

: Ua]Ybi f`Ui V`]b`@]ggUVcb. `Gc`[Yb]Y» Yb
G]Y`X]Y`7]hm`ia]h`?]Xg`°

9bhXYW_Yb`G]Y`H]ddg`ZØf`XYb` : Ua]Ybi f`Ui V`]b`@]ggUVcb`Ua
, "\$*"&\$&)" ; Yb]Y» Yb`G]Y`i`bj`Yf[Ygg`]WXY`9f`YVb]ggY`]b
Dcfhi [U`°



@]ggUVcbž'Dcfhi [U`!'Dcfhi [U`YfZFYi h'g]W`gY]h'x\`fYb` [fc» Yf
6Y`]YVh\Y]h'U`g`F`Y]gYn]Y`Z0f': Ua `]Ybž`]bgVYgcbXYfY`X]Y
<Ui dhghUXh'@]ggUVcb"8]Y`GhUXh`V]YhYh'nU`fY]W`Y`5_hj]]h`hYbž`X]Y
gck c`'?]bXYfb`U`g`Ui W`XYfYb`9`hYfb': fYi XY`VYfY]hYb" `b
@]ggUVcb` []Vh`Yg`Y]bY`J]Y`nU`'j`cb`GY`Ybgk 0fX][_Y]hYbž`X]Y
_]bXYfZFYi bX`]W`g]bX`i bX`Z0f`GdU» `i bX`5VYbhYi Yf`gcf[Yb"

6YgcbXYfg`Ya dZY`Y`Ybgk Yfh'g]bX`X]Y`Vi bhYb`GhfU» YbVU`bYbž`X]Y
Xi fW`X]Y`Yb[Yb`; UggYb`XYf`GhUXh'gi ffYb"8]YgY`]ghcf]gW`Y
HfUa ZU`fh]gh`b]W`h`bi f`Y]b`Ui ZFY[YbXYg`9f`YVb]g`Z0f`X]Y`?`Y]bYbž`
gcbXYfb`j`Yfa`]hY`h`Ui W`Y]bYb`9]bXfi W`_j`cb`XYf`Y]bn][Ufh][Yb
5ha`cgd`ÁfY`@]ggUVcbg"5i W`X]Y`nU`fY]W`Yb`DUf_g`i bX
Gd]Y`d`ÀhY`UXYb`ni a`J`Yfk`Y]Yb`Y]b"

: Ua `]YbZfYi bX`]W`Y`5 hhfU_h]cbYb

Ni`XYb`VYghYb`5 hhfU_h]cbYb`Z0f': Ua `]Yb`n`À`h`XUg`C`W`Ub`½f]c`XY
@]gVcUž`Y]bYg`XYf` [f0» hYb`5ei`Uf]Yb`9i`fcdUg" <]Yf`_0bbYb`?]bXYf
X]Y`l`bhYfk`UggYfk`Y`h`Ui`hbU`Yf`YVYb`i`bX`j`]Y`Y`j`YfgW`]YXYbY
A`YYfYgVYk`c`bYf`VYk`i`bXYfb"8`Uf0VYf`V`]bUi`g`V]YhYh`XYf`DUfei`Y
XUg`BU`ÑYg`Y]bY` : 0`Y`j`cb` : fY]nY]ha` 0[`]W`_Y]hYbž`XUfi`bhYf
Gd]Y`d`ÀhY`i`bX`K`UggYfgdcfhU_h]j`]h`hYb"

9]b`k`Y]hYfYf`< 0`Y`di`b_h`Z0f': Ua `]Yb`]gh`XYf`Ncc`j`cb`@]ggUVcbž`
XYf`a`]h`0VYf`&`\$\$\$`H]YfYb`VY[Y]ghYfh" <]Yf` []Vh`Yg`b]W`h`bi`f`Y]bY
i`a`ZUb[fY]W`Y`H]Yfk`Y`h`ni`gY`Ybž`gcbXYfb`Ui`W`]bhYfYggUbhY
G`ck`g`i`bX`J`YfUbghU`hi`b[Ybž`X]Y`Z0f`ni`g`Àh`]W`Y`l`bhYf`U`hi`b[
gcf[Yb"

H]ddg`ni`f`hYW`bc`c` []gW`Yb`l`bhYfgh0hni`b` [

6Y]`XYf`D`Ubi`b[`XYf`F`Y]gY`_0bbYb`i`bYfk`UfhYhY`hYW`b]gW`Y
DfcV`Ya`Y`Ui`ZhYhYbž`k`]Y`ni`a`6Y]gd]Y`5i`X]cdfcV`Ya`Y`VY]`XYf
Bi`hni`b[`j`cb`Ga`Ufhd`cbYg`cXYf`HUV`Yhg`k`À`fYbX`XYf`F`Y]gY" : U`g
X]Y`5i`X]ck`]YXYf[UVY`d`0h`]W`b]W`h`a`Y`f`Zi`b_h]cb]Yfhž`_Ubb`X]Yg
Ub`j`YfU`hYhYb`cXYf`ZY`Yf`UZhYb`HfY]VYfb`]]Y[Yb" `A`]WfcgcZi`V]YhYh
b0h`]W`Y`5b`Y]hi`b[Yb`ni`f`6Y`Y`Vi`b[`gc`W`Yf`DfcV`Ya`Y`Ub" `Gc
gc`hYb`9`hYfb`g]W`YfghY`Ybž`XUgg`]\fY`5i`X]chfY]VYf`Ui`Z`XYa

bYi YghYb`GhUbX`g]bXž`i a`Y]bY`fY]Vi b[g`cgY`Bi hni b[`j cb`A i g]_!
i bX`J]XYc]b\U`hYb`k Å\fybX`XYf`F Y]gY`ni `[Yk Å\`f`Y]ghYb`"

I a`5i X]chfY]VYf`ni `U`hi U`]g]YfYbž`_Ubb`a Ub`XYb` ; YfÅhY!
A UbU[Yf`]a`Gi W`ZY`X`XYf`HUg`_Y]ghY`Ui Zfi ZYb`i bX`XYb`
Ybhgd`fYW`YbXYb`5i X]chfY]VYf`Ui gk Å\`Yb`"<]Yf`[]Vh`Yg`Ui W`X]Y
A Ò[`]W`_Y]hž`XYb`HfY]VYf`ni `XY]bghU`]YfYb`i bX`]b`Ui hca Uh]gW`
bYi`]bghU`]YfYb`ni ``UggYbž`gc``hY`XUg`i dXUhY`b]W`h`Z`b_h]cb]YfYb`"
8Yg`K`Y]hYfYb`k`]fX`Ya`dZc`\`Ybž`XYb`[YbYf]gW`Yb`5i X]chfY]VYf`j`cb
K`]bXck`g`Ui`gni`dfcV]YfYbž`i a`Yj`Ybhi`Y``Y`DfcV`Ya`Y`ni ``ÒgYbž`
VYgcbXYfg`bUW`i`dXUhYg`"

K`Ybb`DfcV`Ya`Y`bUW`Y]bYa`K`]bXck`g`i`dXUhY`Ui`ZhYhYbž`_Ubb`Yg`
\`Y`ZYbž`XYb`5i X]chfY]VYf`ni`fØW`ni`gYhnYb`cXYf`Y]bY`
GmghYa`k`]YXYf\`YfghY``i`b[`Xi`fW`ni`ZØ\`fYbž`ZU``g`bchk`YbX][``8]YgY`
GW`f]hhY`_`ÒbbYb`YVYbZU``g`ØVYf`XYb` ; YfÅhY!A`UbU[Yf`]b]h]Yfh`
k`YfXYb`i`bX`V]YhYb`Y]bY`gW`bY``Y`@Ògi`b[`ZØf`hYW`b]gW`Y`
GW`k`]Yf][`_Y]hYb`"

Ni`gUa`a`YbZUggYbX``Àggh`g]W`gU[Ybž`XUgg`@]ggUVcb`Y]b`]XYU`Yg`
N]Y``ZØf`Y]bYb` : Ua`]]Ybi`f`Ui`V`]gh`A`]h`Y]bYf`J`]Y`nU`\`j`cb`
_]bXYfZfYi`bX`]W`Yb`5_h]j`]hÅhYb`i`bX`5`hfhU_h]cbYbž`_ca`V]b]Yfh`a`]h`
XYf`B`chk`YbX][`_Y]hž`Ui`ZhYW`b]gW`Y`i`bhYfghØhni`b[`j`cfVYfY]hYh`ni`
gY]bž`ghY`\`hY]bYa`i`bj`Yf[Ygg`]W`Yb`i`f`Ui`V`]b`XYf`dcfhi`[]Yg]gW`Yb`
<Ui`dhghUXh`b]W`hg`]a`K`Y[Y``K`Y]hYfY`bZcfa`Uh]cbYb`ni`
ZUa`]]YbZfYi`bX`]W`Yb`5_h]j`]hÅhYb`]b`@]ggUVcb`Z]bXYb`G]Y`Ui`Z`
**Gd]Y[Y``XY`i`bX`ni`hYW`b]gW`Yb`@Ògi`b[Yb`Ui`Z`A`]W`cgcZh`
Gi`ddcfh`"**

8YhU]`g	
C`fh	@]ggUVcbž`Dcfhi`[`U`
E`i`Y``Yb`	<ul style="list-style-type: none">• k`k`k`"gd]Y[Y``XY`• gi`ddcfh`"a`]W`cgcZh`W`a`

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`Y]bY!fY]gY`XY`