgW\fy]Vh"

- E i U`Yb`j YfghcdZYb`:]gW\YfbYhY`i bX`VYgW\ÀX][Yb
:]Ub[[YfÀhY"
- G]Y`VYY]bhfÀW\h][Yb`Ui W\`5ei U`i`hi fVYW_Yb`i bX
j YfgW\`YW\hYfb`X]Y`K UggYfei U`]hÀh"
- GhfÀbXY`a]h`E i U`Yb`j Yf`]YfYb`Ub`5hhfU_hj]]hÀhž`k Ug`ni
Y]bYa`FØW_[Ub[`XYf`6Ygi W\YfnU\`Yb`ZØ\fh"

8Yf`FØW_[Ub[`XYf`6Ygi W\Yf`i bhYfgW\Y]XYh]g]W\`Y`bUW\`FY[]cb

i bX` \Uh`k]fhgW\UZh`]W\Y`?cbgYei YbnYb`ZØf`c_U`Y` ; Ya Y]bXYbž`X]Y
ghUf`_j cb`Hci`f]ga i`g`UV`Àb[] [`g]bX`"5i »YfXYa`ghY][`h`X]Y
K U`fgW\Y]b`]W\`_Y]hj`cb`_cbZ]_hhf`ÀW\h][`Yb`G]hi`Uh]cbYbž`VYgcbXYfg
]b` ; YV]YhYbž`k`c` , VYfZ]gW\i`b[`X]Y`Dcdi`Uh]cb`bUhØf`]W\Yf` : Y]bXY
XYf`E`i`U`Yb`XYn]a`]Yfh`\Uh`"8]Y`E`i`U`Yb`_ØbbhYb`gca`]h`ni`Y]bYf
Xca`]bUbhYb`5fh]a` `A`]hhY`a` YfY`k`YfXYb`i`bX`X]Y`a`Uf]bY
6]cX]j`Yfg]h`Àh`k`Y]hYf`VYXfc`\Yb`"

8 f]b [YbXYf` < UbX`i` b [gVYXUfZ

8]Y`?ca`V]bUh]cb`Ui`g` , VYfZ]gW\i`b[ž`5V`k`UggYfVY`Ughi`b[`i`bX`XYb
5i`gk`]f`_i`b[`Yb`XYg`?`]a`Uk`UbXY`g`YfZc`fXYfh`Yb`hgW\]YXYbY
A`U`b`U`a`Yb`"9]dYfhYb`Zc`fXYfbž`X]Y`?ØghYb`UbXgW\UZhYb`i`bX`X]Y
5fhYbj`]Y`ZU`h`ni`g`W\ØhnYb`"8`Uni`n`À`\Yb`i`bhYf`UbXYfYa`X]Y
FYghUi`fUh]cb`j`cb`GY`Y[`fUgk`]YgYb`i`bX`A`U`b`U`a`Yb`[`Y[`Yb`X]Y
, VYfZ]gW\i`b[`"

A`]h`fY[`Y`a`À»][`Ui`ZhfYhYbXYb`6i`gW\!`i`bX`K`U`XVf`ÀbXYb`]b
@ÀbXYfb`k`]Y` ; f]YW\Yb`UbXž`GdUb]Ybž`≠U`]Yb`i`bX`GØXZfUb`_fY]W\
k`]fX`XYi`h`]W\ž`XUgg`Ui`W\`X]Y`hYffYghf]gW\Yb`5i`gk`]f`_i`b[`Yb`XYf
?`]a`U`_f]gY`b]W\h][`bcf]Yfh`k`YfXYb`_ØbbYb`"6YgcbXYfg`≠U`]Yb
`Y]XYh`i`bhYf`gW\k`YfYb`8ØffYb`]b`XYb`a`]hhYfYb`i`bX`gØX`]W\Yb
FY[`]cbYb`gck`]Y`Ui`ZG]n`]Yb`"8]Y`i`f`Ui`VYf`g]bX`Ui`Z[`Yfi`ZYbž`c`_U`Y
K`Ufbi`b[`Yb`i`bX`K`YhhYf\]bk`Y]gY`Yfbgh`ni`bY`a`Ybž`i`a`g]W\
gY`Vghi`bX`X]Y`BUhi`f`ni`g`W\ØhnYb`"

8YhU]`g	
C`fh	A`]hhY`a` YfYž`≠U`]Yb
E`i`Y`Yb	<ul style="list-style-type: none"> • k`k`k`"XYfk`YghYb`"XY • k`k`k`"k`k`Z`"XY

6Ygi`W\Yb`G]Y`i`bg`Ui`Z.`Y]bY!fY]gY`"XY