

8 f]b [YbXY 'F Y]gYk Ufbi b [. ; YZU\ fYb 'ZØf
8 Yi hgW\ Y ']b 'F i gg`UbX `ghY][Yb °

8 f]b [YbXY 'F Y]gYk Ufbi b ['XYg`5i gk Åfh][Yb`5a hg`ZØf
F i gg`UbX. ; YZU\ fYb `Xi fW\ : YghbU\ a Yb`i bX`Y]b [YgW\ fÅb_hY
A Y]bi b [gZfY\ \Y]h" ` ðZcfa]YfYb`G]Y`g]W\ °



F i gg`UbX `!`8 Ug`5i gk Åfh][Y`5a h`8 Yi hgW\ `UbXg` \Uh`Y]bY
Y]bXf]b [`]W\Y`K Ufbi b [`ZØf`F Y]gYb`bUW\ `F i gg`UbX`Ui g[YgdfcW\Yb"
8 Yf`<]bhYf[fi bX`X]YgYf`9a dZY\ `i b [`]gh`XYf`Ub\U`hYbXY`?cbZ]_h]b
XYf`I _fU]bY`gck]Y`X]Y`ni bY\ a YbXYb` : YghbU\ a Yb`j cb
5i g`ÅbXYfb`i]b`F i gg`UbX" `6YgcbXYfg`VYgcf[b]gYffY[YbX`g]bX`X]Y
FY[]cbYb`6Y`[cfcX`i bX`?i fg`ž`X]Y`Ub`X]Y`I _fU]bY`[fYbnYbž`k c
XYi hgW\Y`GhUUhgUb[Y\Öf][Y`Y]bYa ` \c\Yb`F]g]_c`k]`_Øf`]W\Yf
: YghbU\ a Yb`Ui g[YgYhnh`g]bX" ` ð`X]YgYa `Ni gUa a Yb\Ub[`k]fX
XUfUi Z\]b [Yk]YgYbž`XUgg`X]Y`DfYggY!`i bX`A Y]bi b [gZfY\ \Y]h]b
F i gg`UbX`gY]h`6Y[]bb`XYg`I _fU]bY!`?cbZ]_hg`ghUf`_`Y]b [YgW\ fÅb_h
]gh"

8]Y`FY]gY\]bk Y]gY`XYg`5i gk Āfh][Yb`5a hg`ZØf`X]Y`Fi gg]gWXY
: ÒXYfUh]cb`g]bX`_`Uf.`8]Y`bYi Yb`NYbgi f[YgYhnY`ZØ\`fYb`XUni ž
XUgg`J Yf\`UZh`i b[Yb`i bX`J Yfi fhY]`i b[Yb`Ui Z[fi bX`_`cbghfi]YfhYf
J cfk ØfZY`Ub`XYf`HU[YgcfXbi b[`g]bX`"K Y]hYf\]b`g]bX`XYi hgWXY
FY]gYbXY`b]W\`h`j`c`f`XYb`GhfUYZb`g]W\`Yfž`gY`Vgh`k`Yb`b`g]Y`U`Y
[Y`hYbXYb`FY[Y`b`Y]b`U`hYb`"DYfgØb`]W\`Y`5i ZnY]W\`bi b[Yb
_`Øb`hYb`ZØf`,`VYfk UW\`i b[Yb`[Ybi hnh`k`YfXYb`ž`k`Ug`X]Y`; YZU\`f
Yf\`Ø\`hž`]bg`J]g]Yf`XYf`6Y\`ØfXYb`ni`[YfUhYb`"

G]W\`Yf\`Y]hg`U[Y`i bX`9a dZY\`i b[Yb

Ni gĀhn`]W\`ni f`U`[Ya Y]bYb`K Ufbi b[`ZcfXYfh`XUg`5i gk Āfh][Y`5a h
FY]gYbXY`Ui Z`J`c`fg]W\`h`k`U`hYb`ni`"UggYbž`]bgVYgcbXYfY]b`6Yni [
Ui Z`dc`]h]gW\`Y`Ÿi » Yfi b[Yb`]b`gcn]U`Yb`A`YX]Yb`"8]Yg`VYhf]Zh`b]W\`h
bi f`XYi hgW\`Y`GhUUhgUb[Y\`Øf][Yž`gcbXYfb`Ui W\`XYi hgW\`!fi gg]gW\`Y
8`c`d`Y`gh`U`h`Y`f`"@YhnhYfY`k`YfXYb`j`cb`F`i`gg`UbX`Ui`ggW\`]Y`»`]W\`U`g
fi`gg]gW\`Ub[YgY\`Yb`ž`k`Ug`i`bhYf`l`a`ghĀbXYb`Ui`W\`Y]bY
9]bVYfi Z`i b[`]b`X]Y`5fa`YY`ni`f`:`c`[Y`\`UVYb`_`Ubb`"

8]Y`U`_`hi`Y`Y`G]W\`Yf\`Y]hg`U[Y`k`]fX`U`g`Āi » Yfgh`Ub[YgdUbbh
VYgW\`f]YVYb`ž`a`]h`Y]bYf`B`chk`YbX][_`Y]hž`dc`]h]gW\`Y`Ÿi » Yfi b[Yb
i`bX`A`YbgW\`Yb`UbgUa`a`i`b[Yb`ni`a`Y]XYb`"FY]gYbXYb`k`]fX
Ya`d`Zc`\`Yb`ž`ghYhg`]fY`5i gk Y]gdUd]YfY`[f]ZVYfY]h`ni`\`UVYb`i`bX
g]W\`]b`?`f]gYb]g]hi`Uh]cbYb`Ub`c`_`U`Y`G]W\`Yf\`Y]hg`fĀZhY`ni`\`U`hYb`"
9]bY`9]bhfU[i b[`]b`X]Y`?`f]gYb]j`c`fgcf[Y`]ghY`k`]fX`YVYbZU`g
Xf]b[`]W\`Ub[YfUhYb`ž`k`]Y`Ui`W\`XYf`6Yni`[`ni`XYb`FY]gY\]bk Y]gYb
Ui`ZXYf`K`YVg]hY`XYg`5i gk Āfh][Yb`5a hg`"

@c []gh]gW\`Y`< YfUi`gZcfXYfi b[Yb`i bX`F`]g]_`Yb

9]b`k`Y]hYfYf`Di`b`_`hž`XYf`VYUW\`hYh`k`YfXYb`gc`hYž`g]bX`c`[]gh]gW\`Y
< YfUi`gZcfXYfi b[Yb`]b`F`i`gg`UbX`"8Yi`hgW\`Y`?`fYX]h`_`fhYb`k`YfXYb
b]W\`h`U`_`nY`d`h]Yf`hž`gc`XUgg`6Uf[Y`X`]b`F`i`VY`i`bYf`Āgg`]W\`]gh`"5i`W\`
X]Y`9]bY]gYVYgh]a`a`i`b[Yb`g]bX`_`ca`d`]n]Yf`hž`XU`X]Y`a`Y]ghYb
X]fY`_`hYb`:`i`[j`YfV]bXi`b[Yb`nk`]gW\`Yb`F`i`gg`UbX`i`bX`XYf`9I
Y]b[YghY`h`g]bX`i`bX`XYi`hgW\`Y`FY]gYbXY`ØVYf`@ĀbXYf`k`]Y`Dc`Yb`ž
@]hUi`Yb`i`bX`@Yhh`UbX`Y]bY]gYb`a`ØggYb`"

: Øf'FY]gYbXYž'X]Y`ja`@UbX`j Yfk Y]`Ybž'VYghY\h'ni XYa`X]Y'; YZU\ f
j cb`8fc\bYbUb[f]ZZYb`]b`A cg_Ui`i bX`UbXYfYb`GhÅXhYb"
: `i [\ÄZYb`_ÖbbhYb`a Y\ fghØbX][` [YgdYffh`k YfXYbž`k Ug`ni
Yf\YV`]WYb`J YfnÖ[Yfi b[Yb`ZØ\ fYb`_Ubb" `5i W`k]fX`j cf
?`Y]b_f]a]bU`]hÅh[Yk Ufbhž`]bgVYgcbXYfY`]b`hci f]gh]gWYb`NYbhfYbž
gck]Y`VY]a` ; YVfUi W`j cb`HUI]g`i bX`k Å\ fYbX
A YbgWYbUbgUa a`i b[Yb"

⇒ 5bVYhfUW`h`XYf`[Ycdc`]h]gWYb`⇒ghUV`]hÅh`i bX`XYf`i b`_UfYb
fYW`h]WYb`F U\ a YbVYX]b[i b[Yb`]b`F i gg`UbX`V`Y]Vh`XYf`5ddY`
Ub`X]Y`6Yj Ò`_Yfi b[`Xf]b[YbX.`F Y]gYb`]b`X]Y`F i gg]gWY` : ÒXYfUh]cb
g]bX`ghUf`_Y]bni gW`fÅb`_Yb`i bX`U`Y`G]WYf\Y]hgj cf`_Y\fi b[Yb`ni
VYfØW_g]W`h][Yb"

8YhU]`g	
C fh	F i gg`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "Zbd"XY • k k k "Ui gk UYfh][Yg!Ua h"XY

6Ygi WYb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY