

G`ck U\_Y]!A U[ ]Y. 'Hci f]ga i g!6Øfc `]b  
=gfUY` `Vf]b[ h`bYi Y `F Y]gYk Y`Y`°

G@C J 5? -5`HF 5J 9@d`Ubhž`X]Y`G`ck U\_Y]`U`g`g]W`YfYg`F`Y]gYn]Y`  
]b`=gfUY`ni `ZØfXYfbž`a ]h`bYi Yb`X]fY`hYb`:`Ø[ Yb`i bX  
j ]Y`ZÀ`h][ Yb`9f`c`i b[ gUb[ YVchYb"



HY`5j ]j ž`=gfUY`!`9]b`bYi Yf`a di `g`ZØf`XYb`Hci f]ga i g`nk ]gW`Yb  
XYf`G`ck U\_Y]i bX`=gfUY`. `G@C J 5? -5`HF 5J 9@`Uh`bUW`Y]bYf`DUi gY  
gY]bY`gh`À`bX][ Y`J`YfhfYhi b[ ]b`HY`5j ]j `k ]YXYfYfØ`Zb`Yh`"; UVf]Y`U  
A UXfcj ½`Y]hYhgY]h`A U] &\$&) `X]YgY`5i g`UbXgj YfhfYhi b[ ž`i a `X]Y  
G]W`hUf`\_Y]h`XYf`G`ck U\_Y]`U`g`UhhfU`\_h]j Yg`l f`Ui Vg`UbX`ni  
Yf`Ø`Yb``=gfUY`ghY`hY]bYb`VYXYi hYbXYb`E i Y`a Uf`h`ZØf`XYb  
g`ck U\_]gW`Yb`Hci f]ga i g`XUfž`]bgVYgcbXYfY`ZØf`fY]nY]h`i bX  
H`YfUd]Y]Yf`YVb]ggY`"8]YgY`9bhk ]W`\_i b[ `k i fXY`Ui W`j cb`A UH`Y`^  
: Y`\_YhYž`XYa `; YbYfU`X]fY`\_hcf`j cb`G@C J 5? -5`HF 5J 9@ž`i bhYfghØ`hnhž  
XYf`VYhcbhž`XUgg`X]Y`bYi Y`Df`À`gYbn`XYb`=W`c`a ]b[ !Hci f]ga i g  
YbhgW`Y]XYbX`ZØfXYfb`k ]fX`"Ni XYa `k YfXYb`X]Y`J`cfnØ[ Y`XYf  
G`ck U\_Y]ž`X]Y`U`g`g]W`YfYg`F`Y]gY`UbX`[ ]hž`j Yfgh`À`f`\_h  
`Yfj`cf[ Y`c`VYb"

8]Y`G`ck U\_Y]`V]YhYh`Y]bY`J ]Y`nU\`Ub`9f`c`i b[ ga Ò[ `]W\`\_Y]hYbž`X]Y  
]bgVYgcbXYfY`Xi fW\`j\`fY`bUhØf`]W\`Yb`F Yggci fW\`b`[ YdfÀ[ `h`g]bX`"  
A ]h`ZUgh`&`"\$\$\$`H\`Yfa U`!`i bX`A ]bYfU`ei Y`Y`b`n]Y\`h`XUg`@UbX`j ]Y`Y  
]gfUY`]gW\`Y`6Ygi W\`Yf`]b`gY]bY`<Y]`V`ÀXYf`"8]YgY`GdUg`g]bX`VY`\_Ubbh  
ZØf`]\`fY`\`Y]YbXYb`9][ YbgW\`UZhYb`i bX`k YfXYb`[ Yn]Y`h`VYk cfVYbž  
i a `X]Y`5hfhU`\_h] ]h`h`XYf`G`ck U\_Y]`ni `ghY][ Yfb`"BYVYb`K Y`bYgg!  
5b[ YVchYb`\`YVh`G@C J 5?`5`HF 5J 9@Ui W\`X]Y`I B 9G7C!  
K Y`h`\_i`hi fYfVYgh`h`hYb`gck ]Y`\`]ghcf]gW\`Y`6i f[ Ybž`W\`Ufa UbhY  
<YffYb`\`Ài gYf`i bX`VYY]bXfi W`\_YbXY`<Ò\`Yb`gmghYa Y`\`Yfj`cf`"

GhfUhY[ ]gW\`Y`A U» bU\`a Yb`ni f  
Hci f]ga i gZØfXYfi b[

9]b`k Y]hYfYf`G\`f]h`ni f`i: ÒfXYfi b[ `XYg`Hci f]ga i g`]gh`X]Y  
HY]`bU\`a Y`Ub`XYf`A HA `&\$&) žXYf`[ fÒ» hYb`Hci f]ga i ga YggY`]a  
A ]hY`a YffUi a žk`c`G@C J 5?`5`HF 5J 9@X]Y`j YfgW\`]YXYbYb  
5b[ YVchY`XYg`@UbXYg`dfÀgYb]YfhY`" < ]Yf`nY][ hYb`]gfUY`]gW\`Y  
F Y]gYj YfUbghU`hYf`i bX`!VØfcg`[ fc» Yg`b`hYfYggY`Ub`?`ccdYfUh]cbYb  
a ]h`g`ck U\_]gW\`Yb`DUfhbYfb`"8]Y`A YggY`ghY`h`Y`Y]bY`k Yfhj`c`Y`  
D`UhhZcfa `ZØf`XYb`5i ghUi gW\`i bX`X]Y`J YfbYhni b[ `XUfž`k Ug`X]Y  
; fi bX`U[ Y`ZØf`gd`hYfY`Ni gUa`a YbUfVY]hYb`V]`XYh`"

I a `X]Y`F Y]gYj YfV]bXi b[ Yb`k Y]hYf`ni`j YfVYggYfbž`k YfXYb`UV  
9bXY`A U]`&\$&) `8]fY`\_hZØ[ Y`j cb`HY`5j ]j`bUW\`6fUh]g`Uj U`i bX  
D]Y` Ubm`Ub[ YVchYb`"8]Yg`]gh`Y]b`Yb`hgW\`Y]XYbXYf`G\`f]h`ž`i a `X]Y  
9ffY]W\`VUf`\_Y]h`ZØf`]gfUY`]gW\`Y`F Y]gYbXY`ni`Yf`\`Ò\`Yb`i bX`XYb  
HfUbg]h`nk ]gW\`Yb`VY]XYb`@`ÀbXYfb`ni`Yf`Y]W\`hYfb`"

G`ck U\_Y]`U`g`Hcd!F Y]gYn]Y``&\$&)

8]Y`d`cg]h]j Y`K U\`fbY\`a i b[ `XYf`G`ck U\_Y]`U`g`F Y]gYn]Y`k`i`fXY  
Xi fW\`X]Y`5i`gnY]W\`bi b[ `j`cb`@C B 9@MD@5B 9H`i`bhYfa`Ui`Yfhž`X]Y  
XUg`@UbX`]b`]fYf`@]ghY`XYf`HC D`%\$`F Y]gYn]Y`Y`ZØf`&\$&) `Ui`ZbU\`a`"  
8]Yg`]gh`b]W\`h`bi`f`Y]b`6Yk`Y]g`ZØf`X]Y`E`i`U`h`h`XYf`h`ci`f]gh]gW\`Yb  
5b[ YVchYž`gcbXYfb`Ui`W\`ZØf`X]Y`i`cfhgW\`f]hYž`X]Y`X]Y`G`ck U\_Y]`]a  
]bhYfbUh]cbU`Yb`Hci`f]ga`i`g`Yfn]Y`h`\`Uh`"A ]h`XYf`K ]YXYf\`YfghY`i`b[  
XYf`J`YfhfYhi`b[ `]b`g`fUY`n]Y`h`G@C J 5?`5`HF 5J 9@XUfUi`ZUVž`bYi`Yg`"

Hci f]ga i gdchYbh]U`ni `YfgW`]Y»Yb`i bX`XYb`V]`UHfU`Yb  
?i`hi fUi ghUi gW`k Y]hYf`ni `ZØfXYfb"

5VgW`]Y»YbX``Àggh`g]W`gU[ Ybž`XUgg`X]Y`ϕ]h]Uh]j Y`j cb`G@CJ 5? ⇒  
HF 5J 9@ž`ni gUa a Yb`a ]h`XYa `bYi `YfbUbbhYb` : Ø\fi b[ ghYUa `]b  
HY`5j ]j ž`XYb` ; fi bXghY]b`ZØf`Y]b`bYi Yg`? Ud]hY`]a `g`ck U\_]gW`Yb  
Hci f]ga i g`Y[ hž`XUg`gck c\`XYb`ϕW`ca ]b[ !Hci f]ga i g`Ui g`gfUY`  
VY`YVYb`U`g`Ui W`X]Y`g`ck U\_]gW`Y`?i`hi f`]a `5i g`UbX`ghÅf`Yb  
\_ØbbhY"

8YhU]`g	
C fh	HY`5j ]j ž`gfUY`
E i Y`Yb	<ul style="list-style-type: none"><li>• k k k "dfYggYdcfhU`"W`</li><li>• h\]fX!bYk g"W`ca</li></ul>

6Ygi W`Yb`G]Y`i bg`Ui Z.`Y]bY!fY]gY"XY