

J]YbbUI D`&\$&) .`GhUfhi d!: Ygh]j U`a]h
bYi Yb`⇒XYyb`i bX`B Yhk cf_]b[!7\ UbWb°

9f`YVYb`G]Y`XUg`J]YbbUI D`]b`K]Yb.`9]b`bYi b`HU[Y
XUi YfbXYg`GhUfhi d!: Ygh]j U`a]h`BYhk cf_]b[žD]hWYg`i bX
_i`]bUf]gWYb` ; YbØggYb"



? Uf`gd`Uhnž`%\$%\$`K]Ybž`2 ghYffY]W`!`8 Ug`GhUfhi d!: Ygh]j U`
J]YbbUI Dž`XUg`Ub`bYi b`HU[Yb`]b`j YfgW`]YXYbYb`fYbca`a]YfhYb
@cW]h]cbg`]b`K]Yb`ghUhhZ]bXYhž`n]Y\`h`]bhYfbUh]cbU`Ui Za`Yf_gUa`Y
; fØbXYf.]bbYb`i bX`≠j YghcfYb`Ub`"8 UVY]`k]fX`XUg`9j Ybh`j cb
J YfUbghU`hi b[gcfhYb`k]Y`XYa`? Uf`gd`Uhnž`XYa`F Uh\Ui gž`XYa
; UfhYbVUi_]bc`i bX`XYb`HI !@UVcfYb`[YdfÄ[h`9]b`UhhfU_h]j Yg
Dfc[fUa`a`k UfhYh`Ui ZX]Y`HY]`bY\`a YbXYbž`XUg`j cb`8YYd!HYW`!
D]hWYg`ØVYf`K Y]bj Yf_cg]hi b[Yb`V]g`\]b`ni`6fUgg!6UbXg`]a`DUf_
fY]W`h`8]YgYg`j]Y`gY]h][Y`5b[YVch`hfÄ[h`XUni`VY]ž`X]Y`7ca`a`i`b]hm
ni`gUa`a`Ybni`ZØ\`fYbž`k`cVY]`XYf`? Uf`gd`Uhn`U`g`nYbhfU`Yf
HfYZZdi`b_h`X]Ybž`k]Y`Vfi`h_UghYb`VYf]W`hYh"

æa` ð\ f` &\$\$(`U[`XYf`VYY]bXfi W_YbXY`5bhY)`]bhYfbUh]cbU`Yf
GhUfhi dg`VY]`ZUgh`+\$`Dfc`nYbh" `Gc`W`Y`NU\`Yb`j`YfXYi`h]W`Yb`X]Y
6YXYi`hi`b[`j`cb`J]YbbUI`D`U`g`D`UhhZcfa`ZØf`XYb`5i`ghUi`gW`i`bX
X]Y`J`YfbYhni`b[`j`YfgW`]YXYbghYf`5_hYi`fY`Ui`g`XYf`GhUfhi`d!GnYbY"
BYVYb`k`]W`h][`Yb`J`YfUbghU`hi`b[`Yb`k`]Y`XYa`7cbbYWh`8Umi`bX
XYb`æa`dUWh`8Umg`Z]bXYb`nU\`fY]W`Y`G]XY!9j`Ybhg`ghUhhž`X]Y`Ui`ZX]Y
6YXØfZb]ggY`j`cb`;`fØbXYfb`i`bX`æbcj`Uhc`fYb`Y]b[`Y\`Yb"

6YgcbXYfY`J`YfUbghU`hi`b[`Yb`i`bX`5b[`YVchY

æ`X]YgYa`ð\`f`\`Uh`XUg`i`Ygh]j`U`Y]b][`Y`\`Yfj`cfghYW`YbXY`9j`Ybhg
ni`V]YhYb"5a`i`-`"A`U]ZUbX`X]Y`2`ghYffY]W`!DfYa`]YfY`XYg`i`]`a`g
H\`Y`A`j`]cb`8c`Uf`6Yh`i]a`i`UfhYbVUi`_]bc`ghUhhž`ni`XYf`FY[`]ggYi`f
H\`ca`Ug`K`cgW`]m`Y]bY`@]Y`E`/`5!GYgg]cb`a`]h`XYa`i`:]`a`hYUa
UbVch"5i`W`X]Y`J`Y[`Ub!9bhFYdfYbYi`f]b`A`cbU`<Y]»`df`ÅgYbh]YfhY
Ua`%`"A`U]`\fYb`j`Y[`UbYb`7Ua`Ya`VYfh`7Ua`!a`a`V!YfhU`Ua`
?Uf`gd`Uhm`i`bX`gi`W`h`bUW`dchYbh]Y`Yb`D]`ch`i`bX.`]bbYb`i`bX
æj`Yghcf.`]bbYb`ZØf`]\`f`i`ccX!HYW`!GhUfhi`d"

5a`i`%(`"A`U]`k`]fX`5bhcb]U`F]bYgW`j`cb`BcWhi`U`GW]YbW`J`Ybhi`fYg
ni`a`DfY!A`]b]!@Ui`bW`XYf`Gd]b!CZZ`UWhcfm`Ub`XYf`HI`K`]Yb
Y]b`UXYb"8]YgY`æh]Uh]j`Y`\`Uh]g]W`ni`a`N]Y`[`YgYhnhž
æbcj`Uh]cbgX]YbghY]ghi`b[`Yb`ni`VØbXYb`i`bX`XUg`Gd]b!cZZ
2`_cgmgHYa`i]b`2`ghYffY]W`ni`_Ufh]YfYb"K`YfbYf`A`Ø`Yf`j`cb`XYf
::`i`k`]fX`Ua`i`%`"A`U]`XUg`i`C`5!`GHF`æ!Dfc[`fUa`a`j`cfghY`Ybž
k`Y`W`Yg]bhYfbUh]cbU`Y`i`fØbXYf.`]bbYb`a`]h`XYa`i`ØghYffY]W`]gW`Yb
2`_cgmgHYa`i]j`YfV]bXYh"

BYhk`cf_]b[`i`bX`7ca`a`i`b]hm

8]Y`nYbhfU`Y`H]W`_Yh]b[`!D`UhhZcfa`j`cb`J]YbbUI`D`ZØfXYfh
dYfgØb`]W`Y`BYmk`Yf`_Y`i`bX`VYXYi`hi`b[`gj`c`Y`J`YfV]bXi`b[`Yb
nk`]gW`Yb`XYb`HY]`bY\`a`YbXYb"6YgcbXYfg`\Yfj`cfni`\VYb`]gh`XYf
7cbbYWh`8Umi`Ua`i`%`"A`U]ž`VY]`XYa`fi`bX`%)`\$\$`HY]`bY\`a`Yf.`]bbYb
Yfk`UfhYh`k`YfXYb" `A`]h`ØVYf`i`\$`J`YfUbghU`hi`b[`Ybž`X]Y`Y]bYb
BYhk`cf_]b[`!`i`c`_i`g`\UVYbž`V]YhYh`XUg`i`Ygh]j`U`j`]Y`Z`A`h][`Y
A`Ø[`]W`_Y]hYb`ni`f`J`YfbYhni`b[`ž`c`Zh]bbYf`U`V`gd`Yn]Z]gW`Yf
6fUbW`Yb`cXYf`H\`Ya`Yb"

8]Y'<ca YVUgY'j cb'J]YbbUI D]b'XYf'\]ghcf]gWXYb'ϕbYbghUXhij cb
 K]Yb']ghY]b'VY']YVhYf'C fh'ZØf'B Yhk cf_]b[!5_h]j]hÅhYb"'<]Yf
 k YfXYb'hÅ[`]WXY'_cghYb`cgY'K Y]b!`i bX'6]Yfj Yf_cghi b[Yb'gck]Y
 _]Y]bY'K]YbYf'GdY]gYb'Ub[YVchYb"'HY]'bY\`a Yf.]bbYb'_ØbbYb
 Ui »YfXYa `X]Y'7UZÅ'GdUWg'bi hnYbž'X]Y']b'DUfhbYfgWUZh'a]h
 hfUX]h]cbY`Yb'K]YbYf'7UZÅg'Y]b[Yf]W hYh'k i fXYb"'8]YgY'V]YhYb
 b]W h'bi f'_cghYb`cgY'; YhfÅb_Yž'gcbXYfb'Ui W`YI _`i gjj Y'Fi bXYb
 ZØf'_]Y]bY'; fi ddYb'j cb'GhUfhi d!J YfhfYhYfbž'ϕj YghcfYb'cXYf
 9l dYfhYbž'X]Y']b'XYb'7cZZY'<ci gY'GYgg]cbg'ghUhhZ]bXYb"

8 Ug'i a ZUggYbXY'Dfc[fUa a`i bX'X]Y'nU\`fY]WXYb'A Ø[`]W_X]Y]hYb
 ni f'J YfbYhni b[`a UWXYb'J]YbbUI D'ni `Y]bYa `8fY\!`i bX
 5b[Y`di b_h'ZØf'ϕbcj UhcYb'bi bX'9bhfYdfYbYi f.]bbYbž'X]Y']fY
 ⇒XYb'j cfUbhfY]VYb'bi bX'k Yfhj c`Y'?cbhU_hY'_bØdZYb'a ØW hYb"
 K Y]hYfY'8YhU]`g'ni `XYb'J YfUbghU`hi b[Yb'g]bX'Ui ZXYf'K YVgY]hY
 j cb'J]YbbUI D'ni `Z]bXYb. **j]YbbUi d"WŁa "**

8YhU]`g	
C fh	?Uf`gd`Uhnž'%%\$`K]Ybž'² ghYffY]W
E i Y`Yb	<ul style="list-style-type: none"> • Vfi h_UghYb"WŁa • j]YbbUi d"WŁa

6Ygi WXYb'G]Y'i bg'Ui Z.`Y]bY!fY]gY"XY