

GYbgUh]cbY`Y`Gca a Yf!GW bÄddW Yb.
Hi bYg]Yb`U`g`Hcd!F Y]gYn]Y``&\$&) °

DUi gW U`fY]gYb`&\$&) .; Øbgh][Y`N]Y`Y`k]Y`Hi bYg]Ybž
Y [mdhYb`i bX`6i` [Uf]Yb`V]YhYb`hc`Y`5b[YVchY`ZØf` : Ua]`]Yb
i bX`DUUfY"



Hi bYg]Ybž`@UbX`!`8Yf`Gca a Yfi f`Ui V`&\$&) `Ä`h`hfcm`ghY][YbXYf
?cghYb`UhhfU`_hj Y`DUi gW U`fY]gY!GW bÄddW Yb`VYfY]h`@Ui h`Y]bYf
5i gk Yfhi b[`XYg`J Yf[`Y]W gdcfhU`g`7`Y`W`_&(`g]bX`X]Y`DfY]gY`ZØf
DUi gW U`fY]gYb`ja`GW b]h`i a`Yhk U`) `DfcnYb`h[Ygh]Y[Yb"
=bgVYgcbXYfY`:`YI]V]`]hÄh`VY]`XYf`K U`X`Yg`F Y]gYn]Y`g`_Ubb`XUni
ZØ\ fYbž`XUgg`F Y]gYbXY`[Øbgh][YfY`5b[YVchY`Yb`hXYW`Yb"
6YgcbXYfg`\Yfj`cfni`YVYb`]gh`Hi bYg]Ybž`XUg`g]W`a`]h`Y]bYa
8i fW gW b]hgdY]g`j`cb`%\$`\$`9i`fc`dfc`DYfgcb`i bX`HU[`U`g
[Øbgh][ghYg`DUi gW U`fY]gYn]Y`i`bhYf`XYb`i`\$`VY`]YVhYghYb
I`f`Ui`Vg`ÄbXYfb`YhUV`]Yfh`\Uh"

9]bY`j`]Yf`_ØdZ][Y` : Ua]`Y`_Ubb`VY]`Y]bYf`Y]bk`ØW][Yb`F Y]gY`bUW
Hi bYg]Yb`ja`J Yf[`Y]W`ni`GdUb]Yb`VYY]bXfi`W`YbXY` , +`\$`9i`fc`

gdUfYb" 5i W\ UbXYfY`F Y]gYn]Y`Y`V]YhYb`UhhfU_h]j Y`DfY]gY. `Y [mdhYb
`Y] [h`VY]`%\$*`9i fcž`6i` [Uf]Yb`VY]`%%`9i fc`i bX`5`VUb]Ybž`XUg`g]W
U`g`HfYbXn]Y`a]h`XfY]ZUWYa`5bgh]Y [`XYf`6i W\ i b [Yb`YhUV`Yfh
\Uhž`VY]`%+`9i fc`" `a` ; Y [YbgUhn`XUni`nY] [Yb`VY`YVhY`F Y]gYn]Y`Y
k]Y`X]Y`HØf_Y]ž`GdUb]Yb`i bX` ; f]YW\Yb`UbX`Y]bYb`Y]W\hYb
DfY]gUbgh]Y [ž`k`Å`fYbX`?fcUh]Yb`a]highUV]`Yb`DfY]gYb`di b`_hYh"

J]Y`Z`h`h] [Y`5 b [YVchY`]b`Hi bYg]Yb

Hi bYg]Yb`ghY`h`Y]bY`]XYU`Y`8Ygh]bUh]cb`ZØf`j YfgW\]YXYbY
F Y]gYhmdYb`XUf`"DUUfYž` : Ua`]]Yb`i bX`Fi` \Ygi W\YbXY`Z]bXYb` \]Yf
5bn]Y\i b [gdi b`_hYž`X]Y` \fYb`6YXØfZb]ggYb` [YfYW\h`k YfXYb`"
GhÅXhYfY]gYbXY`_ØbbYb`X]Y` \]ghcf]gW\Y`5`hghUXh`j cb`Hi b]g
fÅ YX]bUŁ`a]h` \fYb`Yb [Yb` ; UggYb`i bX`YV`UZhYb`A`Åf`_hYb
Yf`_i bXYb`"Gci ggY`i bX`A`cbUgh]f`c`W`Yb`a]h` : Yghi b [Yb`i bX
A`i gYYbž`X]Y`X]Y`fY]W\Y` ; YgW\]W\hY`XYg`@UbXYg`k]XYfgd]Y [Y`b`"

