

I f`Ui V`cXYf`5VncW_Y3`8i]gVi f[Yf
GYb]cf]bbYb`ZU``Yb`Ui Z`6Yhfi [`YfY]b`°

Nk Y]`GYb]cf]bbYb`Ui g`8i]gVi f[`Yf`YVYb`6Yhfi [`VY]`Y]bYf
j Yfa Y]bh]WYb`F Y]gY`ni `Y]bYa` <chY`ž`UbghY``Y`XYf
j YfgdfcWYbYb`B]YXYf`UbXY"



6UX`6Ybh\Y]a ž`8Yi hgW\`UbX`!`a`A U]`&\$&) `VYf]W\hYb`nk Y]
GYb]cf]bbYb`Ui g`8i]gVi f[`j`cb`]`Yfa` `Øb[ghYb`9f`YVb]gž`XUg
VYnY]W\ bYbX`ZØf`X]Y` ; YZU\`fYb`j`cb`6Yhfi [ga UgW\Yb`]ghž`X]Y
\Ai Z][`Y[Yb`À`hYfY`A YbgW\Yb`[Yf]W\hYh]g]bX"i fgdØb[`]W\
d`UbhYb`X]Y`VY]XYb`8Ua Yb`Y]bYb`5i gZi [`]b`X]Y`B]YXYf`UbXYž`XYf
]a`C`_hcVYf`&\$&(`Ub[Y_ØbX][`h`k`i`fXY"8Yf`5i gZi [`gc``hY
: fØ\ghØW_ž`A]hhU[YggYb`gck]Y`6Ygi W\Y`]b`Y]bYa` ; UfhYbW\ bHYfž
Y]bYa`Gi`dYfa`Uf`_hi`bX`Y]bYf`5dch\Y_Y`i`a`ZUggYb"

5a`)`" `Bcj`Ya` VYf`&\$&(`ž`žfØ\`a`cf[Ybg`i`a`gYW\g`l`fž`k`i`fXYb`X]Y
8Ua`Yb`j`cb`Y]bYa`HfUbgdcfhYf`UV[Y\c`h"5bghY``Y`XYf
j YfgdfcWYbYb`F Y]gY`]b`X]Y`B]YXYf`UbXY`YbXYhYb`g]Y`YXcW\`]b
Y]bYa` <chY``]b`6UX`6Ybh\Y]a`"8cfh`ZUbX`Y]bY

J Yf_Ui Zgj YfUbgHUi`hi b[`ghUhhž`X]Y`g]Y`b]W\h`Yfk UfhYh`\UhhYb"

„ VYffUgW\YbXY`J Yf_Ui Zgj YfUbgHUi`hi b[

≠`X]YgYa`<chY`_Ua`Yg`ni`i`bUb[YbY\`a`Yb`„ VYffUgW\i`b[Yb`
9]bY`XYf`GYb]cf]bbYb`Yfk UfV`Y]bY`A`UhfUhnY`ZØf`-`\$\$`9i`fcž`X]Y`Ui`h`
5bV]YhYf`Ub[YV`]W\`Y]bYb`K`Yfh`j`cb`&`\$\$\$`9i`fc`\UhhY`"9]bY`
UbXYfY`DfÀgYbhUh]cb`Vch`FY]gYb`ZØf`,`\$`9i`fc`Ubž`X]Y`U`YfX]b[g`a`]h`
ni`gÀm`]W\Yb`J`Yfa`]h`i`b[g[YVØ\`fYb`j`cb`%&\$`9i`fc`dfc`FY]gY`
j`YfVi`bXYb`k`UfYb`"8]Y`+`*`!`À\`f][Y`_Ui`ZhY`gW\`Y»`]W\`ZØb`Z`
?`i`fnfY]gYb`ZØf`]bg[YgUa`h`%"\$\$\$`9i`fc`"≠`fY`:`fYi`bX]b`Yb`hgW\]YX`
g]W\`ZØf`Y]bYb`l`gYXca`!Hf]dž`k`Ug`]b`Gi`a`a`Y`%"\$\$\$`9i`fc`]b`VUf`
_cg`hY`hY"

8U`X]Y`8Ua`Yb`b]W\h[YbØ[YbX`6Uf[Y`X`a`]h[YVfUW\h`\UhhYbž`
k`i`fXYb`g]Y`bUW\`XYa`6Ygi`W\`XYg`;`UfhYbW\`bhYfg`ni`Y]bYa`
;`Y`XUi`hca`UhhYb`[YVfUW\h`5a`5VYbX`i`bhYfnY]W\`bYhYb`g]Y`
:`cfa`i`UfYž`c\`bY`XYb`≠\`U`h`Ya`U`g`k`]f`_]W\`ni`j`YfghY\`Yb`"@Y]XYf`
gc`hYb`g]Y`VU`X`XUfUi`Z`YfZU\`fYbž`XUgg`g]Y`Y]bYa`6Yhfi`[`
Ui`Z[YgYggYb`k`UfYb"

J YfVcf[YbY`; YZU\`fYb`ZØf`GYb]cfYb

≈a`U]bi`Uf`&\$&)`Yf\]Y`hYb`X]Y`GYb]cf]bbYb`Dcgh`j`cb`XYa`
FY]gYi`bhYfbY\`a`Ybž`XUg`Y]bY`?`Ui`h]cb`j`cb`(-`ž`\$`9i`fc`dfc`
[YVi`W\`hYf`FY]gY`j`Yf`Ub[hY`"6Y]Y]bYf`F`ØW`gdfUW\`Y`a`]h`XYf`
J`YfVfUi`W\`YfnYbhYf`U`Y`ghY`hYb`g]Y`YfgW\`fYW\`YbX`ZY`ghž`XUgg`Yg`g]W\`
VY]`XYb`FY]gYUb[YVchYb`i`a`DUi`gW\`U`fY]gYb`c\`bY`
FY]gYg]W\`Yfi`b[ggW\`Y]b`\`UbXY`hY`"8]Yg`VYXYi`hYhYž`XUgg`g]Y`]a`
:`U`Y`Y]bYf`≠gc`j`Ybn`XYg`5bV]YhYfg`_Y]b`5bfYW\`h`Ui`Z`
F`ØW`nU\`i`b[`\`UhhYb"

6YhfØ[Yf`n]Y`Yb`c`Zi[Yn]Y`h`Ui`Z`GYb]cfYb`UV`i`bX`bi`hnYb`XYfYb`
9]bgUa`_Y]h`gck`]Y`<`]ZgVYfY]hgW\`U`Zi`Ui`g`"A`Yh\`c`XYb`k`]Y`XYf`
9b`_Y`hf]W\`_g]bX`XUVY]`k`Y]h`j`YfVfY]hYh`<`]YfVY]`[YVYb`g]W\`
6YhfØ[Yf`U`g`9b`_Y`c`XYf`J`Yfk`UbX`hY`Ui`g`i`bX`gW\`]XYfb`B`ch`U[Ybž`
i`a`6Uf[Y`X`ni`Yf[Ui`bYfb`"GYb]cfYb`gc`hYb`]b`gc`W\`Yb`:`À`Yb`
VYgcbXYfY`J`cfg]W\`h`k`U`hYb`UggYb`i`bX`g]W\`ØVYf`X]Y`≠Yb]h`h`h`XYg`

5bfi ZYfg`jbZcfa]YfYb`gck]Y`FØW_gdfUWXY`a]h`UbXYfYb
: Ua]`Yba]h[`]YXYfb`\\U`hYb"

K Y]hYfY`[Åb[][Y`6Yhfi [gZcfa Yb`Ui Yfb`Ui W`]b` : cfa `j cb
GWcW_Ubfi ZYbž`k c`5bfi ZYf`Bchg]hi Uh]cbYb`j cfhÅi gWXYbž`cXYf
Xi fW`ZU`gWY`Dc`n]ghYbž`X]Y` ; Y`X`ZØf`j Yfa Y]bh]WXY
G]WYf\\Y]hga U» bU`a Yb`ZcfXYfb" `5i W`D`]g`]b[`i bX`Hf]W_VYhfi [
Ub`XYf`< Ui ghØf`g]bX`\\Åi Z][Y`A Yh`cXYbž`i a `]b`dYfgØb`]WXY
K c`\\bi b[Yb`ni ` [Y`Ub[Yb`i bX`ni `VYhfØ[Yb" `8]YgY
6Yhfi [ga UgWXYb`g]bX`b]W`h`bi f`ZØf`X]Y`VYhfYZZYbXYb`DYfgcbYb
[YZÅ`f`]W`ž`gcbXYfb`gW`ÅbXYb`Ui W`XUg`J YfhfUi Yb`]b
nk]gWXYba YbgW`]WXY`6Yn]Y`i b[Yb" `

8]Y`J YfvfUi WXYfcf[Ub]gUh]cb`Ya dZ]Y`\\h`GYb]cfYbž`VY]
j YfXÅW`h][Yb`5bfi ZYb`cXYf`5b[YVchYb`a]gghfUi]gW`ni `gY]b`i bX
g]W`bi f`a]h`gYf]ØgYb`5bV]YhYfb`i bX`ϕZcfa Uh]cbYb
Ui gY]bUbXYfni gYhYb" `6Y]`J YfXUW`hgZÅ`Yb`gc`hY`X]Y`Dc`nY]
i a [Y`YbX`]bZcfa]Yfh`k YfXYb"

8]Y` ; YgW]W`hYb`j cb`GYb]cf]bbYb`Ui g`8i]gVi f[`g]bX`Y]bY
Y]bXYi h][Y`A U`bi b[ž`j cfg]W`h][`ni `gY]b`i bX`g]W`ØVYf`a Ø[`]WXY
6Yhfi [ga UgWXYb`ni `]bZcfa]YfYb" `8]Y`J YfvfUi WXYfnYbhfU`Yb
ghY`Yb`XUVY]`U`g`k]W`h][Y`5b`Ui ZghY`Y`ni f`J YfZØ[i b["

: Øf`k Y]hYfY`ϕZcfa Uh]cbYb`ØVYf`U`_hi Y`Y`6Yhfi [ga UgWXYbž
]bgVYgcbXYfY` [Y[Yb`GYb]cfYbž`V]YhYh`**B 8 F** `k]W`h][Y`<]bk Y]gY"
8UfØVYf`\\]bUi g`VY`Yi W`hYh`**XYfk YghYb"XY**`XYb`gdYn]Y`Yb` : U`
XYf`8i]gVi f[Yf]bbYb"

8YhU]`g	
C fh	6UX`6Ybh`Y]a ž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "XYfk YghYb"XY• k k k "bXf"XY

6Ygi WXYb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY