

≠b ZUbh]bc 'gcf[h'ZØf'7\ Ucg. '8 fY]'Ghi bXYb
J YfgdÀhi b['VY]a ' : ≙ 5!?' cb[fYgg°

: ≙ 5!DfÀg]XYbh';]Ubb]'≠b ZUbh]bc 'YbhgWxi 'X][hY'g]Wx 'ZØf
XfY]ghØbX][Y'J YfgdÀhi b['bUWxi a ghf]hhYbYf'FY]gY'a]h
Hfi a d'ja 'BU\Yb'CghYb"



5gi bWjī bž'DUFU[i Um!';]Ubb]'≠b ZUbh]bcžXYf'DfÀg]XYbh'XYf': ≙ 5ž
gcf[hY'ZØf'5i ZFY[i b[ž'U'g'Yf'a]h'ØVYf'XfY]ghØbX][Yf'J YfgdÀhi b[
ni a '?cb[fYgg'XYf'&%%': ≙ 5!A]h['YXgj YfVÀbXY']b'5gi bWjī bž
DUFU[i Umž'Y]bhfUZ'GY]bY'J YfgdÀhi b['ZY'a]h'Y]bYf'i a ghf]hhYbYb
FY]gY'a 'BU\Yb'CghYb'ni gUa a Ybž'VY]'XYf'Yf']b'6Y['Y]hi b['j cb
I G!DfÀg]XYbh'8cbU'X'Hfi a d'Ub'cZ]n]Y''Yb'J YfUbghU'hi b[Yb']b

GUi X]!5fUV]Yb`i bX`?UhUf`hY]`bU\`a " " ðZUbh]bc`YbhgW\i`X][`hY`g]W\`
_`Y]b`Ui`h`Z0f`X]Y`Ub[`Y`K`UfhYnY]h`XYf`8Y`Y[`]YfhYbž`X]Y`Ui`Z`gY]bY`
5b`_i`bZi`[`Yk`UfhYh`\`UhhYb" "<i bXYfhY`j`cb`J`YfhfYhYfbž`XUfi`bhYf`
6YfbX`BYi`YbXcfZž`XYf`DfÀg]XYbh`XYg`8: 6ž`a`i`gghYb`[`YXi`X][`Ui`Z`
XYb` : ð 5!DfÀg]XYbhYb`k`UfhYbž`XYf`ni`a`[`Yd`UbhYb`6Y[`]bb`XYg`
HfYZZYbg`Yfgh]a`VfUg]`]Ub]gW\Yb`@`ZhfUi`a`k`Uf"

8]Y` : ð 5`\`UhhY`i`fgdf0b[`]W\`Y]bYb`?`cb[`fYgg!GhUfh`Z0f`-`.'`\$`I`\`f`
C`fhgnY]h`UbVYfUi`a`hž`XcW\`X]Y`hUhgÀW\`]W\`6Y[`]bbj`Yfn0[`Yfi`b[`
VYhfi`[`0VYf`XfY]`Ghi`bXYb" " ðZUbh]bc`fYW\hZYfh][`hY`gY]bY`
j`YfgdÀhYhY`5b`_i`bZi`a`]h`k`]W\h][`Yb` ;`YgdFÀW\Yb`a`]h`Z0\`fYbXYb`
Dc`]h]_Yfb`i`bX`K`]fhgW\UZhj`YfhfYhYfb`i`]a`BU\`Yb`C`ghYb" "8Yf`
 ;`fi`bX`Z0f`X]Y`J`YfgdÀhi`b[`]k`i`fXY`U`g`_`Y]bYg`DfcV`Ya`a`]h`
i`bgYfYa` :`i`[`]Ub[`Y[`YVYb" "9]b`Df]j`UhZ]Y[`Yf`j`cb`E`UhUf`5]fk`Umg`
VfUW\hY`]b`b`UW\`Y]bYa`Nk`]gW\Ybghcdd`]b`B][`Yf]U`b`UW\`
DUFU[`i`Umž`UbXYhY`YXcW\`Yfgh`Y]bY`Ghi`bXY`j`cf`XYa`i`[`Yd`UbhYb`
GhUfh`XYg`HfYZZYbg"

J`Y`fk`]ffi`b[`]i`bX`?`f]h]_`

B`cfk`Y[`Ybg`J`YfVUbXgW\YZ]b`@]gY`?`Uj`YbYgg`Ài`»`YfhY`g]W\`
j`Yfk`i`bXYfh`0VYf`X]Y`5Vk`YgYb\`Y]h`ðZUbh]bcg`i`bX`VYhcbhYž`k`]Y`
k`]W\h][`gY]bY`5bk`YgYb\`Y]h`Z0f`X]Y`8Y`Y[`]YfhYb`gY]"`?`f]h]gW\`
VYa`Yf`_hY`g]Yž`XUgg`_Y]bY`cZZ]n]Y`Yb`ðZcfa`Uh]cbYb`0VYf`
ðZUbh]bcg`?`U`YbXYf`VYfY]h[`YghY`h`k`i`fXYb" "8]Yg`Z0\`fhY`ni`Y]bYf`
Ub[`YgdUbbhYb`Gh]a`a`i`b[`]i`bhYf`XYb`Ubk`YgYbXYb`8Y`Y[`]YfhYbž`
X]Y`g]W\`Ui`Z`X]Y`VYj`c`fghY\`YbXY` : ð 5!K`Y`ha`Y]ghYfgW\UZh`&`\$`*`]b`
XYb`i`G5ž`?`UbUXU`i`bX`A`YI`]_c`j`c`fVYfY]hYhYb"

ðZUbh]bcg`5Vk`YgYb\`Y]h`k`Uf`VYgcbXYfg`VYa`Yf`_Ybgk`Yfhž`XU`Yf`
Ui`W\`Ub`Y]bYa`i`[`Yd`UbhYb`5VYbXYggYb`a`]h`XYa`
GhUUhgdFÀg]XYbhYb`DUFU[`i`Umgž`GUbh]U[`c`DYÍ`Už`b]W\h`hY]`bY\`a`Yb`
_`c`bbhY" "DYÍ`U`\`Y`h`gY]bY`9f0ZZbi`b[`]gfYXY`gW\`]Y»`]W\`a`Y\`fYfY`
Ghi`bXYb`j`YfgdÀhYh`i`bX`c`VhY`ðZUbh]bc`U`g`dYfg0b`]W\Yb` :`fYi`bX`
i`bX` :`fYi`bX`j`cb`DUFU[`i`Um`"

8]Y`dc`]h]gW\Y`8]a`Ybg]cb`

8]Y`Yb[Y`6Yn]Y\i b[`nk]gWXYb`ϕZUbh]bcž`Hfi a d`i bX`XYa
 _UhUf]gWXYb`9a]f`\Uh`g]W`U`g`ghfUhY[]gW`k]W`h][`Yfk]YgYb`"8]YgY
 J YfV]bXi b[Yb`gWXY]bYb`Yb`hgWXY]XYbX`ZØf`X]Y` : ÷ 5`ni `gY]bž
]bgVYgcbXYfY`ja `<]bV`]W`_Ui Z`X]Y`VYj c fghY`YbXYb
 K Y`ha Y]ghYfgWUZhYb`"? UhUf`k Uf`&\$&& ; Ugh[YVYf`XYf`A `ÀbbYf!
 K Y`ha Y]ghYfgWUZh`k `À\fybX`GUi X]!5fUV]Yb`X]Y`K A `&\$` (
 Ui gf]W`hYb`k]fX`"ϕZUbh]bc` \Uh`VYhc`b`hž`XUgg`Yf`Ub`dc`]h]gWXYb
 HfYZZYb`hY]`bY`a Yb`a ØggYž`i a `9b`hgWXY]Xi b[Yb`]a `ϕhYfYggY`XYf
 : ÷ 5`ni `hfYZZYb`"8]YgY`HY]`bU`a Y`]gh`b]W`h`b`i`f`Y]bY
 fYdf`ÀgYb`hU]j Y`5i Z[UVYž`gcbXYfb`gc``Ui W`k]W`h][Y`H`Y`a Yb`]b
 6Yni [`Ui Z`ni _ØbZh][Y`K Y`ha Y]ghYfgWUZhYb`Ub`gd`fYWXYb`"

6Yf]W`hYb`ni Zc`[Y`d`Ub`hY`ϕZUbh]bcž`Hfi a d`Ui Z`X]Yb`YfghYb
 9hUddYb`XYf`Hci f`ni `VY[`Y]hYbž`Ub`ghUhh`g]W`a]h`XYb
 A]h[`]YXgj YfV`ÀbXYb`ni `hfYZZYb`"8]Yg`]gh`HY]`gY]bYf`GhfUhY[]Yž
 Yb[Y`6Yn]Y\i b[Yb`ni `XYb`ZØ\fybXYb`Dc`]h]_Yfb`Ui Z`ni VUi Yb`
 5V[Yfi bXYhk`i fXY`X]YgY`FY]gY`a]h`Y]bYa `GhUUhgVUb`_Yhž`XUg`Ua
 A]hk`cW`]a `@]gU]!DU`Ugh`ghUhhZUbXž`VY]`XYa `XYf`9a]f`j`cb`? UhUf
 X]Y`8Y`Y[Uh]cbYb`Ya`dZ]b["

ϕg[YgUa`h`nY][h`X]YgY`9d]gcXY`X]Y`<YfUi`gZc`fXYfi b[Yb`ž]`cf
 XYbYb`XYf` : ÷ 5!Df`Àg]XYb`h`ghY`hž`k `À\fybX`Yf`J YfUb`hk`c`f`h]W`_Y]hYb
 Ui Z`dc`]h]gWXYf`9VYbY`k U`fb]a`a`h`i`bX`[`Y]W`nY]h][`X]Y
 9fk Ufhi b[Yb`XYf` : i »VU``[Ya`Y]bgWUZh`a`UbU[Yb`a`i`gg`"8]Y` : ÷ 5
 hY]`hY`a]hž`XUgg`Y]bY`ZØf`X]YgY`K`cWXY`[Yd`Ub`hY`7ci`bW]!G]hni b[
 j YfgW`cVYb`i`bX`X][]hU`UV[Y`U`hYb`k`i`fXYž`i`a`XUg`5i`ga`U»`XYf
 J Yf`ÀbXYfi b[Yb`]b`XYb`D`Ubi b[Yb`XYi`h]W`ni`a`UWXYb`"

8YhU]`g	
C fh	5gi bW]i bž`DUfU[i Um
E i Y`Yb	<ul style="list-style-type: none"> • k k k "YI dfYgg"XY • [`cVU`"Ygd b"WŁa

6Ygi W`XYb`G]Y`i`bg`Ui`Z.`Y]bY!fY]gY"XY