

6U\ fU]b `VY[Y]ghYfh. `GhUfg`ZY]Yfb`X]Y
_i`hi fY`Y`6`ØhY`XYg`?`Òb][fY]W\g°

6U\ fU]b`YVhig]W`U`g`bYi Yg`NYbhfi a`ZØf`Hci f]ga i g`i bX
?i`hi f`Yfj cfž[YZY]Yfh`Xi fW`dfca]bYbhY`9j Ybhg`i bX
]bhYfbUh]cbU`Y;`ÀghY"



6U\ fU]bž`6U\ fU]b`!`#`6U\ fU]b`hfUZ`g]W`_Øfn`]W`Y]bY`J]Y`nU\`
j cb`VY`_UbbhYb`DYfg`Òb`]W`_Y]hYb`Ui g`XYf`I bhYf`U`hi b[gVfUbW\Yž
i a`X]Y`k UW\gYbXY`F c`Y`XYg`@UbXYg`U`g`[`cVU`Yg`NYbhfi a`ZØf
Hci f]ga i g`i bX`A YX]Yb`ni`ZY]Yfb`"Dfca]bYbhY`k]Y`GW\Ui gd]Y`Yf
5bh\cbmi`A UW_]Yž`@Yh]h]U`K f][\hž`G]a i`@]i`ž`K]bghcb`8i`_Yž`HYbcW\
<i`YfhU`i bX`8Ubbmi`F Ua]fYn`k UfYb`HY`]`X]YgYf`J YfUbghU`hi b["
5i W\`<]g`<][\bYgg`G\U]\`B UggYf`V]b`<Ua UX`5`'?`U]ZUž`XYf
6YUi ZhfU[hY`XYg`?`Òb][g`ZØf`\i a Ub]h`ÅfY`5fVY]hi bX
š [YbXUb[Y`Y[Yb\Y]hYbž`bU\ a`Ub`XYa`9j Ybh`hY]"`I bhYf`XYb
k Y]hYfYb;`ÀghYb`ZUbXYb`g]W`GW\Ui gd]Y`Yf]bbYb`i bX
GW\Ui gd]Y`Yf`k]Y`<UbbU\`æ\`b!`?Ua Yb`i bX`A UVY`7UXYbU`gck]Y

:]`a Ya UWYf'æY`Fi ggc`i bX`DfcXi nYbh'7\`f]g'7UghU`X]"`DF

BYk gk]fY`VYf]W hYhž`XUgg`X]YgY`J YfUbghU`hi b[`X]Y

8]j Yfg]Z]n]Yfi b[`6U\`fU]bg`U`g`5bn]Y\`i b[gdi b`_h`ZØf

?i`hi fhci f]ga i g`i bX`Gd]hnYbgdcfhi bhYfghf]W "

6U\`fU]b`\`Uh]g]W`]b`XYb`Y`mhYb`đ\`fYb`ni`Y]bYa`NYbhfi a`ZØf

I bhYfbY\`a`Ybg]bj`Ygh]h]cbYbž`hYW`bc`c[]gWY`đbcj`Uh]cbYb`i`bX

X]Y`?`fYUh]j`]bXi`ghf]Y`Yb`hk`]W`_`Y`h`"8`Ug`@UbX`V]YhYh`nU\`fY]W`Y

J YfUbghU`hi b[Ybž`X]Y`Yg`ni`Y]bYa`ZØ\`fYbXYb`FY]gYn]Y`a`UWYbž

XUfi bhYf`XYf`i`Z5]f`6U\`fU]b`i`fUbX`Df]I ž`XUg`6U\`fU]b`đ`nn

: Ygh]j`U`i`bX`XYf`Gdf]b[`cZ`7i`hi`fY`"8]YgY`9j`Ybhg`ghY`Yb`g]W`Yfž

XUgg`6U\`fU]b`]b`XYb`?`ØdZYb`j`cb`Hci`f]ghYb`U`g`C`fh`a`]h`k`Y`h`_`UggY

5b[YVchYb`j`YfUb`_`Yfh`V`Y]Vh`"đ`gVYgcbXYfY`X]Y`I`B`9G7C`!

K`Y`h`i`hi`fYfVYgh`hYb`k`]Y`XYf`6U\`fU]b`DYUf`]b[`HFU]`i`bX`E`U`Uh

5`!6U\`fU]b`VYhc`bYb`XUg`fY]W`Y`\`]ghc`f]gW`Y`9fVY`XYg`@UbXYg`i`bX

n]Y\`Yb`6Ygi`W`Yf`Ui`g`U`Y`f`K`Y`h`Ub"

?i`hi`fY`Y`6YXYi`hi`b[`i`bX`J`YfUbghU`hi`b[Yb

8]Y`_`i`hi`fY`Y`@UbXgW`UZh`6U\`fU]bg`nY][`h`g]W`j`]Y`Z`h][`"8`Ug

`fYUh]j`Y`^``cgmg]hYa`XYg`@UbXYg`i`a`ZUggh`?i`bgh\`UbXk`Yf`ž

;`YgW`]W`hYbYfn`h`Yb`i`bX`X]Y`6Yk`U\`fi`b[`XYg`_`i`hi`fY`Yb`9fVYg`"

6U\`fU]b`j`YfUbghU`hYh`b]W`h`bi`f`ØVYf`%`-`9j`Ybhg`h`f`]W`ž`gcbXYfb

\`Uh`Ui`W`Y`]bY`VYY]bXfi`W`_`YbXY`5bnU\`U`b`Uh]cbU`Yb`A`i`gYYbž

XUfi`bhYf`XUg`6U\`fU]b`B`Uh]cbU`A`i`gYi`a`i`bX`XUg`<`Yf]hU[`Y`7YbhfY

UbX`A`i`gYi`a`cZ`DYUf`8]j`]b[`ž`X]Y`XUg`9fVY`XYf`DYf`Yb`hUi`W`_`i`hi`f

k`ØfX][`Yb`"Ni`XYa`]gh`XUg`B`Uh]cbU`H`Y`UhYf`cZ`6U\`fU]b`ž`a`]h`gY]bYf

VYY]bXfi`W`_`YbXYb`?`UdUn]h`h`j`cb`%\$\$%G]hnd`h`hYbž`XUg`Xf]h[`f`Ø`hY

H`Y`UhYf`]b`XYf`UfUV]gW`Yb`K`Y`h`A`→`Y`V`h`\`Yfj`cfž`XUgg`6U\`fU]b

Ui`W`]a`6YfY]W`Gdcfhi`Ub`6YXYi`hi`b[`]`Yk`]bb`hž`]bgVYgcbXYfY`U`g

5i`ghfU[`i`b[`gc`fh`XYf`:`cfa`Y`%`gY]h`&\$\$(`]a`6U\`fU]b`đ`hYfbUh]cbU`

7]fW`]h"

đ`6Yni`[`Ui`Z`XUg`h`ci`f]gh]gW`Y`5b[`YVch]gh`6U\`fU]b`a`]h`ØVYf`%\$\$

Y`Y[`UbhYb`<`chY`g`i`bX`nU\`fY]W`Yb`:`fY]nY]h`i`bX`GdcfhU`_`h]j`]h`hYb

[`i`h`Ui`Z[`YghY`h`"Ni`XYb`5h`fU`_`h]cbYb`[`Y\`ØfYb`XYf`5`5fYYb

K`]X`]ZY`DUf`_`gc`k`]Y`j`YfgW`]YXYbY`Ghf`h`bXY`i`bX`K`UggYfdUf`_`g"

8]YgY`J`]Y`ZU`h`Ub`C`dh]cbYb`i`bhYfghfY]W`h`6U\`fU]bg`N]Y`ž`Y]b

UhhfU_hj] Yg'F Y]gYn]Y`Z0f?i`hi fhci f]ghYb`ni`gY]bž'i bX'hfÅ[hini f
: ÒfXYfi b[`j cb`bcj Uh]cb`i bX`_i`hi fY`Yf`J YfV]bXi b[`VY]"

A]h'6`]W_`Ui Z`X]Y`Ni`_i bZhj YfZc`[h'6U\ fU]b`Y]bY`_`UfY`J]g]cbž`]b
XYf`Gdcfhž?i`hi fž`Hci f]ga i gi bX`i bhYf\U`hi b[`Ufa`cb]gW
a]hY]bUbXYf`j YfVi bXYb`k YfXYb" `8i fW`X]YgY`6YghfYVi b[Yb`k]fX
6U\ fU]b`b]W`h`bi`f`U`g`Y]b`UhhfU_hj] Yg'F Y]gYn]Y`VY`Ubbhž`gcbXYfb
_ObbhY`Ui W`gY]bY`Dcg]h]cb`U`g`fY[]cbU`Yg?i`hi fnYbhfi a`k Y]hYf
Ui gVUi Yb`i bX`ZYgh][Yb"

8 YhU]`g	
C fh	6U\ fU]bž`6U\ fU]b
E i Y`Yb	<ul style="list-style-type: none">• k k k "dfbYk gk]fY"WŁa• k k k "a]U"[cj "V\

6Ygi W`X Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY