

I f`Ui V`&\$&) . '6]V]cbY`YfcVYfh`X]Y
XYi hgW\ Yb`< YfnYb`Ub`XYf`5Xf]U°

8]Y`i f`Ui VgU]gcb`&\$&) `VY[]bbh'a]h`VY`]YVhYb`N]Y`Yb`k]Y
6]V]cbYž: `cfYbn`i bX`J U`YbW]U"°9bhXYW_Yb`G]Y`X]Y`VYghYb
F Y]gYUb[YVchY°



6]V]cbYž`hU`]Yb`!`A]h`XYa`'6Y[]bb`XYf`Gca`a`Yf!`i`bX
I f`Ui VggU]gcb`Ua`'%) "'> b]`&\$&) `n]Y`h`Yg`j]Y`Y`F Y]gYbXY`]b`X]Y
GcbbY"°6Y`]YVhY`F Y]gYn]Y`Y`g]bX: `cfYbn`]b`hU`]Yb`i`bX`J U`YbW]U`]b
GdUb]Yb"°8cW`Y]bY`bYi`Y`Ghi`X]Y`j`cb`Vcc_]b["Wca`nY][hžXUgg
6]V]cbY`]b`hU`]Yb`]b`X]YgYa`'š\`f`VYgcbXYfg`]a`'HfYbX`"]Y[h`

6]V]cbY`]gh`Y]b`C`fhghY`'XYf`; Ya`Y]bXY`GUb`A]W\Y`Y`U`HU[`]Ua`Ybhc
i`bX`[Y`Öf`hni`f`A`Yhfc`dc`Y`J`YbYX]["°5`g`6UXYc`fh`]gh`6]V]cbY`gY]h
%-`*`\$`fY[]ghf]Yfh`i`bX`n]Y`h`Ä`f`W\`nU`\`fY]W\Y`Hci`f]ghYb`Ub"°8]Y
GhUXh`\`Uh`fi`bX`&"`*`\$\$`9]bk`c`\`bYf`i`bX`[]`h`U`g`Y]bYf`XYf
k]W\h][ghYb`i`f`Ui`Vgc`fhY`]b`9i`fcdU"

GhfUbX`i bX` : fY]nY]hUb [YVchY

8Yf`GhfUbX`j cb`6]V]cbY`YfghfYW_h]g]W`ØVYf`Yhk U` , `?]`ca YhYf`i bX`
]gh`V]g`ni ` ` \$ \$ `A YhYf`VfY]h`6Y_Ubbh]gh`XYf`C fh`ZØf`gY]b`k Ufa Yg
?`]a Už`X]Y`gcb]b][Yb`Ghf`AbXY`i bX`X]Y`_Øgh]W`Y`]hU`]Yb]gW`Y`?ØW`Y`
`b`XYf`<cW`gU]gcbž`X]Y`j cb`ž b]`V]g`5i [i gh`XUi Yfhž]gh`6]V]cbY`
VYgcbXYfg`VY`YVhž`XcW`Ui W`X]Y`A cbUhY`5df]ž`A U]`i bX`
GYdhYa VYf`V]YhYb`g]W` [i h`ZØf`Y]bYb`6Ygi W`Ub`"

8]Y`GhUX`h`nY]W`bYh]g]W`Xi fW`_]bXYfZFYi bX`]W`Y`GUbXghf`AbXY`i bX`
Y]b`VfY]hYg` : fY]nY]hUb [YVch`Ui g`Ni `XYb`<Ui dhghf`AbXYb` [Y`ØfYb`
6]V]cbY`Gd]U [[]Už`@]Xc`XY`D]b]ž`6]V]cbY`D]bYXU`i bX`@]Xc`XY`Gc`Y`
9]b`k Y]hYfYf`5bn]Y`i b [gdi b_h]gh`XYf`<i bXYghfUbX` Gd]U [[]U`X`
D`i hc ž`XYf`h]YfZFYi bX`]W`Y`i f`Ui V`Yfa Ø [`]W`h`"

GY\Yb gk ØfX][_Y]hYb`i bX`5_h]j]h`hYb

`b`6]V]cbY` []Vh`Yg`nU`fY]W`Y`GY\Yb gk ØfX][_Y]hYbž`X]Y`Y]bYb`
6Ygi W`k Yfh]g]bX``8]Y`D]UnnU` : cbhUbU`X]Ybh`U`g`nYbhfU`Yf`
HfYZZdi b_h`ZØf`_i `hi fY`Y`J YfUbghU`hi b [Yb``8]Y`Ub [Y`
: i » [`Ab [YfncbY`]gh`Ui hcZFY]i bX` [Yg`Ai a`hj`cb` ; YgW`ÅZhYb`i bX`
F YghUi fUbhgž`X]Y`Y]bY`J]Y`nU`j`cb`_i`]bUf]gW`Yb`5b [YVchYb`
VYfY]hghY`Yb`"

9]b`VY`]YVhYg`N]Y`ZØf` : Ua`]]Yb`]gh`XYf`@ bU`DUf`_5Xf]Uh]W`ž`Y]b`
J Yf [bØ [i b [gdUf`_a`]h`*) : U`f [YgW`ÅZhYbž`XYf`]b`XYb`
Gca`a`Yfa`cbUhYb` [Y`ØZbYh]gh``8Yf`&%`A YhYf`c`Y`@Yi W`hhi`fa`
j`cb`6]V]cbY`]gh`Y]b`a`Uf`_UbhYg`K`U`fnY]W`Ybž`XUg`gck`c`ni` : i »
U`g`Ui W`a`]h`XYa` : U`ffUX`YffY]W`VUf`]gh`` : Øf`BUhi`f`]YV`UVYf`
V]YhYh`XUg`BUhi`fgW`i`hn [YV]Yh`Ub`XYf`A`ØbXi`b [`XYg`HU [`]Ua`Ybhc`
Y]bY`J]Y`nU`j`cb`2`_cgmghYa`Yb`i bX`FUX`!`gck`]Y`K`UbXYfk`Y [Y`"

8]Y`@U [i bYb`j`cb`6]V]cbY`g]bX`Y]b`k Y]hYfYg`BUhi`f [YV]Yhž`XUg`
]XYU`ZØf`J`c [Y`VYcVUW`hi`b [Yb`]gh``Ni`XYa`V]YhYh`XYf`DUfW`Ncc`
Di`bhU`J`YfXY`a`]h`ØVYf`&\$`H]YfUfhYb`gdUbbYbXY`6Y [Y [bi`b [Yb`
a`]h`XYf`H]Yfk`Y`hi`bX`U`hY]bYb` : c`_i`g`Ui`Z`5fhYbgW`i`hn``9]b`
VYgcbXYfYg`< [[`h]gh`XUg`H`Yfa`U`VUX`6]V]cbY`H`Yfa`UYž`XUg`
`bYb`!`i bX`5i » YbVYW`_Yb`gck`]Y`K`Y`bYggUb [YVchY`a`]h`

\Y]YbXYa 'H\Yfa U`k UggYf`V]YhYh"

8]Y`i bhYf_i bZhga Ò[`]W_X]hYb`]b`6]V]cbY`g]bX`j]Y`ZÀ`h][ž`XUfi bhYf
GhfUbX\chY`gž`6ci h]ei Y!<chY`gž`DYbg]cbYb`i bX`7Ua`d]b[d`ÀhnY"
9a`dZY`\Ybgk YfhY`<chY`g`g]bX`XUg`6]V]cbY`DU`UW`GdU`<chY``i bX
XUg`GUj cm`6YUW`<chY`/ `H\Yfa U`GdUž`X]Y`VY]XY`ZØf`]\fYb
?ca`Zcfh`i bX`Ui`g[YnY]W`bYhYb`GYfj`]W`VY`_Ubb`h`g]bX"

8]Y`6Y`YVh\Y]h]j`cb`6]V]cbY`gd]Y[Y`h`g]W`b]W`h`bi`f`]b`XYf`5bnU`\
XYf`6Ygi`W`Yf`k`]XYf`"5i`W`UbXYfY`N]Y`Y`k`]Y`6UfW`cbUž`<Ua`Vi`f[
i`bX`6Yf`]b`g]bX`]b`XYb`Hcd`ZØbZXYf`VY`]YVhYghYb`FY]gYn]Y`Y
j`YfhfYhYbž`k`À`fYbX`F]a`]b]`XYb`j`]YfhYb`D`Uhn`VY`Y[h`": Øf`U`YbYž
X]Y`Y]bYb`UVk`YW`g`i`b[gfY]W`Yb`i`bX`Yf`c`gUa`Yb`l`f`Ui`V`gi`W`Ybž
V`Y]Vh`6]V]cbY`Y]bY`\YfUi`gfU[YbXY`K`U`\`]b`X]YgYa`Gca`a`Yf"

8YhU]`g	
Cfh	6]V]cbYž`#U`]Yb
EiY`Yb	<ul style="list-style-type: none"> • k k k "XYfk YghYb"XY • k k k "d`UWgcZ`i`a`U"W`a

6Ygi W`Yb`G]Y`i`bg`Ui`Z.`Y]bY!fY]gY"XY