: Øf` : Ua`]]Yb`V]YhYh`Hi bYg]Yb`ZUW\Yž`_]bXYfZfYi bX`]W\Y`GhfÅbXY
i bX`A`]b]Wi`Vg`]b`j]Y`Yb`<chY`g`"Y`hYfY`?]bXYf`_ØbbYb`Ub
Ui`ZfY [YbXYb`5`_h]j]hÅhYb`k]Y`5i`gZØ [Yb`]b`X]Y`GU`UfUž
? Ua` Y`fY]hYb`i bX`j YfgW\]YXYbYb`K`UggYfgdcfhUfhYbž`k]Y`Gi`fZYb
i bX`HUi`W\Ybž`hY]`bY`a`Yb`"Fi` \Ygi W\YbXY`Z]bXYb`Ub`XYb
[c`XYbYb`GUbXghfÅbXYb`X]Y`dYfZY`_hY`9b`hgdUbbi b [`i bX`_ØbbYb
\]ghcf]gW\Y`GhÅhYb`k]Y`X]Y`Fi`]bYb`j cb`?Ufh`U [c`i bX`X]Y`Gci`_g
j cb`Hi b]g`Yf`_i bXYb`"

? i`hi`fY`Y`Y`J]Y`ZU`h`i`bX`@UbXgW\UZhYb

Hi bYg]Yb`VYY]bXfi`W`h`Xi`fW\`Y]bY`YI`ch]gW\Y`?i`hi`fž`X]Y`9`Ya`YbhY
Ui`g`UfUV]gW\Yfž`UZF]_Ub]gW\Yf`i bX`a`YX]hYffUbYf`HfUX]h]cb`j YfY]bh`
8]Y`j]Y`Z`h`h] [Yb`@UbXgW\UZhYbž`j cb`GUbXghfÅbXYb`ØVYf
6Yf [`UbXgW\UZhYb`V]g` \]b`ni`k`ØghYbž`hfU [Yb`ni`f`Y]bn] [Ufh] [Yb
F Y]gYfZU`fi b [`VY]"`6YgcbXYfg`VYa`Yf`_Yb`gk`Yfh`]gh`XUg`I`B`9G7C`!
K`Y`h`_i`hi`fYfVY`9`8`Ya`ž`XUg`U`g` [fØ`»`hYg`5a`d` \]h`YUHYf
BcfXUZf]_Ug` []`h`"

8]Y`cdh]a`U`Yb`K`YhYf!`i bX`?`]a`UVYX]b [i b [Yb`g]bX`Y]b`k`Y]hYfYf
D`i`gdi b`_h` `a` `K`]bhYf`Yfk`UfhYb`6Ygi`W\Yf`a`]XY`HYa`dYfUhi`fYb`

nk]gW\Yb`%) `i bX`&\$` ; fUX`i bX`^Ài Z[`GcbbYbgW\Y]b""8Yf`Gca a Yf
Vf]b[h`k Ufa Y`HYa dYfUhi fYb`j cb`` \$`V]g``)` ; fUX`a]h`g]W`žgcXUgg
FY]gYbXY`g]W\`Ui Zj]Y`GcbbY`i bX`gY`hYbYb`FY[Yb`ZFYi Yb`_ÒbbYb`
: fØ\Yg`6i W\Yb`k]fX`Ya dZc`\`Ybž`i a `j cb`XYf`J]Y`nU\`XYf
5b[YVchY`i bX`Y]bYf`VYggYfYb`5i gk U\`Ub`FY]gYb`ni `dfcZ]h]YfYb`"

9]b`UVgW\`Y» YbXYf`6`]W\`Ui Z`UbXYfY`FY]gYn]Y`Y. `5i W\`
: YfbfY]gYn]Y`Y`k]Y`H\U]`UbX`f%&&`9i fcŁ`i bX`?i VU`f%` *`9i fcŁ`
V]YhYb`ZU]fY`DfY]gYž`k À\`fYbX``bXcbYg]Yb`a]h`%(*`9i fc`Yhk U`+
DfcnYbh[Øbgh][Yf`U`g`a `J cf`U`f`]gh``b`XYb`i G5`\]b[Y[Yb
a ØggYb`FY]gYbXY`]b`X]YgYa `š\`f`a]h`Y]bYa `HU[YgdFY]g`j cb`&\$)
9i fc`fYW\`bYbž`k Ug`Y]bYb`5bgh]Y[`j cb`Yhk U` `DfcnYbh`VYXYi hYh`"

cY&(`VYf]W\`hYž`XUgg`X]Y`K U\`XYg`FY]gYn]Y`g`Y]bYb`Yf\YV`]W\Yb
9]bZi`gg`Ui Z`X]Y`FY]gY`_cghYb`\`Uhž`k À\`fYbX`i`f`Ui Vg[i fi `X]Y
J cf`nØ[Y`Hi bYg]Ybg`U`g`dUi gW\`U`Y`i f`Ui VgXYgh]bUh]cb`\`Yfj cf\`YVh`
8]Y`?ca V]bUh]cb`Ui g[Øbgh][Yb`DfY]gYbž`_i`hi fY`Yf`J]Y`ZU`hi bX
`UbXgW\`UZh]W\`Yf`GW\`Òb\`Y]h`a UW\`h`Hi bYg]Yb`ni `Y]bYa `]XYU`Yb`N]Y`
ZØf`XYb`Gca a Yfi f`Ui V`&\$&)"

8YhU]`g	
C fh	Hi bYg]Ybž`@UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "cY&("Uh• k k k "i f`Ui Vg[i fi "XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY